

Many thousands greet The Queen at her Jubilee

Sea of flags lines the route

Hundreds of thousands of people braved the stormy weather to line the route from Buckingham Palace to St. Paul's Cathedral yesterday, where the Queen, flanked by her family, celebrated 25 years of her reign at a Thanksgiving Service.

As the Queen rode in the gold State Coach — last used at her Coronation — she waved, smiled and laughed at the sea of Union flags waved by people from the four corners of the world.

Particularly in evidence were the teachers. Thousands had flocked to London on Monday to make sure of a prime place at the barrier, camping out in a night of rain.

Almost the entire royal family was at the cathedral — from Princess Alice, Countess of Athlone, 84, Queen Victoria's grand-daughter, to Lord Nicholas Windsor, the Duke of Kent's six-year-old son.

When the Queen, with the Duke at her side, arrived at the West Door, a roar could be heard from inside the cathedral.

During the service the congregation sang the hymn "All people that on earth do dwell" which was used at the Coronation. Tactfully, one of the other hymns was to a traditional Scottish melody and another to a Welsh hymn tune.

In his sermon, Dr. Donald Coggan, Archbishop of Canterbury, said the service would be remembered as "an occasion of great splendour and deep joy."

For many who had waited as long as 24 hours for a glimpse of the Queen, her walkabout to the Guildhall was the highlight of the Jubilee. Crowds 30 deep pressed forward at her approach and the Queen paused to talk to as many as she could, leaving them breathless, elated and honoured.

The Queen stooped to receive an unofficial bouquet of two red roses from a little boy in the crowd. At the Church of St. Mary le Bow, she was presented with a silver replica of the Great Bell of Bow. The Queen rang the bell and laughed.

The royal family acknowledges the cheers of the crowd from the balcony of Buckingham Palace. Left to right: Prince Charles, Prince Edward, Prince Andrew, Lord Mountbatten, The Queen, Prince Philip, Captain Mark Phillips and Princess Anne. Story and pictures. Page 13



NEWS SUMMARY

GENERAL Amin jet' foodwinks the Irish

An Aer Lingus training aircraft landed at Dublin Airport for over five hours after the Irish Government, alerted by the Ugandan Embassy in Kampala, President Amin might fly to Ireland, had instructed that he would not be allowed to land in an emergency or for fueling.

Troops and TV camera crews were rushed to the airport, where the mystery aircraft refused to identify itself. It was thought that President Idi Amin Dada's pilot was using the tactic of turning up fuel so that he could head emergency. Only when 'Uganda 345' was locked into the Dublin approach pattern was its pilot at last identified as a new recruit Aer Lingus employee.

Radio Uganda said last night that President Amin had arrived in an unnamed Arab country in his way to the Commonwealth Conference in London. See and Matters, Page 14

Head teachers' plan on meals The National Association of Head Teachers, meeting in Southampton, overwhelmingly carried a motion urging that the charges for school meals should be raised from 15p to the full economic rate of 50p a day. Conference was told that ending subsidies could provide jobs for 12,000 more teachers. Page 8

Ecevit wins Mr. Bulent Ecevit's Left-of-centre Republican Party is expected to be about 12 seats short of its hoped-for overall majority in the Turkish National Assembly after Sunday's General Election. Back Page; Profile, Page 4

Seychelles calm Mr. Albert Rene, who seized power in the Seychelles from President James Mancham on Sunday, seems set to introduce a regime of austerity. The curfew was lifted until 4 p.m. yesterday and, though key points in Victoria, the capital, were being guarded by riflemen, all was quiet. But 3,000 tourists in the holiday resort are still enduring a ban on liquor. Page 4

Siege record The 82 hostages on a train near Assen, with the four teachers held by Moroccan terrorists at a nearby school, yesterday became the longest-held captives in Dutch siege history when their twin ordeal went into its 16th day. Feature, Page 33

Briefly... Sir John Masterman, Second World War counter-espionage expert and Provost of Worcester College, Oxford, from 1946-51, died, aged 86. Press Association and ITV Jubilee coverage were hit by disputes over special holiday payments. Page 8

BUSINESS Exporters fear price squeeze

MORE COMPANIES are worrying about whether their exports will be competitive and profitable in the future, according to the latest Financial Times survey of business opinion. They are concerned that, with North Sea oil boosting the balance of payments, sterling may become over-valued and its exchange rate may not fully reflect differences in national rates of inflation. Back Page and Page 43

ENGINEERING industry has told Sir Harold Wilson's inquiry into financial institutions that availability of finance is not the industry's main investment problem. Instead, the problem is lack of confidence in the future as a result of Government policies, poor demand and high inflation. Page 7

SHOE INDUSTRY fears that some jobs will be at risk in the coming months because of competition from imports. Page 7

JAPAN'S trade surplus this financial year may be well above the official Government forecast. Page 6

BANK OF CHINA delegation has arrived in London after visiting other West European capitals. The trip has aroused speculation that Peking may plan new financial initiatives, such as foreign borrowings. Page 41

Mortgage rate cut expected BUILDING SOCIETIES are expected to cut the mortgage rate again on Friday. Back Page

FINANCE houses are hoping that the Government will consider relaxing the tight controls on instalment credit terms for purchases of cars and other consumer goods. Back Page

COST of Leyland's new Mini project has risen to more than £270m. The company is determined to go for advanced production techniques in an effort to make the scheme profitable. Page 7. Some shop stewards are opposing a new central negotiating structure for Leyland and instead want to divide the group into geographical sectors for negotiating purposes. Page 8

PRICE WAR between supermarkets is expected to intensify tomorrow when Tesco unveils its new pricing policy to replace the issue of trading stamps. Page 7

U.S. MARKETS WALL STREET rose 5.50 to 908.67 after falling 9.16 on Monday. NEW YORK Stock Exchange has filed a plan with the Securities and Exchange Commission to begin call options trading, initially in 25 stocks. Page 40 U.S. TREASURY Bill rates at this week's auction: three 5.04% (4.98%), six 5.24% (5.12) per cent.

Kaunda seeks tougher line on Rhodesia

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

BRITAIN WILL come under pressure at the Commonwealth conference which opens today in London to step up the economic war against Rhodesia. Dr. Kenneth Kaunda, the Zambian President and the leading African statesman attending this summit, told the Financial Times yesterday that he would call on the British Government to stop British oil companies supplying Rhodesia.

He would also call for sanctions to be extended to British-owned banks in the territory. Rhodesia's telecommunications links with the outside world should also be cut. Dr. Kaunda said the threat to peace caused by the situation in Southern Africa must "give it the edge over the other major agenda item—the so-called north-south dialogue on bridging the gap between the world's rich and poor nations."

President Kaunda, who is expected to lead the debate from the African side, said western countries had to decide whether they were as serious as they maintained about bringing an end to the illegal regime in Rhodesia. President Kaunda said western countries knew why guerrilla war was now raging in Southern Africa and they knew what they had to do to stop it. But they seemed to "lack the courage and determination" to take these decisions.

If Britain "stopped BP and Shell supplying oil and if the United States did the same with Mobil and France with Caltex we could kill the rebellion tomorrow," Dr. Kaunda said. He would bring these subjects up at the Commonwealth meeting because Rhodesia is part of the Commonwealth and we have to show precisely what we are talking about," he said.

Dr. Kaunda said that he would welcome suggestions that the Commonwealth should be mandated to examine ways of providing aid and other assistance to Rhodesia once it became independent. But Commonwealth "pro-independence aid" would only be welcome if it "provided for realistic sanctions or for military force—and nothing else."

Though President Kaunda was not optimistic about the chances of the latest British-led settlement attempt, he was highly cautious about suggestions likely to be discussed at the conference — that a Commonwealth force could be used to maintain law and order in Rhodesia during the transition to independence. However, Dr. Kaunda said he did not think either Rhodesia's recent invasion of Mozambique or the mounting of a Patriotic Front would make any difference to the chances of settlement.

He believed Rhodesia's principal aim at this stage was to try to internationalise the conflict. If Mozambique also engaged in "this hopeless principle of hot pursuit," the Rhodesians believe, Dr. Kaunda said, South Africa will come to their aid. On Uganda, President Kaunda was particularly forthright. Zambia's stand was well known. He took an uncompromising stand against a sin but opposed little of a controversial nature.

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Gen Amin and his Government have "no right to be in the Commonwealth conference." The best thing would be to expel Amin and his Government from the Commonwealth altogether. Uganda, however, should not be penalised: when Amin "is ousted or resigns" a rehabilitated Uganda could rejoin the Commonwealth. Margaret van Batten writes: Mr. Morarji Desai, the Indian Prime Minister, struck a much blander attitude, telling a Press conference yesterday: "If oppression exists there, it is for the people of Uganda to fight. I don't like oppression anywhere but it is not for another country to interfere."

Should President Amin attend the conference? "I will certainly meet him. I don't shun anyone," he added, but resolutely refused to be drawn into commenting whether he felt the Ugandan leader ought to attend. Mr. Desai refused to be drawn on most of the issues raised and, with much verbal fencing and several more enjoyment, sidestepped almost every question. "Yes," he supported majority rule in Southern Africa — he was very keen on majority rule everywhere for that matter. But it was up to Southern Africans to achieve it, as he felt sure they would one day.

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Saudis likely to raise oil price by 5% says Mid-East report

BY RICHARD JOHNS

SAUDI ARABIA is expected to raise its oil price by 5 per cent from July 1 as a result of the lack of "any significant results" from the North-South dialogue, which ended in Paris last week, according to the well-informed Middle East Economic Survey.

Whatever the longer-term ramifications of the conference, one immediate result will be a rapid renunciation of the OPEC price structure," says the Nicosia-based oil journal. Moreover, as part of a rapprochement with other members, Saudi Arabia also intends to re-impose a production ceiling of 8.5m barrels a day, plus output required to fulfil contracts entered into since the beginning of 1977, it adds.

While it has become increasingly clear that the Kingdom has wanted a compromise regardless of the outcome of the "dialogue," there is no reason to doubt the substance of the report based on soundings at the Conference on International Economic Co-operation at which Sheikh Ahmed Zaki Yamani, Saudi Minister of Oil, was present.

In Washington, Mr. Jody Powell, President Carter's Press secretary, said that he was "somewhat reluctant" to comment until Saudi Arabia made a formal statement according to the journal, talks between President Carter and Crown Prince Fahd in Washington last month did not cover oil prices.

For some months now, it has been apparent that Saudi Arabia would be prepared to settle for a unified price 8 per cent above the 1976 level as a compromise between the 10 per cent rise decided upon by the majority last December and the 6 per cent increase at which the Kingdom itself stuck with the backing of the United Arab Emirates and the support of Indonesia.

It is believed that Saudi Arabia had already decided to meet other members of OPEC half way and "may" only use the North-South dialogue, which left the 19 developing countries represented dissatisfied on many questions as the excuse for a new price agreement. The majority have already agreed among themselves to waive the additional 5 per cent increase which they planned to put into effect in the second half of 1977 although no announcement has yet been made to this effect.

The clearest indication of Saudi concern about ending the OPEC

Continued on Back Page

Table with 3 columns: Spot, 1 month, 12 months. Rows for June 7 and Previous. Values include \$1,765-7190, 0.75-0.75 dia, 1.52-1.67 dia, 2.10-2.25 dia, 2.60-2.42 dia, 7.00-6.80 dia.

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television

Violating the facts—a reply

by MILTON SHULMAN

doubt if Mr. Chris Dunkley your tobacco correspondent of your TV critic, he is arguing that the cause of cigarette smoking with cancer had not been proved as some non-smokers get cancer, because all people smoke cigarettes do not get cancer and because lung cancer existed before Sir Walter Raleigh brought the noxious tobacco to Britain.

Is this kind of simplistic view that Mr. Dunkley has had in his defence of the violence on British television (see page 1). Because this has always been a violent world because two world wars started independent of the rise of TV, because he can wander in London's streets at being assaulted by TV, he exonerates the box any responsibility for our society. Indeed, warning them, Mr. Dunkley insists that violence and crime are linked in a more or less causal relationship. He has never suggested that alone produces a violent attitude to violence are in the human psyche at a young age and justify with environmental factors such as family, the neighbourhood and so on.

A question that occupies me is whether TV is an active cause of violent or anti-behaviour, but whether it is a minor or major condition to such behaviour. A question is whether or not children are more predisposed to violent behaviour than they see on TV or whether children are also affected.

The fact that a majority of children or most children or even 90 per cent of children do not become more violence-prone because of TV programmes does not mean such programmes have not made a major contribution to a violent society. Indeed, if 10 per cent of the population were lawlessly violent, society would be ungovernable.

Although Mr. Dunkley would probably dismiss it as irrelevant, there is not a serious authority who has studied the question who does not agree that TV violence does influence the disturbed or abnormal child. But no one has calculated how many of such children there are. Suppose 15 per cent of children were classified as mentally sub-normal or maladjusted—probably an underestimate—would TV's influence on them not be something to worry about?

We do not know how much violence a child was exposed to in the Dark or Middle Ages. Mr. Dunkley seems to be misled by the fact that mankind survived barbarism and that it is presumptuous of anyone to assume that civilisation can make things better. The argument must surely be confined to the level of violence that existed in a society like ours in respect to barbarism and according to contemporary criteria of law and order.

By such standards, we have become a far more violent society since TV began to disseminate a large dosage of violent programmes. The average criminal, hoodlum and delinquent in 10-day-in-America since the 1960s, when he was growing up, between one quarter

and one fifth of his waking hours in an atmosphere of fictionalised violence. In Britain, he spent about one-sixth of his waking hours in a similar environment. The vast bulk of this came from TV.

Since 1955 when commercial TV forced the BBC to compete with it in showing violent action-adventure programmes, crimes of violence have escalated from around 7,000 to 77,000. The telly age group has committed most of these crimes. Similar rises in violence have taken place in countries which produce our incidence of violent TV programmes—U.S., Canada—and have not occurred in countries which do not show such a high volume of violent TV—West Germany, Holland, Sweden.

A most disturbing feature of the present social scene is the prevalence of violence among the under-14s in America and Britain. A mere 125 such juvenile crimes were committed in Britain in 1950 and almost 2,000 in 1977. Can the usual causes of crime—poverty, bad education, frustrated expectations—account for 20-year-old criminals?

Now unless one were to deny that TV had any influence at all, common sense would assume that such statistics had some relationship to the immersion of young people in a violent atmosphere for one-sixth of their waking hours. The only argument Mr. Dunkley trots out to rebut the obvious is the claim that some research has shown that TV merely reinforces existing attitudes.

He does not seem to be aware that this research was concerned only with studies of political attitudes during election cam-

paigns and that no one claimed it could apply to children who had no attitudes that could be reinforced before they started looking at the box—probably at the age of three! His other totally unproved assertion is that watching the fighting in Vietnam on TV produced such a revision among Americans that it hastened the end of the war.

Such limited evidence that is available on this subject proves exactly the opposite. A Louis Harris poll at the height of the fighting in 1967 showed that 52 per cent of the people were not opposed to the war because of what they saw on TV as against 31 per cent who were. When asked did TV make them want to "back the boys" in Vietnam, 73 per cent said yes and only 11 per cent said no.

What commonsense dictates, and Mr. Dunkley calls the big lie, has been accepted by two major Presidential Commissions in America, costing millions and lasting years. The link between TV violence and violence among the young has been accepted by almost all psychiatrists and a majority of social scientists.

It has also been conceded by the heads of all the American networks—NBC, CBS and ABC—by the American Medical Association, by the American Association of Advertising Agencies, and by the National Citizens Committee for Broadcasting. In Britain the Arts Council Committee has accepted the argument. So has Mrs. Shirley Williams and the Home Secretary, Mr. Merlyn Rees.

Have they all been taken in by a big lie or is there something blind about Mr. Dunkley?

Metropolitan Museum, New York

Elegant craftsmanship of the ancien régime

by DENYS SUTTON, Editor of Apollo

The appreciation of French 18th century art enjoys a long and distinguished history in the U.S. Thomas Jefferson and Gouverneur Morris were keen on the decorative arts of the ancien régime and Houdon made portraits of Washington and other American notables. David was helpful to John Trumbull and American artists, among them John Vanderlyn, were influenced by the French neo-classical style.

Examples of French 18th century furniture, porcelain and silver soon crossed the Atlantic and could be found in the houses of Colonel Swan at Boston, or Gouverneur Morris in the Bronx, and Joseph Bonaparte imported many French paintings, including at least two by J. L. David. The influence of French style itself was evident in American furniture, notably that made by Laoneter.

During the Vanderbilt era, a revival of interest in 18th century French art took place, and could be seen from the decoration of certain New York houses and by the time Edith Wharton and Ogden Codman junior published their brilliant book on interior decoration in the 1890s, the design was considered the acme of elegance.

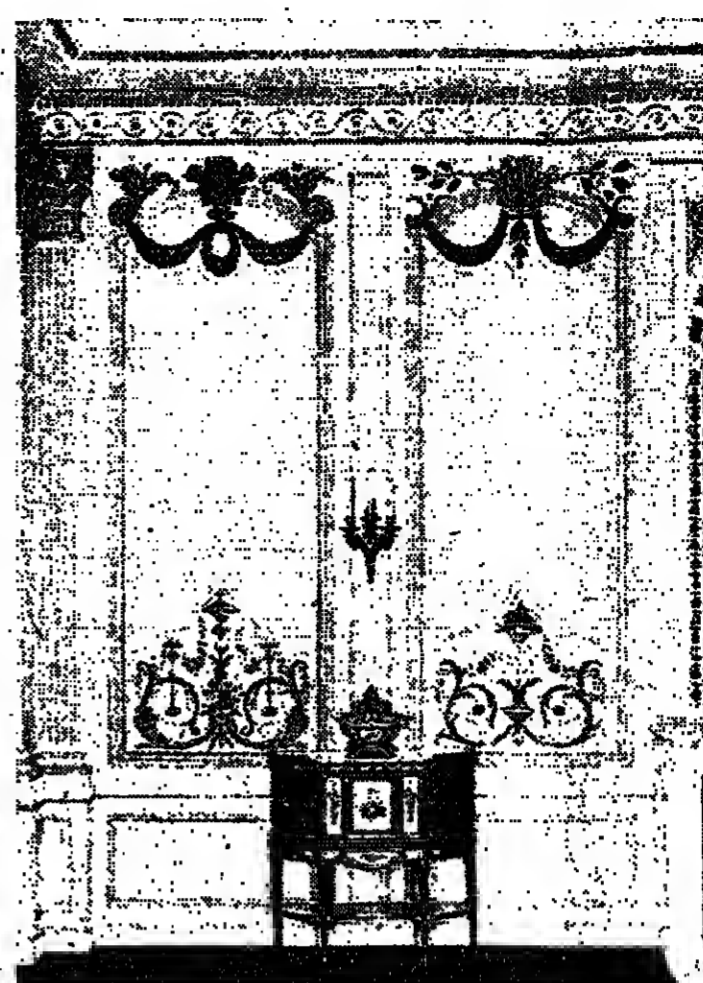
When actual French interiors first came to the U.S. is a matter of debate. In any event, in 1806 Mrs. George T. Bliss purchased two enchanting rooms from the Hôtel de Crillon and installed them in the house which she and her husband had recently built at 9 East 68th Street. One of these is now in the Metropolitan Museum, New York.

In the same year the group of French 18th century decorative items acquired by J. P. Morgan from the Paris dealer Georges Hoetschel included a handsome boiserie of the 1770s that is now in the Metropolitan Museum.

By the 1910s French art of the ancien régime was fashionable in New York and notable works were to be found in the collections of J. W. Simpson, whose wife was a great admirer of Rodin, William Salomon and Judge Garr. In addition, Frick acquired the famous paintings by Fragonard that are the glory of the Frick Collection. Houses were built in the French taste—two excellent examples are Nos. 1 and 11 East 62nd Street—and Codman and Trumbull did much to fan enthusiasm for the pure design of French classical architecture.

Some indication of the quantity and quality of French works in New York collections was provided by a notable charity exhibition held at the Parke-Bernet Galleries in 1942. The chairman of the committee was Mme. Buisson, née Consuelo Vanderbilt, who had formerly been married to the Duke of Marlborough. However, a taste for this period was increasingly confined to a handful of connoisseurs, and French 18th century art lost ground in the public eye.

A remarkable revival of interest in this school has taken place in recent years, which has



A room from the Hotel Lauzun, Paris.

1770, make a valuable contribution to knowledge of the period. Nothing is known of their early history prior to their being placed in the library of the Hôtel Lauzun which then belonged to the celebrated bibliophile Baron Jérôme Pichon. They have been repainted with the sort of colour—light and cheerful—with which they would have been decorated in the 18th century and for which analogies may be found in the water-colours of Pierre Roussau.

The charming colour of this room and of the furniture inlaid with Sevres porcelain (from the Samuel H. Kress Foundation and the Wrightsman Collection) which are displayed in it suggest that the view, long held by historians, that the essence of French art has lain in its practitioners' apprehension of form rather than in a feeling for colour, requires qualification. The colours of the decorations and the furniture emphasise the extent to which those used by Renoir were in a direct Parisian tradition. In this connection it may be recalled that Cézanne admired French 18th century art.

The rooms may remind the visitor of the extent to which the designers of Art Nouveau, in France at any rate, owed decoration, not that the quality of the work produced by the cabinet-makers of the earlier period was matched by that of their successors. The craftsmen of both periods were interested by Oriental motifs.

One of the principal achievements of the galleries is to bring out the elegance and purity of design that characterised French 18th century design. It is as well to be reminded of its virtues, for the idea often prevails that French furniture is too ornate. This view may be due to the reproduction of furniture which was then so abundant and to the clutter often found in the drawing-rooms of the Victorian era.

The Wrightsman Galleries have been further enriched by their munificent gift of J. L. David's famous portrait of Antoine-Laurent Lavoisier and his wife, of 1788 which, although monumental in size, is distinguished by a remarkable lightness in mood. The portrait possesses an intimacy and naturalness that are not often found in French 18th century portraiture and which are more usually associated with English painting; Hogarth's portrait of Garrick and his wife comes to mind.

David's treatment of the scientific instruments in the portrait is remarkable and recalls that encountered in the still life pictures of Stoskopf, the painting of the hands and Mme Lavoisier's dress has an elegance by no means always found in his work. It is fitting that this masterpiece of the Enlightenment should hang in the Metropolitan Museum; its presence there may be felt to symbolise the long and fruitful relationship between the arts of France and the U.S.

rabeth Hall

London Sinfonietta

by DAVID MURRAY

art arrived at the Sinfonietta Jubilee concert on Friday like the statue at the feast, stern enunciation of his C Minor Serenade for eight winds to make other music that tries too near sound blowing; the Serenade has the fire gravity of a major extraneous element. Without a director, the Sinfonietta gave it unbroken continuity—almost too severe in opening Allegro, monal instead of muscular, but very transparent. The last variation wasn't a light one, but a suture, making demands, though Paul

stronger than colour-contrasts made themselves felt.

The rest of the concert was Focade plus: we had the bonus of eight unpublished numbers which, in the nearly 30 years it took Walton to settle on a final ordering for the collection, fell by the wayside. They are not weaker than the rest, just very similar; if for variety sake the old performance substituted them for others, one would barely notice. The same musical snooks are cocked, and Dame Edith's usual tricks of diction are duly rehearsed.

Colin Davis, led the vividly alert performance, in which the reciters were Richard Buxton and Calby Berberian. There are probably thousands of people who suspect that they could speak Focade to perfection, given the chance; Mr. Baker seized his with a fine, fruity assurance in the Stowell tradition—strict rhythm, succulent consonants, detached amusement. Miss Berberian's is an art rather of vowels and tumblers, and always penetrates Walton's little band. With musicianly flexibility, she strove to contribute another voice to the ensemble, and not merely an inconspicuous top-layer of wrrids. Interesting, and a qualified success—qualified perhaps because Walton himself was not quite certain himself just what the speaking voice should do in Focade. It all went down well.

Festival Hall

New Philharmonia

by DAVID MURRAY

Under Riccardo Muti, the New Philharmonia gave strong and aristocratic accounts of popular Chalkovsky on Sunday afternoon. The Friar Lawrence music which begins the Romeo and Juliet overture was coolly, meditatively shaped, and the formal sense of the rest was held so clearly in view that the had name the Overture has for wallowing scenes, altogether unjust. It found the orchestra in distinguished form, with a gratifying unanimity and bloom in the strings.

Chalkovsky's Fifth Symphony rarely enjoys so carefully poised performance. With no loss of excitement, Muti balanced its parts judiciously—an introduction of unhurried gravity and a clean-lined Allegro, a loopy-breathed Andante without excess, a billowing Valzer with the right sense of massaged

trouble, and a fine, declamatory finale which kept hysteria as far at bay as I have heard it here. The sheer sound of the score was plangently beautiful.

In Prokofiev's First Piano Concerto Martha Argerich was the soloist. Its brittle, hyper-articulate manner suited her in perfection. She brought to it an exultant urgency which preserved the ceaseless rush of notes from sounding trivially busy, and the big tunes which are intermittently thrown up always arrived on the crests of plausible waves. (The form of this one movement piece has a contingent ring and it tends to get to this or that point by way of random stabs.) Towards the end Miss Argerich's efforts were more visible than audible—over-orchestration, or a certain shallowness of piano tone—but so furiously confident, a billowing Valzer with the right sense of massaged

Festival Hall

Abbado's Brahms

by MAX LOPPERT

On Sunday evening Claudio Abbado, the London Symphony Orchestra and Chorus, and the soloists Benjamin Luxon and Lucia Popp, gave a performance of the Brahms German Requiem that was hard to fault on the executive level, and hard to praise on other levels. Positive qualities had gathered in it, notably the care shown in obtaining like tonal colours from chorus and orchestra that bore fruit in unusual consistency of blend and control; also, a concern for the dynamic range of the music, and a feeling for the long-lined lyricism of the middle movements.

But the result was an air of negativity, of Brahms undidomatic in accent and slack in musculature, of Brahms smoothed and drawn out to excess. It was hard to discover the message of the per-

formance—it seemed in spring from no urgent engagement with the character of the music, from no very powerful grasp of its vision. Brahms played without engagement or vision, tends to dullness and the wrong kind of massiveness.

The only note of authenticity sounded in the performance was by Mr. Luxon in the baritone solos: one sat up and listened to the personal tone of his pleading, their impact at once theatrical and dramatic. The Requiem was preceded by two Mozart choral works, the magnificent D minor Kyrie, K341, and the Laudate dominum from the Vespers, K339. The performances again blended heaviness and sleekness, except that the choral singing was less firm of ensemble, and there was some straying from pitch by the soprano.

Now at any moment did I find myself moved by the loquacious Mr. Nureyev has, at certain points, dissipated the dramatic energy of the story with vision scenes, allegorical figures, symbolic returns by Gerardo and Tybalt to a good portrait by Frederic Wermey as Juliet, contemplative suicide. The director and fore of the MacMillan and Cranko productions come from their meniscus concentration upon the harlequin, or attempting a "different" staging—Mr. Nureyev has had to steer at times a difficult course away from the obvious, right and already created—the choreography looks perverse, or cluttered.

A mixed blessing, then, which will need to be considered again. A first impression of excess, length, the ballet for 2 1/2 hours on evening night—and if a need to prune and reshape the action so that Romeo and Juliet do not seem obscured by their surroundings. From Festival Ballet's artists, learn-while and enthusiastic.

been greatly stimulated by the activities of art historians, who have become fascinated by the rise of neo-classicism and by collectors such as Mr. and Mrs. Charles Wrightsman.

One of the features of the Wrightsman Collection is that each item has been handpicked, and snuff boxes are of the highest quality.

The Wrightsman Galleries remind that any attempt to understand the character of art in France during the 18th century is impossible without a love of the 18th century, and recognition of the special nature of interior decoration; the relationship between a room and its paintings still demands study. What is clear from the museum for over a year the Wrightsman Galleries have been their design and execution, not refurbishing; they opened again in May. The result, which is also a close collaboration between Mr. and Mrs. Wrightsman, Henri Samuel, the Paris designer, Harold A. Eberhard, Jr., his New York associate and James Parker, Curator of the Western European Arts Department, is a sparkling panorama of the decorative arts of the ancien régime. In addition, two rooms have been added.

The galleries now contain seven French rooms, a Paris salon from the Hôtel de Cabris (from Grasse) present a parallel Quai Bourbon on the Île Saint-Louis, a room from a Venetian palace that is strongly influenced by French style, and three galleries. The galleries contain

Entertainment

Guide is on Page 43

erson's new Concerto for 14 instruments, *Circusian Concerto*, which he conducted himself for plenty of virtuosity in its players. Its three little movements are coarsely busy—the bell for finale leaves the orchestra in a very going into orbit if the writing is always prudently fluent. The focus of the work swings neatly between expositions and shimmering textures, though at a hearing the intended picture from competition to distraction, remains merely final: this time, no tensions

Members of the Radiowriters Association, or other members of the Society of Authors, members of the broadcasting authorities (BBC and IBA), and radio critics of the national and local Press, are invited to make nominations for the awards.

The closing date for entries, which must be submitted on official nomination forms, obtainable from and returnable to the Radiowriters Association, c/o Joan Wilkins, Freelance Services, 37a, Maida Vale, London, W.8, is Monday, July 18.

Festival Hall

Romeo and Juliet

Colliseum

The most striking thing about Rudolf Nureyev's version of *Romeo and Juliet*, given its first performance by London Festival Ballet last week, is the lack of depth to the two main characters. Neither Romeo, which Mr. Nureyev dances, or Juliet, who is taken by Patricia Ruanne with considerable technical brio, seem anything more than convenient pegs upon which wilful production clever, sometimes wilful production depends. Of what Sergey Radetsky the Russian librettist called "the growth and development of a personality in the course of the entire spectacle," is little trace.

In place of characterisation, we are given an incessantly busy action which takes place against Enzo Frigerio's scrupulously careful evocations of Renaissance scenes, in costumes no less careful in cut. Visually the staging has felicities: it starts with a stunning coup de théâtre in which a death cart bears away the bodies of Capulet and Montague minions who are victims of the feud; that runs like a thread through the kind of fragmented and frenetic energy that informs much of the supporting action: Mercutio is role excellently taken by Nicholas Johnson) and Benvenuto seem never still, and servants, courtiers, friends and assorted walkers-on who feature

Festival Hall

Romeo and Juliet

Colliseum

largely in Nureyev's picture of Verona.

But this unquiet fevered style—which can pay real dividends to crowd work, as in the brilliant satiric death scene for Mercutio, in which his friends believe that he is playing yet another trick on them—erodes any truth or emotional resonance that the great central fact of the tragedy may be supposed, to have.

Now at any moment did I find myself moved by the loquacious Mr. Nureyev has, at certain points, dissipated the dramatic energy of the story with vision scenes, allegorical figures, symbolic returns by Gerardo and Tybalt to a good portrait by Frederic Wermey as Juliet, contemplative suicide. The director and fore of the MacMillan and Cranko productions come from their meniscus concentration upon the harlequin, or attempting a "different" staging—Mr. Nureyev has had to steer at times a difficult course away from the obvious, right and already created—the choreography looks perverse, or cluttered.

A mixed blessing, then, which will need to be considered again. A first impression of excess, length, the ballet for 2 1/2 hours on evening night—and if a need to prune and reshape the action so that Romeo and Juliet do not seem obscured by their surroundings. From Festival Ballet's artists, learn-while and enthusiastic.

Four new categories in Imperial Tobacco radio awards

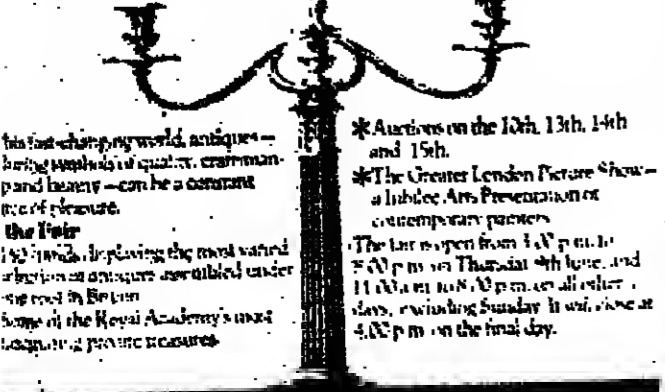
Local radio award will be held in the four new categories which have been added in this year's Imperial Tobacco radio awards. This acknowledges the growing importance of radio and will be given to local scripted programmes of community interest. In addition, the best scripted radio documentary, dramatized, and documentary programmes will now be included in an Imperial Tobacco award, and will join the ten new categories.

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OVERSEAS NEWS

NATO in talks on N-forces

OTTAWA, June 7. NATO DEFENCE ministers meet tomorrow in secret session to discuss moves to strengthen their armory of nuclear weapons. The organisation believes it must increase its nuclear strength because the Soviet Union is developing a wide range of new missiles. At the centre of the discussion will be the U.S. Cruise missile and whether tactical nuclear forces in Western Europe should be armed with much more lethal warheads. Reuter David Bell writes from Washington: The U.S. Administration has not decided whether to go ahead with production of the so-called Neutron Bomb, a weapon that emits heavy radiation to kill the enemy but which has very much less explosive power than a conventional nuclear weapon. Neutron warheads have been under development at least since 1960, but it was not until last year that the Ford Administration authorised the Energy Research and Development Administration (successor to the Atomic Energy Commission) to start building neutron warheads for the new Lance tactical missile. Further funds for the warhead are contained in a \$10.2bn public works bill before Congress, but Administration officials said today that the fact that the money is there should not be taken to mean that the Carter Administration will necessarily continue the Ford policy.



A frustrating task ahead for Turkey's Ecevit

ANKARA, June 7. WHILE IT may take up to 48 hours for a little effective administrative order, the invasion alone made Mr. Ecevit a "man of the people." Mr. Bulent Ecevit, the 52-year-old post-politician who heads Turkey's Republican People's Party, will get first crack at forming a new government when the parliament is sworn in following an inconclusive general election. It has been inconclusive in the sense that both Turkey's pressing needs, in domestic economic and foreign policy areas alike, and the ambitions of Mr. Ecevit personally, have combined to demand a one-party government in a country which, administratively at least, has been adrift for the past three years. In fact, since Mr. Ecevit's own short-lived coalition authorised the military invasion of northern Cyprus in 1974, Turkey has been lacking law and has

to inflation and with a premature general election, but respected and internationally recognised place in the modern world, although perhaps under major... devaluation of the Turkish Lira is just about certain and foreign exchange reserves with the central bank have practically run out. For Mr. Ecevit and his few close advisers, locking Turkey's pressing problems, including the bitter dispute with Greece over Cyprus and the Aegean, would have given an enormous task, even given a strong one-party government. But this is now not to be, and the prospects are for a minority administration of just about a dozen members, pitched together with some independents, and maybe even a few "turncoats" who may decide to cross the floor. After winning control of the parliament in 1972 the party failed, dictating not just a

the RPP on a somewhat Left-of-Centre course, promising a generally Social Democrat-type Government and the realisation of Ataturk policies which are still today proclaimed on the RPP flag, including Republicanism, nationalism, secularism and reformism. To realise his objectives, he is equipped with determination and great personal courage. He is also an emotional man, and given to a sudden decisiveness on issues, such as over the Cyprus invasion. But he and his immediate followers lack real experience of government if not the spirit of reform, and the determination to bring it about. The next few weeks and months may well show that urgent needs, in the forms, whether in the economic or social sphere, require more than simple commitment.

Socialism and lime juice for post coup Seychelles

By John Worral VICTORIA, Seychelles, June 7. AFTER two days of round the clock curfew, the Seychelles are settling down quietly to life under the new regime of Mr. Rene. People were allowed out shop to-day. Some businesses were open. Classes moved about the streets of this charming little capital. But the curfew was on again at four o'clock to-day and the liquor bar is in force. Anonymous activists from the coup in the small island of Sunday, ousting Mr. James Mancham, still guard the town key points armed with automatic rifles. But the easygoing Seychellois may never be quite the same again. Mr. Rene, the President, shows signs of reducing an austerity the island has never known. It may be good to see the fairs and the Manicham regime. To-day Mr. Rene wanted people against personal offences and the molestation of women. He also told the Seychellois that if jobs were found for them they would have to work hard. The first priorities of the new government are low-cost housing for the homeless and work for the workless. Both are formidable tasks. The first requirement - much held by private people and absentee landlords - is the second requirement - moving economy (mainly based on tourism and agriculture) to a new level. The current development envisages 75,000 tourists a year by 1980. The party expects 51,000 visitors from Britain. Tourism is a golden which, everybody admits, is super deep by Mancham, the dug salesman. The most astonished group of the island to-day are the ornamental About 3,000 are here. The 3-hour curfew keeps them imprisoned in their luxury hotels without even a drink to console them. Consumption of the island's lime juice has soared steeply. The coup was also a complete surprise to the British Government. The coalition government between Mancham and Rene came into force with the blessing of Britain which is deeply involved in the Seychelles. A soft loan of \$10m. for development has just been agreed. There are some 120 British technicians and personnel here. Britain was obviously appalled at the expulsion of British officials working for the Seychelles government and the families. Seven officials including the Chief Justice and senior police officers were given 24 hours notice to leave and were escorted to the islands. British High Commissioner said that President Rene has assured him they wanted to maintain the present good relations with Britain and he hopes the technical personnel would continue to serve the Seychelles. As far as British recognition of Mr. Rene's government is concerned, it is being given "urgent attention."

Wider role for party in Soviet constitution

MOSCOW, June 7. WHAT EFFECT the new Soviet constitution will have on the lives of Soviet citizens is still unclear. But it is a historic document which crystallises the Soviet leadership's view that the new Soviet State emerged after Stalin's death. The draft constitution, which has received the approval of the Communist Party Central Committee, redefines the role of the Communist Party, cutting it the leading force in all aspects of social and political life. This is a significantly broader statement of the Party's role than was contained in the 1936 Stalin constitution and an implicit reminder of the leadership's view that Stalin ruled lawlessly and without the Party during the three formal rounds of talks with the Opposition, reliable reports indicated that he has also agreed to hold fresh elections to the National Assembly, to resolve the country's chronic political crisis, sparked by the Opposition's campaign alleging massive rigging in the March general elections. Meanwhile the Government has during the past three days released about 13,000 people detained, during the Opposition's campaign, for violating the ban on demonstrations. The draft constitution, which is expected to be advanced by the Soviets as a model of socialist legality and an answer to the criticisms of Soviet human rights practices by Communists in Western Europe. The draft constitution is to undergo five months of public debate before being adopted by the Supreme Soviet in October. It pledges the Soviet Union for the first time to pursue peace in its foreign policy and to take advantage of the international division of labour. The new constitution may also prepare for the party leader, Mr. Brezhnev, to also become Head of State through the creation of a new post - that of First Deputy President - under Mr. Brezhnev who, in an unusually frank reference to the Stalinist terror, reminded the Central Committee members that adoption of the 1936 constitution was a "great step forward" and "violations of socialist principles of socialist democracy" which, he said, must never be repeated again. The new constitution, like the

Concorde on course for supreme court

NEW YORK, June 7. THE U.S. Federal Government's strong attack yesterday on the Concorde landings at New York's Kennedy airport is seen here as a very mixed blessing for the legal battle being mounted by British Airways and Air France. The attack, contained in a brief filed by the Department of Justice at the request of three appellate court judges, reversed the first Federal Government involvement in the New York court proceedings. On the surface, the brief's accusation that the New York and New Jersey Port Authority's actions have been "unlawful, arbitrary and oppressive" would appear to be a boost for the aircraft and its chances of getting into Kennedy. However, after studying the brief, the airlines' lawyers have been depressed to find that the Justice Department has offered no support for the basis on which the federal District Court Judge, Milton Pollack ruled that the ban must be lifted. He said on May 11 that the port authority had been pre-empted by the Federal Government's authorisation of Concorde landings for a trial period. But the Justice Department says that it was not seeking to pre-empt the Port Authority since it has no power to tell an airport operator what noise regulations to impose. This statement is prompted by the federal government's desire to avoid any exposure to possible noise damage suits. Ironically, the Justice Department brief seeks a middle course by arguing that the Port Authority's ban was imposed last year pending a six-month study of operations elsewhere and that the Port Authority is at fault in repeatedly postponing a final decision. This "arbitrary action" becomes even more "unreasonable and offensive" in view of the airlines' latest efforts to satisfy the authorities' anxieties over noise, says the Justice Department.

Rhodesia hints it may cut power supply to Zambia

SALISBURY, June 7. DESCRIBING Saturday's "in-Rhodesia, he said then, had a mode. The Rhodesian view is that if Zambia harbours guerrillas who attack Rhodesia's power supplies then she must be prepared for similar retaliation. Commenting on the Rhodesian attack, Mr. Hawkins said this was a "barbaric and uncivilised manner is no excuse for us to do likewise." In Salisbury, Rhodesian sources were at pains to Mr. Andrew Young, U.S. Ambassador to the UN, said yesterday that former Presidents Kennedy and Johnson could be described as "racists, a term he has already applied to ex-Presidents Ford and Nixon. Reuter reports from Washington. This latest comment came at a congressional hearing a few hours before a scheduled meeting with President Carter and another new attack particularly for his comments about Mr. Ford. Senator Barry Goldwater, a former presidential candidate, said many men often put a foot in their mouths but that Mr. Young "can put both feet and both hands and his hat in his mouth at the same time." The Rhodesians are angry not only at the mortar attack, which civilian targets were damaged and two civilians received major injuries, but also at the sabotage attack on Kariba power lines and a bridge in the area last week. Two Kariba power pylons were damaged by guerrilla explosives on Friday night. Prime Minister ruled out any tampering with Kariba project. It was a joint complex and morning while repairs were planned. The Minister's statement marks an apparent reversal of previous Rhodesian policy towards the jointly owned power undertaking at Kariba - controlled equally by Rhodesia and Zambia. In early 1973, shortly after he had closed the border posts with Zambia, Mr. Ian Smith, the Rhodesian Prime Minister, ruled out any tampering with Kariba project. It was a joint complex and morning while repairs were planned. The Minister's statement marks an apparent reversal of previous Rhodesian policy towards the jointly owned power undertaking at Kariba - controlled equally by Rhodesia and Zambia. In early 1973, shortly after he had closed the border posts with Zambia, Mr. Ian Smith, the Rhodesian Prime Minister, ruled out any tampering with Kariba project. It was a joint complex and morning while repairs were planned.

Brezhnev blames China

MOSCOW, June 7. BY OUR OWN CORRESPONDENT THE SOVIET Party leader, Mr. Leonid Brezhnev has blamed the failure to improve Sino-Soviet relations on the new Chinese leadership and has said that the Chinese are continuing to deliberately sow discord between States. Although the Soviet Union is in favour of restoring good relations with China, he said, the new Peking leadership continues to follow the hostile policies of Chairman Mao including "It is a fact that the campaign of attacks on the policy of détente is being continued and any measures in the area of disarmament are being impeded," he said. Mr. Brezhnev's remarks about China were made in a series of answers given to written

Begin asked to form cabinet

TEL AVIV, June 7. MR. MENACHEM BEGIN was to-day invited by President Ezer Weizman to form the next Israeli Government. The Likud leader, in accepting the invitation, said that he hopes to complete the formation of his coalition next week. Even before going to see the President, Mr. Begin appeared to have assured a narrow majority with a narrow majority. Negotiations for a broader coalition which would include the 15 members of the Democratic Movement for Change were continuing this evening. The Likud, with 45 seats in parliament is virtually certain to be supported by the 12 members National Religious Party, four members of the four-member parliamentary representation of Agudat Israel. This is an extreme religious party that wants stricter Sabbath laws, a ban on abortions, limitations on outposts, and on end to forced arm service for girls. Mr. Begin told President Katzir that despite the Labour Party's rejection of an earlier coalition would be again ask them to join with his party in a national unity government. The Rightwing leader said that Labour's Likud-led parliament is virtually certain rejection of the establishment

Israel may attack, says PLO

BEIRUT, June 7. PALESTINIAN guerrillas claim that Israel has concentrated troops on its northern border for a possible attack against Lebanon. The PLO also says that right-wing Lebanese Christians are bringing in reinforcements for a major offensive against guerrilla positions in the region. The Israeli build-up is reported to have been going on for the past week. The central publication of the Palestine Liberation Organisation - Falastin Al Thawra - said yesterday right-wing Christians were bringing in more arms and ammunition into the border area. The weekly publication said the supplies were sent from Christian strongholds inside Lebanon to Israeli Maditeranean ports and from there transported overland to Christian villages across the Israeli border. For the past week, there have been daily artillery duels between the Palestinians in the Nahariyyah region and Christian militiamen entrenched further south. The Palestinians have been apprehensive since last week's Israeli incursion into the Lebanese village of Kar Chouh about a mile from the border. Witnesses said the original reports that 1,000 Israeli soldiers participated in the incursion were exaggerated. The witnesses reported that between 300 and 400 soldiers were involved, and that they left after searching the village for commandos.

Spain trying to stop violence

A top-level security plan is being put into effect to prevent the violence aimed at disrupting the Spanish general elections on June 15, reports Roger Matthews from Madrid. A series of meetings between King Juan Carlos, Prime Minister Adolfo Suarez and senior military and police officers have been held during the past two days following the outbreak of week-end violence during which two Civil Guards were murdered and extensive damage was caused by more than 25 bomb attacks.

French shooting

Workers of the main Left-wing unions stopped work yesterday for five minutes to mark symbolically the week-end fatal shooting of a striker on a picket line outside a Rheims glass factory, writes David Curry from Paris. The picket line was attacked by five men from the Right-wing and highly unorganised union, CFT, who work in the local plant of Citroen where the CFT (which has condemned the shooting) is dominant. This strike, which has been involved in anti-strike activities before and which is regarded by other unions as a strong arm blackleg organisation, is powerful in the motor industry, particularly at Citroen and Chrysler. The five men have been arrested and charged with attempted murder.

Vance for China

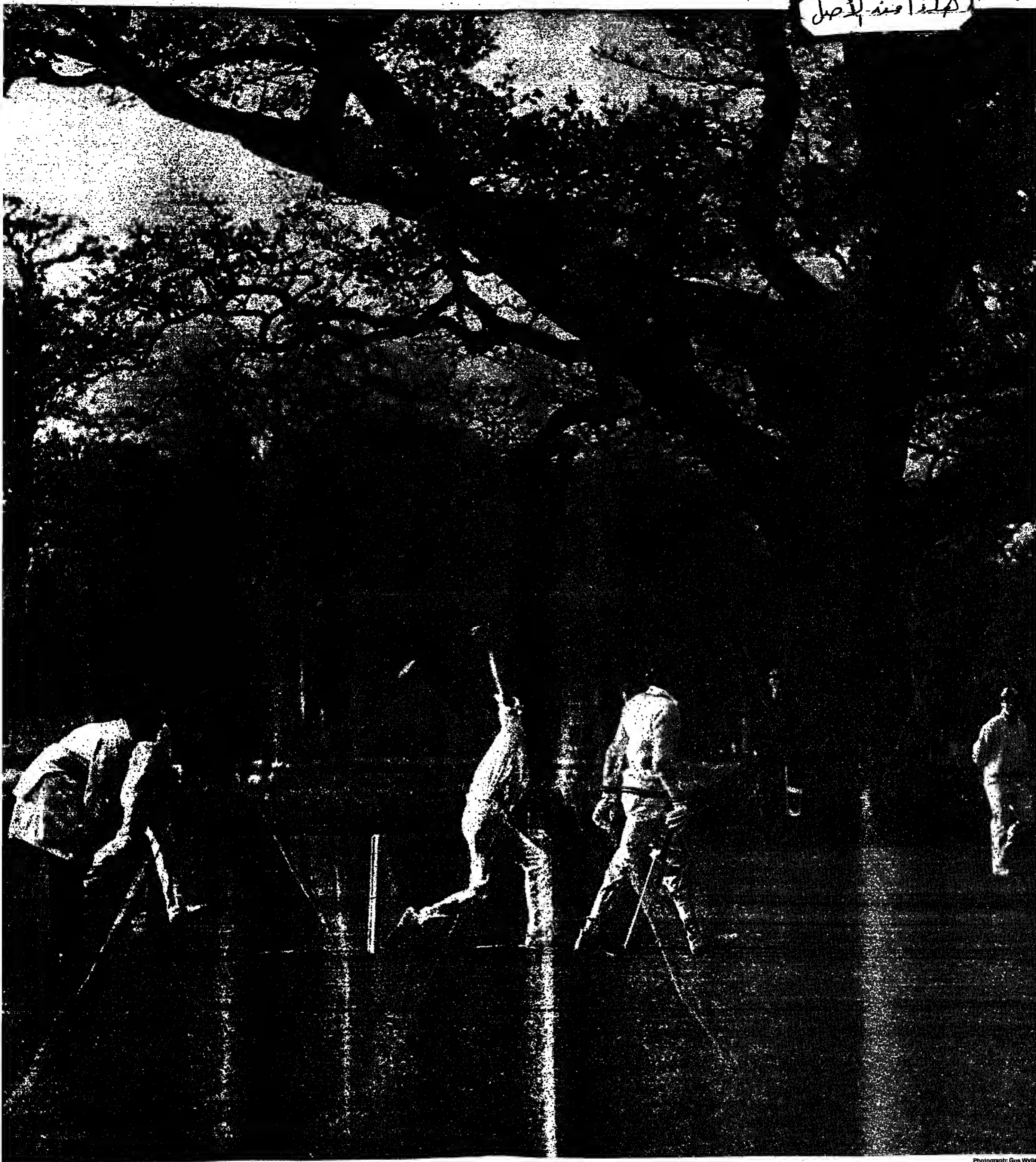
MR. CYRUS VANCE, the U.S. Secretary of State, expects to visit China in the second half of August, the U.S. State Department announced. Reuter reports from Washington that the visit is being planned in conjunction with a narrow majority. Negotiations for a broader coalition which would include the 15 members of the Democratic Movement for Change were continuing this evening. The Likud, with 45 seats in parliament is virtually certain to be supported by the 12 members National Religious Party, four members of the four-member parliamentary representation of Agudat Israel. This is an extreme religious party that wants stricter Sabbath laws, a ban on abortions, limitations on outposts, and on end to forced arm service for girls. Mr. Begin told President Katzir that despite the Labour Party's rejection of an earlier coalition would be again ask them to join with his party in a national unity government. The Rightwing leader said that Labour's Likud-led parliament is virtually certain rejection of the establishment

Leslie Colitt, in Poznan, describes...

A Poland short of meat and tempers

THERE IS an excess of rich calves and cream in the cafes of Poznan, a growing number of Popski Fiats in the streets and the price of a kilo of roast beef in the butcher shops is only 36 zlotys (\$1.8 cents) at the moment. However, there is no roast beef or virtually any other meat to be had by noon-time in Poznan, a city of 500,000 inhabitants in Western Poland. Polish newspapers often write of the current "difficulties and shortages" - and they do not exaggerate. In three butcher shops in waiting stand idly about inside, waiting not for available supplies but for a possible delivery of meat. Most of them are elderly women, sent to wait by their married children who work. They have been patiently waiting for hours when a single tray of beef taster appears and quickly disappears at the bargain price of 70 zlotys a kilo. Throughout Poland, meat is scarcer than at any time since 1969 and one of the main culprits pointed to is the abnormally low retail price of beef and pork. A Government decree, though, is pointing. When it tried to raise meat prices last year by 70 per cent, Polish workers replied in June by tearing up railway tracks outside Warsaw and rioting in the streets of Radom and other cities. Now, after two bad harvests in succession and soaring prices for imported fodder, Poland is minus 3m. pigs, which had to be slaughtered last year for lack of animal feed. Meanwhile, per capita annual consumption of meat has jumped from 53 kilos in 1970 to 70 kilos last year. Poles also have more to spend on meat as wages have gone up by 47 per cent since Poland's Communist Party leader Edward Gierek came to power in January 1971. None of the facts, however, convinces the typical Pole, who believes, as one housewife here, that the meat is "going to the Russians" or as most people say, "price for milk is good." There is no shortage of milk or butter in Poland. Under no circumstances would he trade jobs with a farmer on one of the nearby State farms, remarking that: "I'm my own boss here and I decide when to work or not." He adds that his department is "not interested in meat production and wants to specialise in dairy cows, as he notes, the price for milk is good." There is no shortage of milk or butter in Poland. Under no circumstances would he trade jobs with a farmer on one of the nearby State farms, remarking that: "I'm my own boss here and I decide when to work or not." He adds that his department is "not interested in meat production and wants to specialise in dairy cows, as he notes, the price for milk is good." There is no shortage of milk or butter in Poland. Under no circumstances would he trade jobs with a farmer on one of the nearby State farms, remarking that: "I'm my own boss here and I decide when to work or not." 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Photograph: Gus Wylie

Smart delivery is important everywhere.

Shrewd bowling will put the ball just where this bowler wants it in a Sunday afternoon cricket match on the village green.

Carefully planned delivery is our aim, too. We have to make sure towns and villages across the country get the Mobil fuels and lubricants they need, all year round, with absolute reliability. After all, some people find petrol and lubricating oil even *more* important than cricket.

Last year we delivered over one thousand million gallons of fuels and lubes to 25,000 different delivery addresses throughout Britain. Making sure that every customer gets the product he needs at the right time

is a complex task. Mobil's Marketing Operations people are well experienced in playing this game — even on the stickiest of wickets.

Delivering product to the customer is the last link in the chain. To ensure we have all the products our customers need in just the right quantities means Mobil's refinery at Coryton must receive the sort of crude oil it needs. Problems do arise, though. Ships loading in the Middle East take up to six weeks to arrive in the UK. They can be subject to delays in foreign ports. Then there's the possibility of the weather delaying supplies from the North Sea. Unplanned happenings like these are common occurrences for our Supply and Distribution staff.

Using our worldwide tracking system for tankers we can see at a glance how to cope with the problems. Mobil tankers en route from Nigeria and other oil producing countries are always on the high seas and with several telephone calls we can usually divert one of them to Coryton. That's the benefit of being part of one of the largest oil companies in the world.

Ninety-one years of doing business with people all over the UK has taught us a few things about running our business to serve people best. The most important lesson we've learned is that we can't afford a no ball delivery. It's not cricket!

Mobil[®]

WORLD TRADE NEWS

Motorbike protest in America

By David Bell
WASHINGTON, June 7. HARLEY-DAVIDSON, the last major U.S. motorcycle manufacturer, today joined the growing list of U.S. companies that are accusing their Japanese competitors of dumping their products in the United States.

Japanese surplus may be double forecast

By DOUGLAS RAMSEY
TOKYO, June 7. EARLY estimates of Japan's exports in May tend to support private predictions that Japan's trade surplus in fiscal 1977 to next March will be about double the official Government forecast of \$7.3bn.

Miti replies to Europe complaints

By Our Own Correspondent
TOKYO, June 7. JAPAN'S Ministry for International Trade and Industry (MITI) has compiled a list of responses to the most common European complaints about Japan's trade policies.

MEXICAN TRADE U.S. the key to export success

BY ALAN RIDING IN MEXICO CITY
A SHARP improvement in Mexico's trade figures is being heralded as evidence of an economic recovery. The official line is, of course, over-optimistic. To a large extent, the drop in the trade deficit so far this year is due to falling imports of capital goods, which in turn reflect the lack of new investment and economic activity.

MOST OF THE SOLAR HOMES OF THE FUTURE HAVE ALREADY BEEN BUILT.

Instead of building a snappy, futuristic house to test our ideas about solar energy, Carrier Corporation is using an ordinary house. One that doesn't even face in the best direction for collecting solar energy.

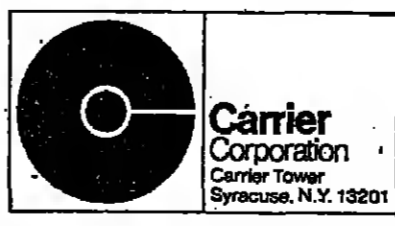
There are some 50 million houses in the United States that were not built to exploit the sun's generosity. At Carrier Corporation, we see that as an opportunity.

Our engineers have come up with an integrated system that uses solar energy to supply heat, hot water (even for heating a swimming pool) and, incredibly, air conditioning.



about Carrier Corporation. We deal with energy ideas the world can use. Ideas that are at work in oil, gas and petrochemical production; refrigeration for nuclear power, food processing and transport; electronics; and of course, the widest range of high-efficiency heating and cooling equipment for residential, commercial and industrial uses.

We've built a strong, growing business by helping to expand the world's supply of energy and helping people to use it more efficiently. Even when that energy comes from the sun, it takes down-to-earth practicality to put it to work.



CARRIER CORPORATION. ENERGY IDEAS AT WORK.

Clothing industries put forward MFA proposals

AMSTERDAM, June 7. CLOTHING industry representatives from Western Europe, U.S. and Japan have presented a programme for extending the Multi Fibre Agreement (MFA) to the three chief Government negotiators of these areas.

Venezuela rail agreement

OTTAWA, June 7. CANADA AND Spain will participate equally in a billion-dollar project to build a 700 km. railway in Venezuela.

New Romanian air deal

PARIS, June 7. THE West German-Dutch VFW-Fokker aircraft manufacturing group and the Romanian government will shortly become partners in a \$600m. aircraft industry in Romania.

Contracts

- De Havilland Aircraft of Canada has received 12 new orders for its latest DHC-511 Buffalo transport worth \$77m.
Boeing has placed a new order worth about \$45m. (£3.2m.) for 200 sets of elevators for Boeing 727 aircraft.

World Economic Indicators

Table with columns for country, indicator, and dates. Includes Unemployment rates for U.K., W. Germany, U.S., Holland, Belgium, France, Japan, and Italy from May 77 to May 78.

Government blamed for engineers' plight

ROY HODSON

GOVERNMENT POLICIES over the last few years have been blamed for the financial plight of the engineering industry, the Engineering Employers' Federation said last night. The Sir Harold Wilson Committee of Inquiry into industrial institutions, which engineers blame, is not the engineering industry's major investment problem. Rather the problem is a lack of confidence in the industry, resulting from government policies, low demand, under-utilisation of capacity, and high inflation. In very few exceptions engineering firms are said to have a good relationship with financial institutions from which they are said to receive a satisfactory service. EEF conclusions have been based on an extensive interview of chief executives of engineering firms. Engineering employers believe government's role is crucial in maintaining the environment in which they have to operate. The committee mentions such factors as industry's financial position and the ability to control the supply and cost of raw materials, and the influence upon employment levels and exchange rates. EEF submits that there is only no shortage of long-term funds to finance invest-

ment, or short-term funds to cover current asset needs. The situation, it states, has changed from that existing in the early 1970s when longer-term finance was relatively scarce. Even then it was, in general, the case that a reasonably efficient company putting forward a sound commercial proposition could obtain the necessary finance. The EEF points out that the cost of finance has been high, particularly during 1976, and particularly in relation to profitability, the achievable rate of return, and interest rates prevailing abroad. Companies which had been dependent upon external finance had been badly affected and had had to cut back their spending plans. One area of financial concern to some EEF members is that of export credit. The EEF tells the Wilson Committee that the terms offered by the Export

Credits Guarantee Department often do not correspond to those offered to competitors abroad by their equivalent organisations and thus the competitiveness of British firms is correspondingly reduced. Summing up the engineering industry's attitude to the financial institutions the report says, "It must be stressed that the industry in general considers its relationships with the financial institutions and the service it receives from them to be very satisfactory. Most of the financial problems of industry can be laid fairly and squarely on the shoulders of government. The financial problems of the engineering industry have in no way been caused by the financial institutions. They are entirely the responsibility of governments which appear to have no comprehension of how industry works."

RETURN ON CAPITAL IN THE ENGINEERING INDUSTRY

Size of Company Group	1972	1973	1974	1975	1976
%	%	%	%	%	%
1-50	15	22	4	18	27
51-250	19	15	21	23	20
251-1,000	20	20	19	21	22
1,001-10,000	14	17	16	16	19
Over 10,000	14	16	17	16	17
All Companies	14	16	17	16	18

All figures give a weighted average percentage return on capital, weighted by current numbers employed.

arm policy to be revised

GOVERNMENT'S blue-print for the farming industry, from Our Own Resources, has been thoroughly revised in the interim, and Mr. John Silkin, Agriculture Minister who has been for the revision, wants policy and production targets to be reviewed every two years thereafter. The 1975 White Paper set the target of a 2.5% per annum increase in farm output. The medium term aim is to cut food imports by 10% a year in 1980.

Cost of Leyland's 1980 Mini goes beyond £270m.

BY OUR INDUSTRIAL STAFF

THE COST of Leyland Car's new Mini project, cornerstone of the recovery plan for the state-owned concern, has risen to beyond £270m. The fact that the Government and the National Enterprise Board are prepared to back the programme, even at that cost, owes a lot to favourable profit forecasts submitted by the company. Every effort has been made to reduce capital spending to the minimum, but inflation has inevitably taken its toll. Leyland is determined to go for advanced production techniques to get the level of output and productivity gains considered essential to make the scheme profitable.

In spite of considerable scepticism within the industry, the profit projection drawn up by Leyland for the new model suggests that it could prove a real money spinner in home and export markets. The launch date for the vehicle, originally scheduled for 1979, has been put back to the spring of 1980. But Leyland is still convinced that the quality and design features will be sufficient to make the car internationally competitive and justify an annual output of about 300,000 units. The trade union side of the manual employees working party, set up by the Government in the wake of the damaging tool-makers' strike to seek reform of the company's troubled industrial relations, will be putting new proposals to management on Friday. Shop stewards representing roughly 100,000 manual workers

Call to lend more to industry

BY RHYD DAVID

BRITAIN'S 15,000 bank managers and their staff must be involved much more actively in medium- and long-term industrial lending if the necessary increase in U.K. investment is to be achieved, the Wilson Committee on the City has been told. In a submission to the Committee, Professor Glyn Davies, professor of banking at the University of Wales Institute of Science and Technology, argues the policy of the banks is insufficiently geared to industrial restructuring and the very large number of bank branches around the country while performing very well as a drain for liquid savings is not acting to the extent it should as a tap for industrial investment. The banks' share of funds for capital investment in the U.K., Professor Davies points out, rose from 11 per cent in 1971 to around 30 per cent in 1972-3, but fell again sharply in 1975 to 6 per cent and has not yet recovered to the 1972-74 levels. Professor Davies claims the

banks' response to criticism of their work in the industrial development field—the creation of separate institutions—is unlikely to be as effective as the use of the branch network where the manager could be in contact with the short and longer-term requirements of customers. The paper argues that to achieve the necessary deeper involvement of U.K. banks in industrial investment, bankers will have to be brought more fully into the field of subsidised government finance for industry. In order to get banks to do much more term lending a guarantee fund would be essential. He suggests a national finance commission divided into a monetary commission to look after short-term factors (along with the Bank of England and the Treasury), an industrial finance commission to look particularly at medium and long-term industrial investment and a long-term debt commission to oversee long-term savings, mortgages, insurance and pensions.

Prices battle with Tesco may slow food inflation

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

THE PRICE war between supermarkets is likely to be stepped up tomorrow when Tesco unveils the pricing policy it is adopting in place of trading stamps. The battle will be fought both in the shops and the media, where Tesco alone is spending £1.5m. in June. It will probably reduce gross margins throughout the grocery trade for at least a month and may for a time slow down food price inflation. Tesco, which announced a month ago that it was dropping Green Shield stamps after 13 years, is expected to cut its grocery prices by at least 3 per cent. Most cuts will be financed by the £20m. plus saved through not giving stamps—about 2 per cent on turnover—but Tesco, which aims to increase its volume by 20 per cent over the next year, will reduce prices by more than that. The cuts are expected to be concentrated on 150 to 200 big selling lines. On these items prices may be cut by an average of around 5 per cent. Within any broad average, however, are likely to be considerable variations and the reductions on some major lines are expected to be much more drastic.

advertising and their normal price-cutting activity this week. International Stores and Gateways, for example, which have both announced that they intend putting Green Shield stamps into more of their shops, will be running double stamp promotions while Green Shield will itself be advertising heavily on television. Tesco's own advertising budget for June is six times its normal monthly level. Some groups, like Sainsbury, say they are not unduly worried by Tesco's new strategy as they claim their prices are already below the level at which Tesco are likely to settle down. But even Sainsbury, which by coincidence is moving to a new advertising agency this week, admits that it is going to be "less bashful" about its prices in future. Equally important will be retailers' reaction on a local level. Virtually all the big groups operate at least three different price lists which they use in

different stores depending on local competition. This means that in those stores where they find themselves losing sales to Tesco they will be able to switch to a lower price list. Given the high fixed costs of running a supermarket, some stores might find themselves in trouble if they maintained these lower prices for long. In other areas, where Tesco is not represented or where its prices have been considerably above those of its competitors, other supermarkets may be relatively unaffected by Tesco's new tactics. The situation is likely to change almost daily. What seems certain is that among the first customers in Tesco's 700 stores tomorrow morning will be the managers of all the other supermarkets in the area. Some will have instructions from head office to bring their prices down to Tesco's level on a few key lines but others have been told to wait for the dust to settle.

Weak demand for shoes as imports surge

BY ARTHUR SMITH

CONCERN whether the improved level of activity first from the industry to the latest noticed last autumn can be sustained is expressed by the British Footwear Manufacturers Federation. It says that, with 7,600 workers in the industry already receiving temporary employment subsidy, jobs will be at risk in the coming months. The industry, which has suffered from weak demand and an upsurge of foreign imports, is seeking £11.5m. of State aid for a major programme of modernisation.

Nearly half the respondents from the industry to the latest survey by the Confederation of British Industry indicated that they were operating below capacity. Moreover, 60 per cent said that the lack of orders would limit output over the next four months. "The outlook is governed by the clear danger that retailers are now overstocked with summer ranges," says the Federation's review. "Consumer spending overall is likely to be flat for the rest of this year."

Public holidays bring shipping trade lull

BY OUR SHIPPING CORRESPONDENT

PUBLIC HOLIDAYS in America and throughout most of Europe on Monday of last week made it a little more difficult than usual to detect market trends. But it was quite clear that the market out of the Gulf for large ships remains very slow indeed and interested charterers had no difficulty in securing vessels at around Worldscale 20. According to London shipbrokers E. A. Gibson, medium sized tankers attracted rates of up to Worldscale 40, for a 120,000 tonner taking a 100,000-ton part cargo to the Philippines, while a 95,000 tonner loading for the West was only able to obtain

Worldscale 28. As far as cargoes to the East were concerned, a 78,000 tonner obtained Worldscale 41, while a 148,000 tonner for discharge in Taiwan was closed at Worldscale 24. Once again there was a fair quantity of business quoting out of Indonesia with the last reported fixtures being of a 110,000 tonner taking a part cargo of 100,000 tons to Honolulu at Worldscale 42, and a 130,000 tonner being closed to the U.S. West Coast at Worldscale 32. There was little chance in the Mediterranean, West Africa and Caribbean areas.

Nilfisk
World's largest manufacturer of Industrial Suction Cleaners

Labour News, Page 8

Who offers you more comfort between Britain and Germany?

Choose your Airbus connection in our Yellow Book.

Relax in the wide-bodied comfort of Lufthansa's European-made Airbus which operates from Heathrow to Frankfurt. Daily flight LH037 from Heathrow 19:00, arriving Frankfurt 20:25, returning next day LH034 16:35 and arriving Heathrow at 18:10. Ask your travel agent or Lufthansa for the Yellow Book.

Lufthansa
German Airlines

Timetable Flugplan

FIRST NATIONAL BANK OF OREGON

takes pleasure in announcing the establishment of our London Representative Office.

First National Bank of Oregon is an affiliate of Western Bancorporation which is the tenth largest banking company in the United States with assets exceeding \$20 billion dollars.

Contact our London Representative, Bentley S. Hoyrup. You'll find seasoned experience backed by a sincere interest in assisting your company in meeting its international or European goals.

First National Bank of Oregon
Headquarters
P.O. Box 300
Portland, Oregon 97208 U.S.A.

London Representative Office
25, 29 Mark Lane
London EC3R 7DF, England

Lufthansa
German Airlines

LABOUR NEWS

Leyland plans challenged

BY ALAN PIKE, LABOUR STAFF

COUNTER-PROPOSALS to Leyland Cars' ambitious programme for widespread reform of bargaining arrangements have been launched by shop stewards opposed to the development of a single, corporate negotiating structure in the company.

precise distribution of the increase being determined in plant-by-plant negotiations. Some shop stewards are opposed to both schemes. They say that the second would worsen the company's problems and that, in the absence of alternative ideas, negotiators would be tempted towards corporatist bargaining for Leyland Cars without taking sufficient account of its possible disadvantages.

Traditions

In an attempt to prevent this, Friday's meeting will be presided over by a document with a document which contains a prepared to see large increases being gained elsewhere without requiring some increase themselves. Problems would arise within particular plants with some groups gaining far more than others.

Under the alternative Oxford plan, which supporters say could be introduced for an estimated £55m., bargaining would take place in about seven sectors drawn from the existing structure rather than creating a totally artificial unit.

End school meals subsidy, say heads

THE CHARGE for school meals should be more than trebled from 15p to 50p a day, delegates to the annual conference of the 19,000 strong National Association of Head Teachers, decided yesterday.

By an overwhelming vote in Southampton they carried a motion urging that the charge for school meals should be raised to the full economic rate. Mr. Tom Coring, headmaster of Whitegate End county primary school, Chadderton, near Oldham, claimed that subsidising school meals was now costing £400m. a year in rates and taxes.

Employers fear the prospect of free-for-all in Phase Three

BY OUR LABOUR STAFF

EMPLOYERS WILL be bound to conclude there would be little advantage and probably considerable harm in a third phase of incomes policy which was effectively a charade, the Engineering Employers Federation tells its members today.

The executive believed these objectives must be pursued with the Post Office as soon as possible. But they were extremely unlikely to be compatible with any conceivable form which Phase Three might take. In the light of this, the executive believed the right course was to recommend conference not to support a third phase of wage restraint.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. Board meetings are usually for the purpose of considering dividends and official indications are not available whether dividends concerned are interim or final.

MONDAY, JUNE 6
DIVIDEND & INTEREST PAYMENTS—
Cadbury Schweppes Ltd. 14p.
Crested Paper 10p.
Lloyds Bank 10p.

TUESDAY, JUNE 7
DIVIDEND & INTEREST PAYMENTS—
North British Canadian Investments 4p.
COMPANY MEETINGS—
Crested Paper 10p.

Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

Table with columns: Date, Title, Venue. Includes British Genus Exhibition (cl. Oct. 30), Self-Service Display Equip. & Shopping Ex., International Catering Equipment and Systems.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table with columns: Current, Title, Venue. Includes Barcelona International Fair (cl. June 10), International Aeronautical Exhibition (cl. June 12).

BUSINESS AND MANAGEMENT CONFERENCES

Table with columns: Date, Title, Venue. Includes The Henley Centre for Forecasting: Britain in the 1980s, AMR International: Strategic Corporate Planning.

World Value of the Pound

The table below gives the latest available rates of exchange for the pound against various currencies on June 8, 1977. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise.

Large table with columns: Place and Local Unit, Value of £ Sterling, Place and Local Unit, Value of £ Sterling, Place and Local Unit, Value of £ Sterling. Lists various international locations and their exchange rates.

Advertisement for MONTE DEI PASCHI DI SIENA. Bank founded in 1472. PUBLIC CREDIT INSTITUTION. Reserve funds Lit. 266.071.384.602. Head office SIENA (Italy). 380 Branches throughout Italy.

Advertisement for MONTE DEI PASCHI DI SIENA. Bank founded in 1472. Representative offices abroad: FRANKFURT/MAIN, LONDON, SINGAPORE. Subsidiary Banks in Italy: BANCA TOSCANA, CREDITO LOMBARDO.

Continuation of the WEEK'S FINANCIAL DIARY, including DIVIDEND & INTEREST PAYMENTS and COMPANY MEETINGS for various companies.

Advertisement for Thomas Cook Bankers. Thomas Cook Travellers Cheques. The accepted name for money. Worldwide.

دولتي



Rover 2000. Winner of the very first AA Gold Medal.



Rover 3500. Winner of the latest AA Gold Medal, 1976.

It's safe to say one thing about a Rover never changes.

The AA's Gold Medal is given in recognition of "a major contribution to the safety, comfort, economy, enjoyment or advancement of motoring."

The very first Gold Medal went to the famous Rover 2000. The latest goes to the equally famous Rover 3500, already holder of the Don Safety Trophy and the title Car of the Year. In their words, the AA awarded their Medal to "the Rover 3500, which has already been widely acclaimed and which is an impressive British manufacturing achievement."

The Rover 3500 is the first production car to carry the new Triplex Ten Twenty windscreen as standard. Ten Twenty itself won the AA Gold Medal and Don Award commendation.

And the Rover 3500 can be fitted with Dunlop Denovo run-flat' tyres as an optional extra: Denovos are another Don Safety Trophy winner.

The Rover 3500. It's safe to say it's pretty safe.



Rover 3500

Winner of the AA Gold Medal, 1976.
Winner of the Don Safety Award, 1976.
Europe's Car of the Year, 1977.



Rover 3500 prices from £5983.35 including inertia front seat belts. Denovo wheels and tyres optional extra £111.00. All prices include car tax and VAT. Number plates and delivery extra.

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

PUBLISHING

Film of the book

REVOLUTION IS probably a medium in which the symbols mild word to use to qualify what could happen in the publishing industry if ideas being promoted by Kenneth Mason Publications come to fruition.

The company has patented an electronic portable book, only the size of an average paperback which is, in effect, a portable microfilm reader.

It transforms information on 16 mm. film into a readable display which does not require a conventional screen or light system. Instead, it relies for the reproduction of the text on what the company calls an electro-phoretic screen. In this thin film semiconductor on glass panels form an address register connected to rows and columns of a matrix.

There is some analogy with the way letters are formed in a liquid crystal. However, the

Expansion no problem

SOME TWELVE months of evaluation lie behind the choice of Texas Instruments by Geest Computer Services as its OEM partner in Geest Minicomputer Systems.

The latter is to develop and market small business systems built around the TI 990/10 processor. This is a remarkably powerful unit and it is allowing Geest to offer as a package the processor with a 150 ch/sec matrix printer, display, and two 3.1 Megabyte discs. But without changing the processor or the operating system, the system can be grown to run with 2 Megabytes of store and a number of 80 Megabyte discs.

Geest sees this as one of the most important factors for success with its venture since so many problems are caused by equipment and system changes intended to meet user company growth.

Software for the Geest systems will be written in Cobol and the company will draw on 13 years' experience of using this business language in a commercial bureau environment.

A first order for System G-10s has come from the Francis Nicholls Group, fresh fruit and vegetable wholesalers. Firm orders have been placed for three pilot installations which will go into branches to meet accounting and management information requirements.

The Geest organisation, to which the services company belongs, is one of the biggest private companies in the U.K. with a yearly turnover of over £170m.

More from Geest Minicomputer Systems on 021 643 4743.

SECURITY

Controls the doors

UNAUTHORISED opening of doors can be prevented by a virtually tamper-proof device introduced by Herbert Controls and Instruments.

It is essentially a pair of miniature reed switches housed in a tough plastics cover and encapsulated on to a metal face plate. Snuggled into the wooden door jamb the device, called Securlock, operates in conjunction with a magnet sunk into the edge of the door at a pre-determined distance. Properly installed, both items should be invisible when the door is closed.

With the door shut the magnet keeps one of the reeds closed, maintaining a circuit. But if the door is opened with the alarm circuit switched on, the reed opens and the alarm is raised.

Tempering from outside with another magnet is not possible. In this case the second reed would be closed which would also alert the system. In addition, anyone trying an "inside" job on the device by fixing a magnet to the side of the lock before the system is switched on, would also be failed; internal magnetic shunting again ensures that the first reed is unaffected while the second is closed. (More on 04826 3941).

POWER

Diesel-powered generators

DALE ELECTRIC is to be the first U.K. manufacturer to offer generating sets powered by M.T.U. diesels as a standard range. Code-named "Eagle", the new sets increase Dale capability by 100 per cent.

Outputs extend from 400kVA to 5170kVA using M.T.U. 396, 652, 956 and 1163 series engines. High voltage sets are available above 2000 KVA, operating at

3.3/6.6/11 kV, 50Hz and 4.16/12.8 kV, 60Hz. To meet all requirements three output ratings are available for each engine: prime power continuous rating for base load operation, standby rating for one hour in any six, and maximum power rating with no overload capability.

M.T.U. (Motoren-und-Turbinen-Union) engines have small dimensions and weight. Dale at Electricity Buildings, Filey, Yorks. YO14 9PJ.

AVIATION

Control of jet fuel

TESTING OF a new digital fuel control system, developed by Marconi-Elliott Avionics for application on several types of helicopter jet engines, is to be carried out under a new contract awarded by MOD (Procurement Executive).

The computerised unit, designed and built by Marconi-Elliott's Powerplant Systems Division, Rochester, will improve operational safety and reduce the helicopter pilot's workload. A "breadboard" system will be tested this year by the Rolls-Royce small engine division at the Hatfield test centre, using a Gnome 1200 engine and the Wessex "rotor tower", a twin-engine helicopter test rig.

Incorporating a small digital processor, the controller is for new and up-rated versions of helicopter engines, such as the Rolls-Royce Gem and has been designed for mounting on the engine itself. Marconi-Elliott worked closely with Rolls-Royce in preparing the specification for the system and built the breadboard unit for testing, which has already been carried out at Rochester using an electronically simulated engine.

Now the system will undergo tests with Gnome engines, which are ideal for the purpose because they already have an analogue electronic control. Known as the "rotor tower", it is a more from the company on 0634 44403.

TEXTILES

Production of waste avoided

AS IN ALMOST every industry, the textile trade generates waste at virtually every production step. In yarn spinning there is an inevitable production of a proportion of waste, even if this is only what remains when a package after weaving, knitting or carpet making. The yarns may be spun or filament and often they include, or are, thermoplastic man-made fibres.

Traditionally these waste yarns are repressed and re-used and, over recent years, a great deal of competition in the supply of processing machinery has been offered to British machine builders by foreign competitors, particularly the French.

Now, a new high production fibre opening machine has been developed in Yorkshire. It not only matches and surpasses much of the overseas competition, but in practice, has been shown not to suffer from the problem of generating "fused fibres" which is a problem with high speed (high friction means generated heat) machines running on meltable stock.

The new machine (the FPI) is compact (only 1 metre working width), but, depending upon the material with which it is fed, also can reconvert fibrous stock at speeds giving production rates from 300 to 800 lbs/hr. It will operate on such extremely difficult raw materials as undrawn synthetic filament yarns and, to a lesser extent, clippings of such fabrics as the double knit textured polyesters can be opened.

The company building it is Garnett-Bywater (Stone, St. Cleckheaton, BD9 5EE, Tel: 0274 879741). It stresses, however that the FPI should not be considered as a rag-puller.

At the feed end there is a magnetic field metal detector which ensures that no metal can enter the machine and cause damage and, unlike other opening machines, the FPI starts its processing, with fine pinning of the rollers, graduating stage by stage to the coarsest pitch at the delivery end.

In this way, almost all spun yarns have been opened without appreciably shortening fibre length and the product is at once ready for the next stage of processing such as carding. Initially the machine will operate at a single speed, but it is planned to add a variable drive to the first two rollers, to accommodate different types of waste and Garnett-Bywater is also looking into the possibility of building a larger machine.

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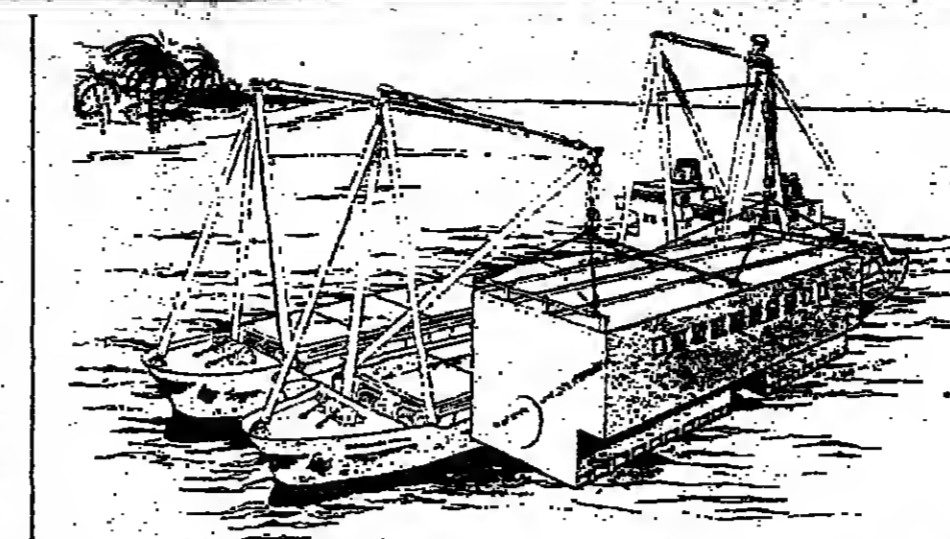
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WHEN THE latest vessel in the Blasbjerg fleet of heavy lift ships starts operations early next year she will have a lifting capacity of 1,200 tons, said to be the highest rating in the world for a ship using its own derricks.

This vessel, as yet unnamed, is remarkable in other ways—she is a catamaran, of a type specially developed by the company. The twin hulls are comprised of two existing sister container carrier ships, the "Sligo" and the "Kerry". The overall beam will be 108 feet, which is the maximum if the ship is to use the Panama Canal. Ideally, the overall breadth should have been between the hulls would have meant no drop in operating speed.

Because of the design of the connecting sections the loss of speed (compared with a comparable single hull) is only 0.9 knot. This high performance has been achieved by adding a bulbous bow to the new deck section, and by connecting the vessel fore and aft by two hydrofoil sections below the water line.

Extensive computer studies, and tank trials of models at the Danish Ship Research Laboratory, in Copenhagen, indicate that this design improves

stability and sea keeping, and the ship can continue on voyage even in 50 feet waves. The centre deck is also fitted with a stern ramp so that the vessel can be used for roll-on/roll-off operations. If the ship is not being used to carry her maximum heavy lift load of two 1,200 ton items (either thwartships or fore-and-aft) she can take 250 ISO 20 foot containers.

Used for ordinary cargo, the deadweight tonnage is 2,500. The vessel has two hatches, one in each hull, with a weather deck opening of 146 feet 3 inches x 24 feet 8 inches. Built to Bureau Veritas classification, work on the catamaran should commence shortly, probably in a German yard. She will have a cruising range of 15,000 miles, and a speed of 11 knots.

Heavy lifts are carried out by two derricks, each with a capacity of 800 tons. Maximum outreach from the shipside is 30 feet. The new ship, which will join a fleet of 11 heavy lift vessels (capacities from 100 to 800 tons), represents an investment of about \$5m, which will be raised from the company's own resources.

More details from Blasbjerg (U.K.), 3 Queen Anne Mews, Chancery Street, London W1M 5DF (01-323 1561). TONY FRANCE

INSTRUMENTS

Voltages digitised

COMPLETELY self-contained units from Computer Instrumentation are able to multiplex 16 analogue input channels and deliver a 12-bit parallel digital output in TTL compatible logic form.

They can, however, be expanded from this basic form to accept 4096 inputs. Mains operated, they can be supplied for 19-inch rack mounting or in free-standing form.

There are three models designated 4013 A, B and C, operating at throughput rates of 30, 50 and 100 kHz respectively. Basic full scale analogue voltage input level is 10 volts, but the model A is fitted with an additional amplifier with selectable gain of unity, 10, 100, 500 or 1,000, giving an allowable full scale input voltage down to 10 mV if desired.

These sub-systems are designed mainly for incorporation into CIL mini- or micro-computer systems but the simple interfacing makes them easily connectable to other manufacturers' machines. More from the company at School Lane, Chandler's Ford, Hampshire, SO5 3YU (04215 66231).

Tests most receivers

COVERING the spectrum 10kHz-120MHz with a very accurate, high level output, an am/fm signal generator by Marconi Instruments is suitable for production and maintenance testing of many kinds of receivers and will be of particular value for military and broadcasting applications, as well as being a general laboratory instrument.

Combining the features of a newly-developed digital synthesiser (TF2173), produces a synthesized signal generator. This gives frequency accuracy and long-term stability of ±1 part in 1m, while retaining full fm, and a.m. facilities.

COMPONENTS

Hydrostatic drives

BASED ON a new series of axial piston pumps and motors, the first units available in the new Trilmine series of hydrostatic transmissions from Abex Denison — a maximum power output of 250 hp at 3000 rpm.

Built in the U.S. (manufacture will be at the company's French plant as European demand rises) the units operate at a maximum pressure of 5000 psi. They are intended for applications in the road construction, marine engineering, construction drives, and general industrial hydraulic control.

Total weight of each unit is about 240 lbs, and the transmission is stated to be both light and more compact than comparable equipment. The company's U.K. office is Victoria Gardens, Burgess Hill, Sussex RH15 9ND (04446 512).

OFFICE EQUIPMENT

Fast and compact

ZIP 30 is a teletypewriter with 30 character/sec operation and a built-in paper tape punch and reader, with overall control by microcomputer. Developed by Periferic SARL in France, a subsidiary of Data Dynamics, it is offered by the latter's subsidiary in Springfield Road, Hayes, Middx. (01-848 9781).

Employing a seven-needle print head, it prints the full upper case ASCII set in 7 x 5 format, with lower case available as an option. An original and up to three copies can be made and the machine uses a ribbon that minimises head wear to give long life and provides good black printing.

ZIP 30 is also a direct plug-in replacement for the Teletype 30 and employs standard Teletype roll paper. The speed, however, is claimed to be four times fast.

English or Continental keyboards are offered and the standard interface is CCITT V.22 20 mA current loop. The paper tape can be operated signals from the line if desired.

IBM's Office Products Division has introduced a collator which can be added to the company's Copier II so that multiple documents can be produced as assembled with ease. Documents up to 20 pages length can be handled and up to ten copies of each produced a time without operator intervention.

This unit adds 23 centimetres to the length of the copier, or replacement for the Teletype 30 and other standard Teletype field for existing customers.

WANTED MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc. 0902 42541/2/3 Telex 336414

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Balance has a brain
BY using microprocessor techniques in its latest range balances, Sartorius Instruments has built in the ability to perform several kinds of calculation associated with weighing. The Series 3700 instrument can be provided with six programs covering most special needs. For example, the balance automatically determines weights by deducting tare weights. For quality control purposes it is also possible to see if a weighed item is above or below a reference value previously entered via the keyboard and by how much. The scales can also be set to filling a container; the normal weight to fill is entered and "amount to go" is shown as a minus sign, becoming a plus when the container is filled. It is also possible to perform a portion weighing; all that is required is the approximate weight of the first component and the exact weight of a second is determined by a machine. The balance will perform counting of items; their weight end will determine the average weight of a number of items. More from IS, Avenue Road, Belmont, Surrey (081 8681).

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A FINANCIAL TIMES SURVEY

HONG KONG

JULY 4 1977

The Financial Times is preparing to publish a survey on Hong Kong in its edition of July 4, 1977. It will examine the reasons behind the colony's economic revival following a period of depression and separate articles will be devoted to individual sectors of economic activity, foreign relations, administration and taxation. The survey will include profiles of some of the colony's leading businessmen and companies. The main headings of the proposed editorial coverage are set out below.

INTRODUCTION Hong Kong experienced a 16 per cent growth in GNP, in real terms in 1976; a further increase of 8 per cent is forecast for this year. What brought about this revival?

ECONOMY AND TRADE Although textiles are still the main export of an economy for which trade is the lifeblood, there has been a considerable trading up within the industry — and some diversification away from it.

INTERNAL ECONOMY Hong Kong, said to be the last bastion of unfettered capitalism, has increased its social spending but the system remains a free enterprise one. After a couple of deficits, the colony has balanced its budget and has amassed large foreign exchange surpluses.

FINANCIAL CENTRE The role of Hong Kong, with its four stock exchanges, as a financial centre in South East Asia; the effects of the 1971-73 boom and subsequent collapse; the growth of merchant banking.

ADMINISTRATION The role of the anti-corruption unit, set up to counter arguments that corruption has been allowed to flourish; the calibre of the colonial service, now that Britain no longer has an empire.

FOREIGN RELATIONS The advantages and disadvantages of Hong Kong's link with Britain; China's attitude to the New Territories, the hinterland of Hong Kong, which, in theory, are due to revert to China in 1997; relations between Hong Kong and Singapore; Hong Kong and Japan; Macao's relationship with Hong Kong and Peking.

NEW TERRITORIES Development plans, including industrial estates and new towns; problems of absorbing the increase in population.

TEXTILES Movement towards higher quality production; export restraints; the industry's prospects.

The proposed publication date is July 4; copy date is June 22. For further details of the synopsis and advertisement rates contact Clive Radford, 01-248 8000, extension 372. Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY. Telex: 8535033.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The content and publication date of surveys in the Financial Times are subject to changes at the discretion of the Editor.

HAND TOOLS

Two heads are better

OF interest to any company wiring up pins and tags on production basis is a double headed soldering iron designed in Sweden (initially for the Swedish Ericsson company) and made under licence by Tele-Production Tools, Electric Avenue, Westfield-on-Sea, Essex SS0 9XW (0702 382719).

Called the Stripo 2X3 it has two heated heads, one fixed and the other pivoted to give a pin-like action.

It is thus able, in virtually one operation, to strip insulation from equipment wires, bind on conductor around the post or tag, and solder it.

According to the company, quoting figures from a PERA report, it is possible to make 2,900 joints/hour. The double head gives rapid heating of the joint from two sides and since the heads are angled the user has good visibility of the joint; the balance of the tool is good—important for continuous one-handed use.

Elements can be rated at 75 or 100 watts and the range of heads includes a type that will accept solder on one side only, avoiding possible effects on adjacent joints from accidental contact.

HANDLING

Feeds and weighs

OFFERING A faster throughput and greater accuracy than conventional weighing systems, bowl feeding, counting and check weighing machine has been launched by Gough and Co. (Hanley), Clough Street, Hanley, Stoke on Trent, Staffs. ST1 4AP (0522 6101).

The system comprises a vibratory bowl which provides single line presentation of small items (in a given position if required) for processing or packing on automatic machinery which would normally be fed from a bulk source.

Its suspension system allows progression speeds of up to 2,000 10/min for some products. The unit can be used in industries, such as confectionery manufacture, where high cost products must be accurately weighed, and where overweight packs are often made up to avoid legal problems.

The machine will feed rapidly for a specified amount, then slowly for the last two or three items during which the pack is checked weighing. The unit has a four-digit display head.

MATERIALS

Quenches fierce fires

FIRE-FIGHTING equipment fresh water or sea water as a fire five to six per cent solution. Armour (Dunlop group) has introduced a new fluorocarbon foam for fast flame extinction in rapid rescue in accident situations.

Tridol 6, incorporates fluorocarbon surface acting agents which produce foam having a positive spreading action over burning fuels to give rapid foam cover and fire control at low application rates. It is ideal for aircraft crash fires and those situations where rapid fire attack and control are essential to save life or prevent major escalation.

Tridol 6 may be used simultaneously with other foam concentrates and can be used with sea broadcasts.

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Building and Civil Engineering

22½m. airport extension

A CIVIL airport at Abha in northern Saudi Arabia is to be extended under a £22½m. contract awarded to Loring Wimpey by the Saudi Ministry of Electricity and Aviation.

The contract follows LWA's selection of its contractor for the first phase of the new airport which was started early in 1975. A large part of the job will be civil engineering works at a cost of £17m. to provide a

300 metre extension of the main runway, construction of 3,500 metres of taxiway and high speed turn-off and a concrete blast pad. Drainage, lighting and markings are also to be supplied.

The rest of the contract will involve building works costing £5m. New buildings will include housing for a radio transmitter station and a maintenance building, for Saudi Arabian Airlines. The present power station is to be extended and two 500

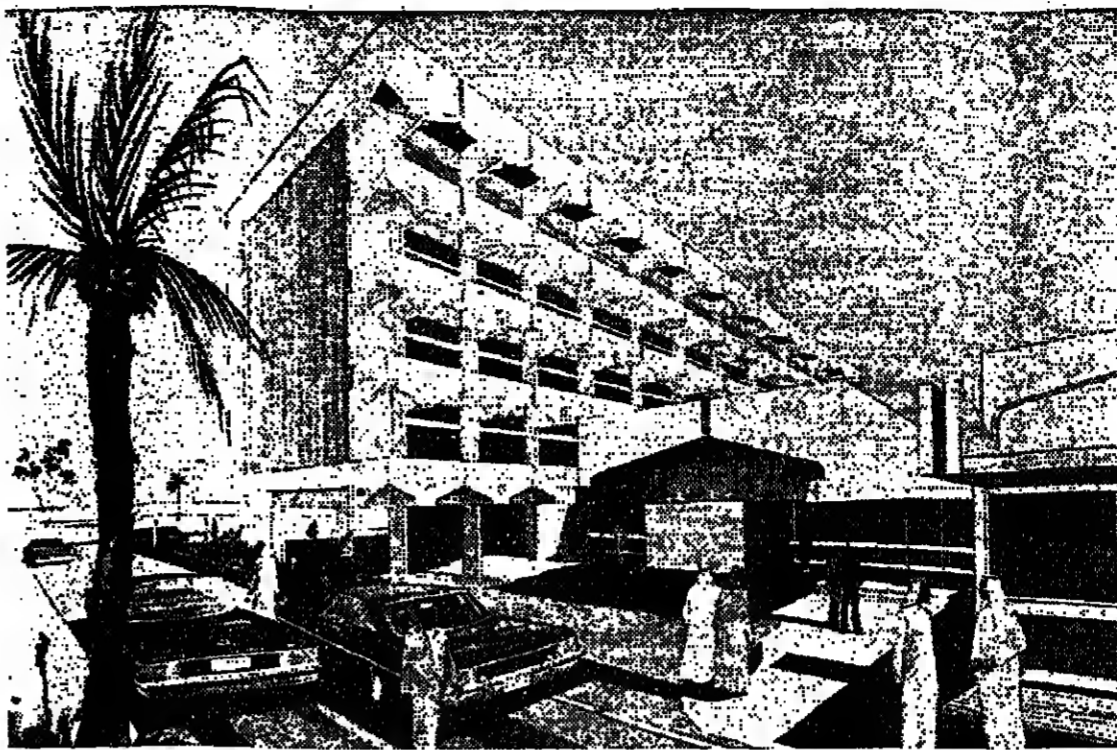
kVA generators installed. Lessor, but nevertheless important tasks, will be the installation of security floodlighting, extension of water supplies and treatment plant and boring of two deep water wells.

Consulting engineers for this project are Netherlands Airport Consultants of The Hague. LWA is a joint venture of John Laing Construction, George Wimpey and Haji Abdullah Alireza and Company.

A CONTRACT worth about £47m. has been awarded to Bernard Sunley and Sons by the Engineering Services Department of the Qatar Government for radio studios in Qatar.

The contract includes a five-storey office building, a service block and a covered car park and Sunley is to complete it in 21 months.

Architects are International Broadcasting Consultants, structural engineers are White Young and Partners and the quantity surveyors are D. G. Jones, McCoach and Partners.



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Structurals honour Oleg Kerensky

HIGHEST and rarely awarded distinction of the Institution of Structural Engineers, the Gold Medal, is to be presented later this year to Dr. Oleg Kerensky who was, until his retirement two years ago, a partner in Freeman Fox, the London consulting engineers.

This award has been made only 14 times in the 55 years since its inception and recognises Dr. Kerensky's pre-eminence in bridge design and construction technology.

In another exceptional move, the Institution has decided to make a Silver Jubilee award to the consulting engineers responsible for the design of the engineering works at the National Theatre—Film and Neill.

Two special awards go to Sir Robert McAlpine and Sons and Ove Arup and Partners.

The McAlpine citation is for work on and construction of the first concrete gravity platform for North Sea work to be built in Britain. Ove Arup's citation is for the consultancy work on the controversial Georges Pompidou Centre in Paris.

Anglian Building Products has negotiated a £1m. contract with Foster Wheeler for the supply of precast concrete pipe supports and jacking beams for the terminal being constructed by BP at Sullom Voe.

Hospital training centre

RD and Weston has won contracts totalling over £2m. for the Numfeld Nursing Centre. The company is to build a 15-bed private hospital at a cost of £1m. at Clayton, Newcastle under Lyme, the mainline it has begun work on a new training centre for the National Coal Board at Hope Bretby, near Burton-Trent. This contract is worth £1.1m.

Fairclough kept busy

IN THE £3m. worth of new awards to Fairclough Building Construction (Group), the largest is a £1m. contract won by competitive tender for local authority housing at Salford. Architects are the National Building Agency and Fairclough Design.

The runner up is a job worth £2m. which will cover the construction of a police headquarters at Grays for the Essex County Council.

Other work includes a £450,000 telephone exchange at Southwick, Sunderland. First-phase modernisation (£300,000) of flats for the Scottish Special Housing Association as part of the Glasgow East area redevelopment project and

a store refurbishment project for Tesco at Runcorn to cost £100,000.

An unusual and interesting contract, worth £2m., is for the conversion of a building originally used to house light industry into a library unit for the National Library for the Blind at Bredbury, near Stockport, Cheshire.

The work will be carried out by the company's Swinton-based north-western division and the building will eventually house some 400,000 books, mostly in Braille, for distribution all over the world and it will have one of the biggest mobile shelving systems so far set up in Europe.

Architects are the Building Design Partnership.

Big hospital award

FIRST phase of a massive hospital contract awarded by the Yorkshire Regional Health Authority is worth £11.7m. and will be undertaken as a joint venture by Shepherd Construction and Haden Young.

It is the new General Infirmary project in Leeds and is being built by this team, which was formed to set up the general station complex serving the general infirmary and medical and dental schools. Shephard will deal with the general buildings works and Haden Young with the whole of the electrical and mechanical engineering installations.

Building Design Partnership has provided design support, covering architectural, quantity surveying and engineering services.

Phase 1 will take five years to complete and is now in train with the main building a four-storey block 123 metres long by 108 wide and having a large inner courtyard.

The main structure is steel-framed with deep lattice girders and composite precast concrete and hollow pot floors forming service voids for mechanical services between each floor.

Extensive mechanical services include air conditioning, ventilation and heating, hot and cold water, compressed air and vacuum, piped medical gases etc.

Recognises the marked vehicles

ADVANCED toll equipment for the Humber Bridge will have 16 collection booths each equipped with a microprocessor to calculate tolls and control transactions and signals.

The micros will maintain continuous communication with a central data processor and provide monitoring signals to a supervision position in the control room. The central processor instructs visual displays at monitoring positions and prints out statistical and transaction records.

Specified by Freeman Fox and Partners the system will provide

for the subsequent addition of coin collection of tolls and automatic vehicle identification for the registration of vehicles and fitted with passive transponders. The latter arrangement will allow non-stop flow through chosen lanes while the tolls that are due are automatically accounted to private or fleet users. The contract for the installation has been let to the Plessey Co.

The specification has been compiled on the basis of the experience gained by Freeman Fox with equipment they specified for the Erskine Bridge, Hong Kong Cross-Harbour Road Tunnel and the Bosphorus Bridge.

The Humber Bridge is a suspension bridge with a main span of 1,410m. which will be the longest in the world when it is completed in 1979.

Information from Dr. D. Fisher on 01 830 5055.

3m. awards to G. T. Crouch

USING contracts approaching £m. in value have been awarded G. T. Crouch.

The biggest is worth over £1m. and is in connection with Bewbush Development at Witley, Sussex, where the company is already engaged in housework. The latest contract awarded by Crawley Borough Council is for 275 houses.

In June 13, Crouch is due to start construction of 16 timber me dwellings at the Mannor use site, Tungham, Surrey, Guildford Borough Council 46,612) and the company has a third contract from the Borough of Reigate and Banstead for 12 flats in Donis Road, Reigate, Surrey (£111,882).

Last stage of viaduct modifications

WORK ON the third and final phase of modifications to the double deck Tinsley Viaduct (M1), Sheffield has been started by the Cleveland Bridge and Engineering Company. This stage, says the company, involves fabrication, protective treatment and erection of elements which are external to the existing box girder structure.

The structural steelwork element cost is expected to be in the region of £2.1m. and the contract will take about 2½ years to complete.

At each of the 17 viaduct piers there are to be four new cross-box members (two upper deck and two lower deck), which will provide additional support in each span to the four main longitudinal box girders, through special brackets to the attached in the inner webs of these longitudinal boxes.

Each new upper deck cross box will in turn be supported by a pair of raking, box-section struts, running from the bottom bearings of the existing columns, through slits which will be cut through the lower deck reinforced concrete slab, to special roller bearings below the new upper cross box.

The top ends of the pairs of

raking struts on each side of each column will be tied in position by two groups of Macalloy bars passing immediately below the existing upper deck cross-box. By jacking loads into these tendons the existing dead load stresses in the structure will be substantially relieved. The new steelwork will also carry part of vehicle loadings direct to the foundations.

Each new lower deck cross box is to be carried by two steel hangers from the upper ends of one pair of raking struts. The hangers will be pin jointed at each end and will pass through further openings cut in the lower deck reinforced concrete slab.

The new structural members will be so positioned that the width of and clearance heights above the lower deck carriage ways and service road remain unaltered.

Total weight of new steelwork, roller bearings, Macalloy bars and fittings will be about 2,500 tonnes. The contract also includes protective treatment of the whole viaduct structure, waterproofing and associated surfacing on the lower deck together with modifications to the existing deck drainage and electrical installations. Consulting Engineers Freeman Fox and Partners.

Airport job for Tarmac

REFACING work at Sharjah International Airport is to be carried out by Tarmac under £1m. contract awarded by Arabtec Civil Engineering, of Dubai.

A total of 120,000 tons of ball will be laid during the 18 months needed to surface final aprons and taxi-ways. Sharjah International Airport was opened earlier this year after Tarmac had completed a 1.5m. job to surface the runways and taxi-ways.

Concrete Society Awards

THE Concrete Society Awards for 1976 go to two works, one each in the Building and Civil Engineering categories.

Not surprisingly, the building award goes to Sir Denis Easton's National Theatre-Film and Neill who were the engineers and the building was erected by Sir Robert McAlpine and Sons. The civil engineering award is made to the Gas treatment and Production platform No. 1, Frigg Gas Field, designed and constructed by Sir Robert McAlpine & Sons and the Sea Tank Company, Paris.

The judges were Dr. W. Eastwood, RIBA and FICE FISHBURN FGS, President of the Institution of Structural Engineers, Sir Philip Howell, OBE ARA RIBA AADipIons, representing the President of the Royal Society of British Architects, and Mr. John Smith, President of the Concrete Society. In addition to the two winners, the judges elected one project for High Commendation, one for Commendation and one for Special Mention.

This is the tenth year in which the competition has been held and over 40 entries were submitted.

The judges said that the Concrete Society award gives the opportunity to recognise excellence in the use of concrete and while they had complete freedom to make their selections it was right in view of the criteria which were taken into account. These were: functional suitability; appearance and harmony with the surroundings; design in relation to the properties of concrete and ease of constructing; workmanship; integration of any services; and value for money.

The following works were highly commended:

GRETA BRIDGE, A66 KESWICK NORTHERN BY-PASS	
Consulting Engineer	: Scott Wilson Kirkpatrick & Ptnrs.
Contractor	: Tarmac Construction
Built for	: Dept. of Transport, North West Road, Construction Unit

MERCHANT NAVY COLLEGE, GREENHITHE, KENT	
Architect	: Sir Roger Wolters, RBE FRIBA FISRURIE, Architect to the G.L.C. and Consultant of Construction Services
Consulting Engineer	: Andrews, Kent and Stone
Contractor	: Willert
Built for	: Inner London Education Authority

SALTERS' HALL, LONDON	
Architect	: John S. Bonnington Partnership
Consulting Engineer	: Oscar Faber and Partners
Contractor	: Ashby and Horner
Built for	: The Salters' Company H. A. N. BROCKMAN

More work in the Metro

FOURTH contract in connection with the construction of the Metro and Wear Metro has been awarded by John Mowlem. This time it is for bridges at Benton and Northworth.

Worth nearly £350,000, the contract involves reconstruction of the bridge which takes the Metro over the main London-Portsmouth railway and the second carrying the new road at its junction with the M27. Installation of the 52m. piers needed has already begun and is due for completion in August. Main contractor is Gleason Civil Engineering.

The third contract, worth £150,000, is for 304 piers for foundations in a new 8-in. tank at BPS, Isle of Grain, Kent. This, too, is due for completion in August.

Foundation work for Milton Keynes

THREE big piling jobs have just been started by West's Piling and Construction Co.

The largest is worth £400,000 and is for 2,500 piles at St. Erasmus, Aberdeenshire for Shell L.K. Completion is due in June next year.

Under a £200,000 contract, West's Piling is to use shell piles in foundation work for two bridges, one carrying the Hornsea-Redbampton section of the A31M1 over the main London-Portsmouth railway and the second carrying the new road at its junction with the M27. Installation of the 52m. piers needed has already begun and is due for completion in August. Main contractor is Gleason Civil Engineering.

The third contract, worth £150,000, is for 304 piers for foundations in a new 8-in. tank at BPS, Isle of Grain, Kent. This, too, is due for completion in August.

Factories for Milton Keynes

SIX ADVANCE factory units are to be built in the Northfield area, Milton Keynes by Robert Morrison. The contract is worth nearly £2m.

Three semi-detached blocks will be constructed and each of the six single storey units will occupy 2,866 square metres. They are expected to be available for letting from March next year.

Milton Keynes Development Corporation now has 226 advance factory units either complete, under construction or in contract. More than 120 have now been let.

The Corporation says it has about 350 acres available for custom-built factories and that double this amount could be made available.



A strong force in international banking - and still growing.

WestLB records another successful year in 1976, international growth continues to gain momentum.

Consistent with its customer oriented, long-term concept, WestLB further extended its international base and substantially strengthened its market position during 1976.

Full-service branch was established in Tokyo complementing successful operations in London, New York and Luxembourg.

Representative offices were opened in Rio de Janeiro and Hong Kong - both financial centers in rapidly expanding markets.

In a diversified Euroloans WestLB was able to enhance its established position. It managed and co-managed 59 loans with a total of DM 15.8 billion or US \$ 6.7 billion.

At the same time, the Bank lived up to its reputation as a leading issuer of assets in the Eurobond market. During 1976, WestLB managed or co-managed an impressive 31 DM-issues of a total of 2.6 billion. In addition, it was in the management of six Eurobonds worth 2.6 billion. In other Eurocurrency issues the Bank managed 54 management groups and participated as underwriter in a total of 163 issues.

International commercial banking activities increased substantially. In particular an upturn in foreign trade by German customers. Needs for currency hedging by exporters and importers stimulated the Bank's foreign exchange transactions.

Financial highlights for 1976 were the steady growth reflected in the consolidated Balance Sheet Total, up 7.4% to DM 129.9 billion, and the increase in the Total Group Business Volume which reached 200 billion.

The Bank's capital funds were raised by DM 180 million up to DM 1.9 billion. The year's surplus was DM 296 million before tax, and DM 133 million after tax.

Main domestic developments were a 21.4% increase in short-term up to 4 years, customer deposits and an impressive rise in export credits of 55% as a result of the Bank's ability - due to favorable interest trends - to offer long-term at fixed rates for large projects abroad.

There was only limited growth in short and medium-term industrial credits due to the high liquidity of corporate customers. Long-term lending, however, was up slightly by 7%.

The Bank raised DM 4.5 billion through the issue of its own bonds and DM 1.1 billion through CDs, thus documenting its excellent and growing funding base, both domestically and abroad.

The Bank's major participations achieved good results and broadened the service facilities of WestLB even further: WestLB International S.A., Luxembourg, enjoyed an excellent year with a 51% growth in the Balance Sheet Total which now stands at Lfrs 75.8 billion. The shareholding in Banque Franco-Allemande S.A., Paris, was increased. This bank concentrates its activities on serving WestLB's customers in France.

Banco da Bahia Investimentos S.A. in Brazil offers customers access to local currency while Asian International Acceptances & Capital Ltd. (ASIAC) in Hong Kong extends WestLB's service facilities in the South East Asian market.

WestLB is a founding member in Orion Group and in Libra Bank.

1977 has brought a further increase in demand for WestLB's high quality financial services, both at home and abroad. For a copy of the 1976 Annual Report please write to:

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The Management Page

EDITED BY CHRISTOPHER LORENZ

The thoughts of Peter Drucker have always fascinated managers. His latest European tour is followed by Nicholas Leslie.

Prophet of paradox

NEVER have managers questioned so deeply what sort of leadership they should provide, and what it is that motivates them in their jobs, as in the last three recessionary years. In the U.K., a depressed economic climate, high inflation, pay restraint and high taxation have combined to make many managers unwilling to contribute anything more than the minimum effort. Nor have other European countries found themselves immune from management de-motivation. At the same time, changes in the social and economic environment have forced a re-examination in many countries of the responsibilities managers should have to shoulder, and how they should exercise authority.

How significant these changes really are and what top management should be doing about them have been the major topics of discussion at a series of forums during the last fortnight to which Peter Drucker, one of the best-known prophets of management theory for over 30 years, has travelled across Europe to be the main speaker. Much praised by his colleagues for the quality and perceptiveness of his ideas, but criticised by others for contributing little that is new, and for making good relationships with shareholders and bankers, among other tasks. Drucker, however, while admitting that one could often put things into a historical context as an effort to provide perspective, rather than giving detailed solutions to start with that.

Drucker remains a conservative theorist; this can leave him adrift from some of his audience. For example, on the relative importance of social and environmental demands on companies within the context of their total responsibility. But even among those who disagree with some of his views, one finds admiration for his ability to generate considerable depth of thought—and thinking is something which Drucker feels management should do a great deal more.

This approach sometimes provokes accusations that Drucker is superficial. At the Copenhagen forum, one member of the audience suggested that top management's task amounted to much more—not only innovating, but maintaining good factors and relationships between companies and the environment, keeping clear of strikes, maintaining

the very qualities he rejects, it is a trait which comes through from Drucker time and again. A further illustration of this sort of paradox came at the Continental forums in Copenhagen and in Brussels, both organised by Management Centre Europe and at a British Institute of Management forum in London. Illustrating the type of financial objectives he felt companies should aim for and the measurements they should use to assess their success, he compared General Electric, the U.S. with Westinghouse, companies in similar lines of business, but GE having much the better record. The difference between the two was "not good management but that General Electric gets twice as much out of each dollar as Westinghouse. In other words its productivity is twice as high. To some people, this would seem to be an ideal definition of good management."

Another irony is that Drucker is highly suspicious of charisma. He is himself an extremely charismatic figure, with a marked effect on those working with him and listening to him. Industry's financial record leaves Drucker largely unimpressed. It should, he feels, be seeking a return on "all assets" and be looking for much higher returns on capital and employees to provide for the "cost of the future." To motivate employees in this task management should tell them how much each employee costs the company, including the capital investment behind each job, not just the salary. And he lays great stress on the view that management should spend more time not only on assessing where investment should be made, but on reviewing—on a three-year basis—the success or otherwise of earlier investment decisions. It should also look more closely at products which no longer provide adequate returns (or are unlikely to do so in the near future)—and, if necessary, decide to scrap them.

He considers that every company should have two objectives: to do twice the present volume of business without additional capital and without additional employees. Many might say that this was impossible, but the best companies achieved it.

Picking up the theme at Copenhagen of top management's responsibility towards middle management, John Humble, a management consultant and author and director of Urwick Orr, maintained that it had failed in its task. Middle management had been left feeling it had responsibility without authority, and he suggested a measure of the problem lay in the fact that they were no longer left to resolve local disputes since, among other things, top management was continually worried about precedents being set. Middle management often performed badly simply because that was how many now expected it to perform.

Placement of people in management positions was also very important, he thought, a view which he shared with Drucker. But while Drucker laid stress on the importance of choice and the recognition of management potential being maintained, at another point that there was "no co-relation between potential and achievement."

Discussing the external forces which companies faced, Drucker dealt at length with the fact that successive generations were one where people are emerging becoming much better educated with degrees in personnel relations, in those who want to do anything material terms were much "but work"—so many business men had still to learn that the greater—in two generations we have changed from a society world economy determined by working from an early age to direction they should take.



AP/WIDE WORLD

Old fashioned

He is also a great believer in good old-fashioned virtues—for instance, he rejects the idea of generating qualities of natural leadership. Successful leadership arises, partly from external factors and largely from hard work and acceptance of responsibility. If these virtues sound like

Lone voice which should be heard

BY MICHAEL LAFFERTY

MANY of those who make up the establishment of the British accountancy profession are displeased with Mr. Ian Hay Davison, the Arthur Andersen managing partner who dared to speak out in public about the crisis currently facing the profession.

Mr. Davison broke ranks by telling a conference of auditors in Brighton two weeks ago that the profession had dragged its feet on working out codified standards and disciplinary procedures for auditors. He charged the profession with failure to regulate itself and called for reforms based on legislation.

Such a man ought to know what he is talking about. He is, after all, a leading council member of the English Institute of Chartered Accountants and a member of the profession's Auditing Practices Committee. Even if he has become known over the years for his outspoken comments, it would be

very foolish to dismiss what he has to say.

The accountancy profession is under attack as never before, both in Britain and the U.S. Here the attack has come in the wake of the fringe banking and property market collapse. The question on everyone's lips is: "Where were the auditors—why did they sign unqualified reports?"

The critics have been given ample ammunition by the flood of hard-hitting Department of Trade inspectors' reports last year. These criticised several auditors, including some of the largest and most reputable accounting firms, for a lack of toughness and character in dealing with clients. They were criticised for lack of independence, for incompetence, bad working papers and poor quality control procedures.

Enough, one would have thought, for the profession to realise that a credible public response was called for. In

deed, there is no reason why the problem could not largely have been anticipated. In the event, the profession's reaction was half-hearted and lacking in conviction. Codified audit standards were on the way, were told, and a tougher attitude was being adopted to discipline.

Disciplinary

Yet as time went by the accepting bodies could produce no outward evidence to convince the public that they had the situation under control. Matters reached a head last autumn when Mr. Edmund Dell, the Trade Secretary, summoned the presidents of the English and Scottish Institutes of Chartered Accountants and the Association of Certified Accountants to a meeting. The question to which he was seeking an answer was whether the cases so far reported were merely the tip

of an iceberg. But nobody really knew the answer.

One outcome of that meeting was the establishment of a semi-independent committee of inquiry under the chairmanship of Lord Cross of Chelsea to probe the investigatory and disciplinary powers of the accountancy bodies.

The Cross Committee has now almost finished taking evidence and its report could be in the hands of the accountability bodies by August. What it will recommend has not yet been decided, but many accountants regard the sort of independent disciplinary tribunal suggested by Mr. Davison as the only acceptable conclusion.

Such a body, he said, would need power to compel witnesses, subpoena evidence and impose penalties, including withdrawal of an auditor's right to practise. In particular, it would need power to carry out investigations and to require the disclosure of evidence by auditors and others in

advance of hearings. And before anything like that could be done legislation would be necessary.

On the auditing standards front, progress may also be hoped for this year. Indeed as many as eight non-overlapping draft standards—covering areas such as qualified and unqualified audit reports, the planning and control of an audit, and specific auditing areas such as debtor verification—are expected to see the light of day before the end of the year.

It seems a great pity that some of these proposals could have been published earlier because they will probably require nothing more than what is fairly common practice.

This is a particular cause of regret because it means the U.K. is now one of the major accounting countries to issue auditing standards. Such standards are already in existence in the U.S., Canada, Australia and even Germany.

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BUSINESS PROBLEMS

BY OUR LEGAL STAFF

A receiver's liability

A receiver has been put into one of my business customers to which I delivered materials a few weeks before being advised of the receiver's appointment. These materials were not invoiced or charged, and the receiver is reluctant to use them in manufacture. Not having gone through the customer's books, is there ground for regarding these materials as my property and should the receiver either allow me to take them back, or agree to pay for them?

The ownership of the materials will depend on your contract with the customer, but property in them may well have passed on delivery. However, if the materials were supplied after the receiver was appointed and not pursuant to an antecedent contract you may be able to make the receiver liable for payment. You should in that case write to the receiver claiming that there is a new contract under which he is personally liable to make payment for the goods.

will be best placed to advise you, from their background knowledge of the shareholders and their respective shareholdings, etc.

It is likely that their advice will be to liquidate the company, especially if it is possible for an advantage to be taken of the so-called retirement relief under paragraph 2 of schedule 19 to the Finance Act 1966. A question on the scope of this relief (as extended by extrastatutory practice) was in fact published in the Business Problems column answered by post as soon as possible.

Liquidation distributions attract capital gains tax in the hands of the shareholders. The position is complex, however, and here again the company's accountants will be able to give guidance on the basis of the particular circumstances in question.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Accounting date change

On April 4 my company made a big profit. At present the company's year ends on October 7. Can it be altered by resolution on April 3, thereby giving the company an extra six months to pay the tax?

In principle, the answer is yes. There are certain practical difficulties in changing a company's accounting period on a Saturday, of course, but no doubt you have considered this point before. It is important we should draw your attention to the restrictions on changing a company's reference period for its accounts, which have been introduced by sections 1 to 3 of the Companies Act, 1976.

It would be prudent to consult the company's accountants before taking precipitate action.

Company ceasing to trade

A private limited company will be ceasing to trade. Its only assets being about £1,000 tax paid reserves invested in quoted companies. From a tax angle should the company be liquidated, or kept in being to pay out income as dividends (less expenses about £200 p.a.)? Would tax payable on liquidation be income tax or capital gains tax?

The company's accountants

Looking at Leicester No 9

Banks from North America, India and Ireland have opened in Leicester recently. Before you bank on anywhere else ask what makes Leicester so prosperous.

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Pay and social contract: the fig leaf is off

By CHRISTIAN TYLER and JOHN ELLIOTT

A fortunate accident

IT IS almost painfully ironic that a Commonwealth Prime Ministers Conference should be taking place in London at a time when there are signs of a re-opening of the debate about Britain and Europe and when the phrase "special relationship" to describe Britain's relationship with the United States is back in use.

Throughout the postwar period, successive British Governments have striven to put those three areas of British external policy into some sort of modern perspective. None has been wholly successful and events have rarely turned out as even the wisest judges foresaw. The 1962 Commonwealth Conference, for example, was an attempt to reconcile the Commonwealth to a new British role in Europe. The attempt partially succeeded, but British entry to the Community was delayed by more than a decade because of General de Gaulle's veto.

Looser

Since 1973, when British entry finally did take place, the Community itself has changed. It has become not only larger, but looser. There are few who would now claim that Europe is on the road towards federation, nor even towards a greater integration than has already been achieved. The attempt to reconcile the Commonwealth to a new British role in Europe, the attempt partially succeeded, but British entry to the Community was delayed by more than a decade because of General de Gaulle's veto.

Role

There is no reason to think that the meeting that opens today will be much different from its recent predecessors. The agenda, after all, does not much change with the years. Rhodesia, for instance, has been part of it almost since a whole generation of people can remember, yet as far as Britain is concerned it remains an area where the British Government has more responsibility than power. The harder, but there are limits to what can be done. Even the question of the new international economic order has been around by now for some time. It is particularly topical following the Conference on International Economic Co-operation in Paris last week, but it is hard to see how a body that contains only three industrialised states can do much more than talk about it.

Refighting the EEC campaign

MR. ANTHONY WEDGWOOD BENN, the Labour Party's so far unpopular populist, showed last week that he thinks that he has found an issue on which he and his party might be able to carry the country: the growing exasperation of many with the European Community, and especially with the Common Agricultural Policy.

Most people have a natural reluctance to take any of Mr. Benn's ruminations seriously, and this effort to reopen a debate long ago settled, in a way which could only estrange our allies and do severe damage to what little industrial confidence there is, may seem nothing but an especially irresponsible expression of Left-wing isolationism.

It would be dangerous, however, to dismiss it too lightly. There is only too much evidence that the initial experience of membership has been disenchanting. Even committed Europeans admit that there were another referendum on this issue to be held now, the vote could go the other way.

Outspoken

The Labour left, which has never been reconciled to membership, has been heartened by the unexpected success of Mr. Austin Mitchell, an outspokenly anti-European candidate, in Grimsby, and regards the European issue as the reason why the National Front has been capturing some protest votes from the pro-European Liberals. The issue of membership is unfortunately a live issue in British politics again, and it is not going to go away just because it is distasteful.

Both the Prime Minister and Mrs. Thatcher seem at the moment to have decided that the best way to handle this development is to ignore it. Naturally they cannot exploit the present wave of anti-Europeanism, but are reluctant to take what would be an unpopular open pro-European stand. This could prove a dangerous approach. There are enough unpopular realities to face in the next few months, starting at once with the end of the pigmeat subsidy, going on through the remaining losses of

WHAT THEY FEEL ABOUT WAGE RESTRAINT
(Known views of major unions)

IN FAVOUR OF CONDITIONS STATED

Municipal workers (GMWU)	881,000
Maintenance of living standards, wage target for low paid, extra price controls.	
Shopworkers (USDAW)	377,000
Productivity agreements, shift premiums, restoring differentials.	
Teachers (NUT)	282,000
Post Office workers (UPW)	185,000
Maintenance of living standards, threshold agreement.	
Clerical (APEX)	136,000
Restore differentials, overcome pay anomalies, extra tax concessions.	
Garment workers (NUTGW)	109,000
Compositors (NGA)	107,000
(No conference) executive decision, repair of differentials, incentive payments.	
Steelmen (ITC)	104,000
Raise productivity, overcome anomalies.	
Civil Servants (IPCS)	104,000
Restore differentials, incentive and productivity schemes.	
Bank staff (NUBE)	102,000
TOTAL IN FAVOUR 2.4m.	

POSSIBLES FOR

Local government workers (NALGO)	625,000
Electricians (EPTU)	420,000
Miners (NUM)	180,000
Nurses (COHSE)	167,000
(Divided)	
TOTAL POSSIBLES FOR 1.4m.	

AGAINST

Engineers (AUEW)	1,400,000
Public employees (NUPE)	584,000
(Position may change)	
Managerial staffs (ASTMS)	379,000
Civil servants (CPSA)	225,000
Civil servants (SCPS)	100,000
TOTAL AGAINST 2.7m.	

POSSIBLES AGAINST

Transport workers (TGWU)	1.86m.
Miners (NUM)	262,000
PO engineers (POEU)	125,000
TOTAL POSSIBLES AGAINST 2.3m.	

Stage Two could last well into next year, when, according to the Government's forecasts, inflation should be dropping fast towards a single-figure rate.

How far and fast inflation drops—and thus how successfully the TUC could hold the dam—would, according to the unions, depend on the Government. For the TGWU, the General and Municipal Workers' Union and many other unions, the real question now is not what the TUC can do for the Government, but what the Government can do for them—on controlling prices, on reducing unemployment, and on stimulating investment. Without that, they argue, the whole discussion about pay becomes meaningless.

Restraint in wage claims

The condition of allowing productivity deals, through before or after "principal" Stage Two settlements expire will be that they must be self-financing. Companies will have to show that every extra penny paid is matched by a rise in output.

Men and Matters

The flight that never was.

The tangled tale of Tingo Zulu, or Dublin Airport's breathless six-hour wait for the arrival of Ugandan President Idi Amin Dada, ended on a note of hysteria quited in keeping with the diplomatic crisis that never was.

Island coup

Political prudence has led several Commonwealth heads of Government to forgo the delights of summery in London over the coming week.

The "week-end coup" in the Seychelles will have reinforced their sense of good judgment. It has left deposed Seychelles President the bearded and ram-bonant Jimmy Mancham, looking distinctly high and dry in London.

Luxembourg all of a tizzy

The sort of suppressed excitement which helped to keep hundreds of thousands warm on the pavements of London this squalid Jubilee week-end is apparently also affecting the loyal burghers of Luxembourg.

What excites them is the decision of Grand Duke Jean to announce a Press conference at his country palace Colmar Berg on June 20—"subject undisclosed."

What this projection adds up to is not so much wage restraint as restraint in wage claims. And although the Chancellor of the Exchequer has called for an agreement with the TUC that would increase earnings by no more than 10 per cent in the year to July 1978, he realises that "flexibility" may not be the arithmetic. He wants a pay figure to appear in an agreement with the TUC, but from the way Mr. Jones and others are talking that figure may have to signify the minimum increase, not the maximum.

Mr. Jones said last week he was not talking in isolation. Careful study of conference decisions taken so far pointed in the same direction, he said: that is, in favour of maximum flexibility at local level and minimum central direction.

The accompanying table splits unions into "pros" and "antis"; but this is a necessary crux division. The anti's, and large, want no interference of any kind in bargaining. On the other side the motives are mixed: some want a Stage Three policy because that would guarantee their low-paid members a pay rise; others merely because they agree that a wage explosion is undesirable.

Night shift

Essex garage sign: "Ring for night services. Then keep your shirt on while I get my trousers on."

non-militant or lower workers, who would rather have the expectations of their employees raised by national norms.

All companies want to enable them to sort out special problems like raising minimum pay, re-establishing craft differentials, restructuring systems, or introducing productivity schemes. Some employers believe this would be best in a free-for-all situation but majority view is that a common norm with flexibility freedom is the ideal. On the other hand many of the toughest company negotiators fear that a national norm merely sets a platform which all their militant workers will want to exceed and that might be easier not to encourage them by setting a figure.

Out of these conflicting and somewhat contradictory attitudes, the main CBI line is that the Government should set a figure of around 10 per cent for a total rise in earnings which it should enforce strictly in the public sector, so setting an example for the private sector to follow. But if the Government during the coming weeks felt that it would have to set a higher figure in order to "huy off" some of its more militant groups such as the miners, then it might be better to have no figure at all.

The doubts over the credibility and survival chances of some form of pay restraint from the end of the summer also adds urgency, in employer views, to the ideas put forward last week in the CBI's discussion document, "The Future of Pay Determination".

These ideas envisage first the creation of a national forum for the determination of economic plans, including levels for wage rises. This would be synchronised with the Budget and little point in trying to push unions into voting for pay restraint levels which cannot be sustained in wage bargaining.

But, just as trade unions are divided on the value of incomes policies because of their own individual interests, so there are sharp differences of opinion among employers. Generally small companies, which are often less unionised than larger concerns, are more interested in abandoning a policy because they should be able to get away with smaller increases than if there was a national policy form for their workers to aim at. There are also, however, large companies, either with strong bargaining traditions or with fixed

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Observer



"He can't decide about the toast 'Absent Friends'."

The Irish authorities had apparently over-reacted to a diplomatic tip-off from the French Embassy in Kampala, which represents Irish interests, that Amin "might" have fled Dublin as last-stop on his flight plan.

The non-appearance of the presidential flight, widely supposed to be an Uganda air-line Boeing 707, was put down to Amin's tactic of circling to burn up fuel so that he would plead emergency.

Hard evidence of a circling jet came at 1.10 p.m. Until then radar screens had been blank of unidentified aircraft and only a news agency report from Rome of an unexplained overnight flight made the story of Amin's imminent arrival a possibility.

But teenage plane spotters with abort-wave radios picked up a radio exchange apparently concerning the identity of aircraft "Tango Zulu."

As the minutes lengthened into two hours, and more Irish troops arrived to reinforce the tarmac security screen "Tango Zulu" became "Uganda 345."

THE ONLY EXCEPTION WOULD

ملفنا امة لا احد

FINANCIAL TIMES SURVEY

Wednesday June 8 1977

Progress towards greater unity

UNITED ARAB EMIRATES

By Richard Johns, Middle East Editor

NOW HALFWAY through the sixth year of its existence the United Arab Emirates — a strange and unique political entity — is more firmly established than ever on the map of the world. It has confounded the pessimists and critics who have questioned the viability of what is still essentially a confederation of seven traditional sheikhdoms with a history of rivalry, but completely homogeneous in nature, which has only in the past decade or so been exposed to the wider world.

In the event, the common interest has far outweighed the differences. More positively, all the Emirates, both rich and poor, have benefited from a union which has become a significant factor in the world as an oil power and a generous disburser of aid.

The UAE is in a continuous state of evolution, a process likely to continue for many years, though no doubt with fits and starts as it takes more solid institutional form. In its own eccentric way it has achieved, despite the pressures of the modern world, more than the Helvetic Republic did over a century or two in the Middle Ages. Whatever unpredictable changes may be in store for the realm it now seems inconceivable that the progress made so far will be reversed.

Formation of the Federation was a painful and uncertain business until the Emirates coalesced suddenly and at the eleventh hour when late in 1971 their treaties with the U.K. were terminated and Britain withdrew. The Rulers, individualistic by nature, have remained

suspicious and jealous of each other.

In this situation the oil wealth of Abu Dhabi, whose revenues now exceed \$6bn., and the willingness of Sheikh Zaid, its Ruler and the President of the Union, to pay for the federal budget almost in its entirety, have been the most effective means of creating the measure of unity achieved. The Emir's petroleum income mainly accounts for a national per capita income reckoned to be the highest in the world after Kuwait's. In general unity has been better served by the disparities of oil resources in the Federation than if they had been more evenly spread.

With a prosperity based on commerce predating the start of its commercial oil production, now worth over \$1bn. annually, and financial independence, Sheikh Rashid's Dubai has been the Emir in the best position to retard too rapid an advance of not only federal authority but also the cumbersome and unproductive, but ever-expanding bureaucracy staffed by expatriate Arabs, now numbering over 20,000 and set to increase by another 10,000 which has been a prominent feature of the Federal Government.

In his sincere efforts to make the Federation more meaningful Sheikh Zaid may sometimes have given too much weight to

abstract concepts of expatriate advisers. Unpretentious in his complete lack of vanity or arrogance and simple in his life style, he could not be accused of seeking aggrandisement. He has, moreover, shown a remarkable statesman-like qualities and not a little political flair.

Exasperation

His threat last year not to stand again for a second five-year term as President did reflect a genuine exasperation with his fellow Rulers' lack of enthusiasm about the development of the Federation, reluctance to contribute anything to federal finance, and constant bickering among themselves. He kept them in suspense for four months and as a result made gains for the cause of the union.

Federal Government in the UAE is only sovereign to the extent the seven Rulers, who assemble as the Supreme Council less often than one might expect, want it to be. Until early this year the making of the Council of Ministers reflected a share-out among the Emirates of portfolios which took little account of ability. The central authority has been able to extend itself only so far as the individual Rulers have wanted and needed the projects and services which it has been able to provide.

Performance has varied. The UAE Government has done well in extending schooling and education, which all the Emirates, including Dubai, have been more than willing to accept. In the field of health services progress has been woefully slow and Sheikh Rashid has needed no justification for building his own hospitals. Five years of union have seen considerable road construction. Federally financed power capacity has been installed in Sharjah and the other northern Emirates.

As Abu Dhabi, Dubai, Sharjah and Ras al Khaimah, have pressed ahead with their air and sea port projects in competition, threatening wasteful over-capacity, there has been no question of bringing such facilities within the federal purview. In this situation the UAE Ministry of Planning has hardly had any role to play at all, although it is gamely preparing a five-year programme for implementation from 1980.

There has been positive movement, however. Following Sheikh Zaid's breakdown last year the Emirates agreed to put their police forces under the control of the Ministry of the Interior. In a reshuffle the Council of Ministers was reduced to a more reasonable size and account paid to ability and experience in the choice of its

members. Equally important last year was agreement on the merger of the Abu Dhabi defence force, the much smaller Union Defence Force, the Dubai Defence Force, the Sharjah National Guard, the Ras al Khaimah Mobile Strike Force and the Ajman Defence Force.

For the time being the old military elements have kept their "regional dispositions" and real integration will take some time. But that is the way of the UAE. Another encouraging development has been the acceptance by Sharjah and Dubai of international arbitration over their border dispute, the most serious one outstanding, involving no more than a 4 km. corridor out to sea but one which is thought to contain an oil-bearing structure.

Sheikh Zaid's increasingly impatient anxiety to make the Federation more of a reality since independence undertaken nearly the whole burden of the federal budget, with Dubai having made only a small contribution. Sheikh Rashid would argue that he himself provides his Emirates with services which elsewhere are paid by the UAE Government.

How much he will contribute this year is not yet known and may be one reason for the experience in the choice of its

1976 federal budget. It is known to provide for expenditure of no less than Dh.10,820m. (\$2,8bn.). This is more than twice the size of last year's largely because of the merger of the defence forces and the inclusion in it for the first time of the appropriations for education, health, information and culture which were formerly handled by Abu Dhabi's own Finance Department.

The origins of the crisis in the UAE banking system that last month became fully apparent with the closure of two institutions were not unrelated to the whole question of federal evolution. The failures, which neither the UAE Government nor the Currency Board seemed particularly anxious to prevent, came as a salutary shock to other banks deeply involved in property development.

Legislation

It also emphasised the need for a monetary authority vested with powers not only to keep in order the Federal Bank's 58 banks but also to control credit and so help curb inflation, which continues to roar ahead at an annual rate of 40 per cent or more. Draft legislation on the creation of a Central Bank — urged for some time now by the DIF — was ready a year ago but met opposition from some

of the Rulers. It may now soon be enacted.

While the internal political and administrative development has been a piece-meal affair, a sense of citizenship and common destiny in the younger generation has been much quicker to evolve. The manner in which the UAE has made its mark internationally as a member of the Arab family of nations and in the wider world would have been partly responsible for that. Here again most of the credit must go to Sheikh Zaid, not least for his open-handed generosity.

In the first five years of its existence no less than 20 per cent of Abu Dhabi's oil revenue has been disbursed in aid — not including extra-budget handouts to fellow Rulers. An extraordinary high proportion has been in the form of outright grants, particularly to the "confederation" States.

Established in 1971, the Abu Dhabi Fund for Arab Economic Development has stepped up its activities and had committed nearly Dh.600m. in cheap loans by the end of last year, having also extended its operations to non-Arab countries. It has participated heavily in the financing of pan-Arab projects. In the region and in pan-Arab affairs UAE is in the moderate mainstream, anxious to avoid involvement in con-

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very or disputes. The decision to back Saudi Arabia by limiting its 1977 oil price rise to 5 per cent, was very much Sheikh Zaid's. For him the maintenance of the most harmonious relations possible with the Kingdom is not only prudent but essential.

A major source of tension and potential instability was removed when in 1974 Sheikh Zaid settled in principle and outline at least, the long-standing territorial dispute with Saudi Arabia. In accepting change to the "Riyadh Line" a big portion of what had been regarded by the U.K., as well as by Abu Dhabi, as part of his family's domain, including a corridor to the Gulf of Qatar and a strip of oil-rich desert to the south. The border has still not been properly demarcated and the Saudis are said to have increased their demands by asking for a strip of land connecting the Kingdom with Bahrain. This, the original cause of

With the death of King Faisal the scars left by the 1955 flare-up have been healed. In future, the UAE may respond in some areas to Saudi influence — as the recent reversion to stricter observance of Islamic law and the introduction of prohibition of alcohol for nationals suggests. But even if it must pay attention to Riyadh's wishes, the UAE can feel happily secure in the region. As for the future of the union, the continuing question is not whether there shall be a federation but what form it will eventually take.

IS THE MIDDLE EAST YOUR HORIZON?

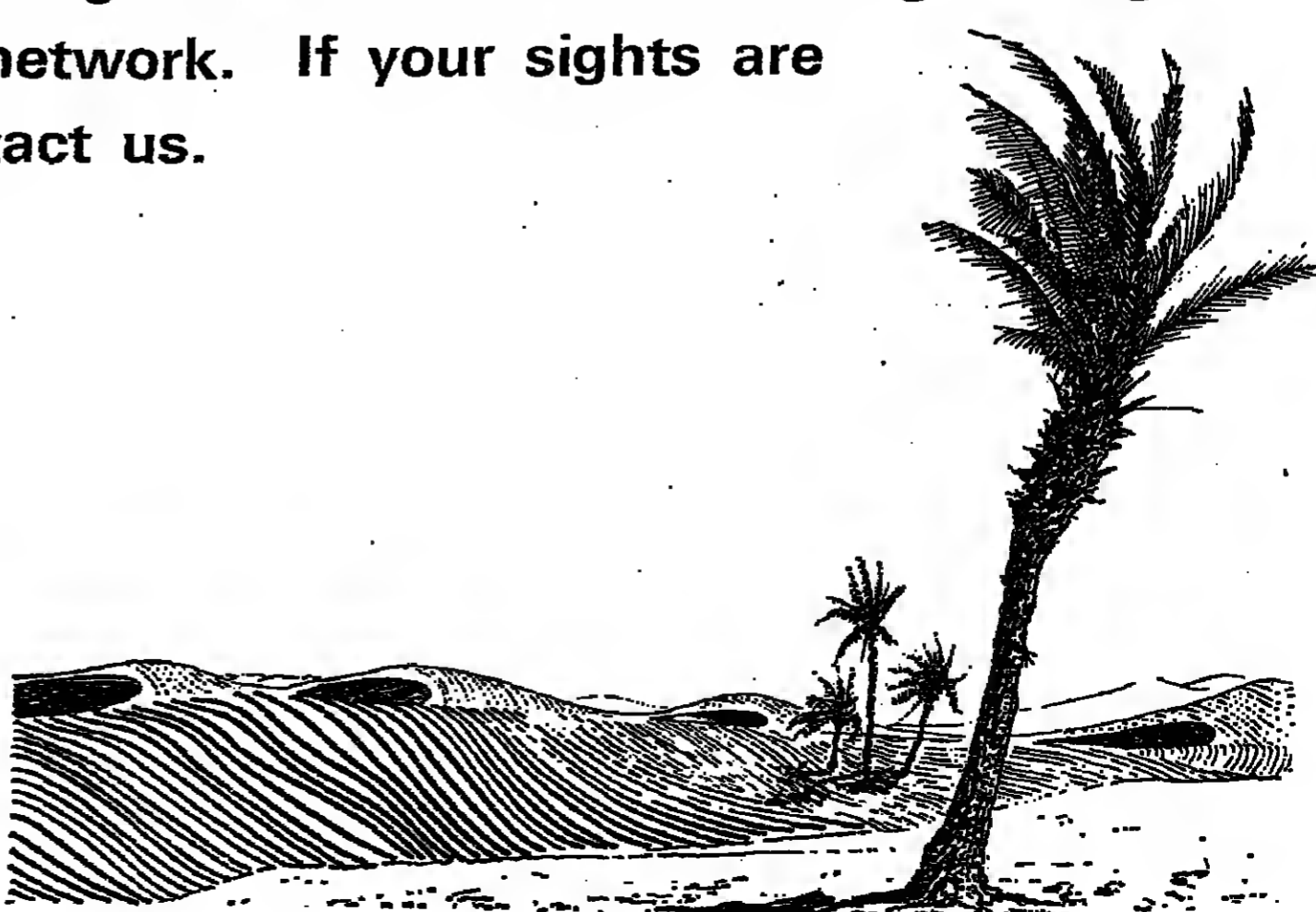
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UNITED ARAB EMIRATES II

There is no doubt that the UAE is one of the world's wealthiest countries. The seven Emirates are moving towards greater economic unity, and like most federations, the wealthier states ensure that their poorer neighbours get a share of the overall oil wealth.

The economy

IN TERMS of per capita income the United Arab Emirates was the second most wealthy country in the world in 1976, according to estimates published at the beginning of this year by the World Bank. Gross national product was put at \$6.87bn. Per capita income was calculated at \$11,580 on the basis of the population figure of 593,000 arrived at in the as yet unpublished census taken by the UAE Government two years ago. That exercise in head-counting is thought not to have taken full account of the number of illegal immigrants working in the Federation and might, therefore, have underestimated the total by 200,000 or more. Most of the expatriate Asian labour earn only very small wages even if they are handsome by the standards of their compatriots back home. Whatever the demographic truth, however, and the obvious disparities in wealth, it is clear that per capita income is high by any standards.

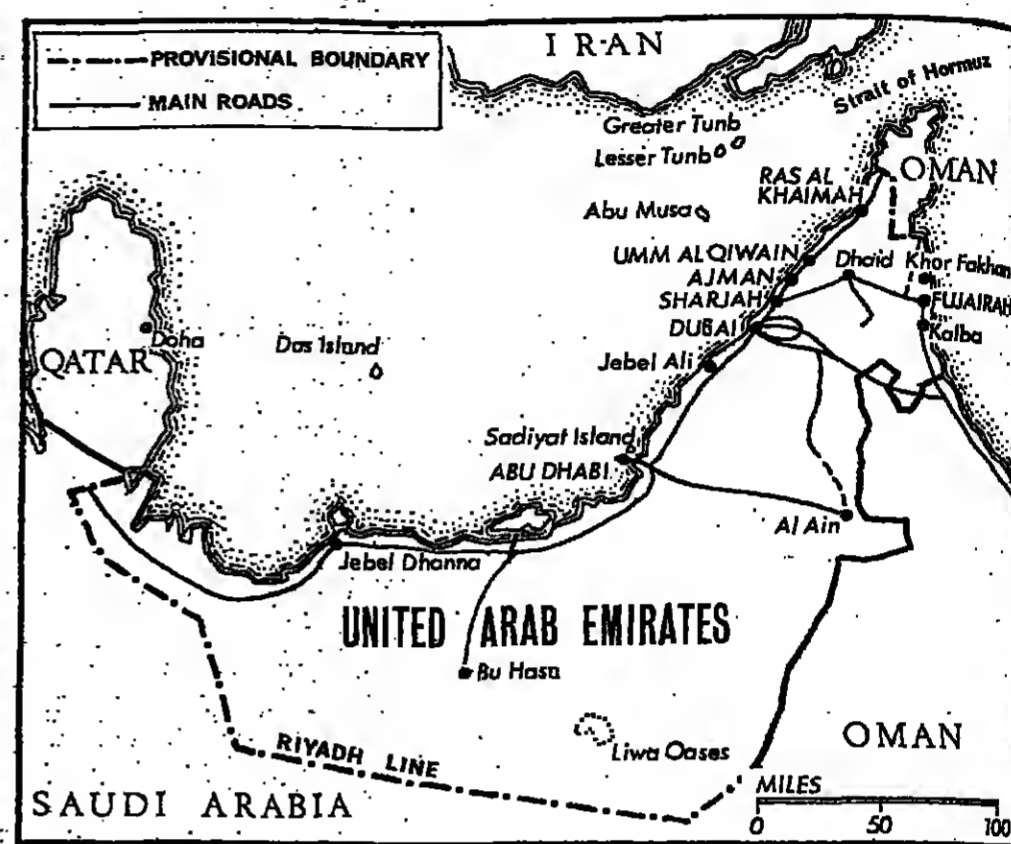
In its latest annual report the Currency Board acknowledged the high global rating of the UAE in terms of per capita income but dismissed it as a "statistical abstraction." So it is from several points of view. Not the least is the fact that nearly all the Federation's income comes in the first place to Abu Dhabi, with over three-quarters of the total, and Dubai with another 20 per cent when the Emirates' commercial activity—which long predates the discovery of oil—is taken into account. In terms of development of its infrastructure and services, Abu Dhabi enjoyed a head start, having entered the league of oil producers 15 years ago. It has been bountiful in its contributions to the common weal. The Federation has now been in existence for over five years. But its evolution has been slow and such as to make any calculation of per capita income notional and even nonsensical quite apart from the presence in the country of so many expatriates.

Sheikh Rashid, the Ruler of Dubai, has continued to regard his State's petroleum revenue, now running at over \$1bn annually, as his own income and concentrated on devoting it entirely to the enhancement and development of his own realm—albeit to the benefit of neighbouring Emirates and the Federation as a whole.

Control

With oil receipts in the region of up to \$6bn last year, Sheikh Zayed of Abu Dhabi has institutionalised the control and expenditure of his oil income, retaining only a small proportion for his Privy purse. He has been almost entirely responsible for the Federation's budget. In this way Abu Dhabi's financial wealth has been spread to the other Emirates, including Sharjah, which shares part of its modest income with Umm al-Qaiwain. But despite the undoubted progress made towards unification over the past two years it is almost premature to assess the UAE in macro-economic terms.

Strange political creature that it is, however, the UAE does constitute an effective entity. As such it is possible to make some broad generalisations about it. Most obviously it is dependent on oil for at least 90 per cent of its income, and indirectly most of its economic activity, which in turn is stimulated by public spending. During the first five years its existence, which have seen per barrel receipts increase more than tenfold, it has consistently been in surplus—a large proportion of which has been disbursed by Abu Dhabi as aid. While Sharjah and the other smaller Emirates have had less money than they would have liked, the constraints facing the UAE have not been financial ones—thanks to the plentiful availability of Abu Dhabi's revenues—as it has faced the task of transforming what was one of the most neglected and backward parts of the world as recently as 20 years ago into a modern federated state. Productive diversification of the economy will inevitably be towards hydrocarbon-based industries but such developments, even where a clear-cut comparative advantage exists, may be inhibited by considerations about immigration. But with the cultivation of the right environment and a liberal attitude to participation by foreign interests there is a considerable potential for services fulfilling a wider regional role as Dubai has shown.



THE UAE TRADE BALANCE

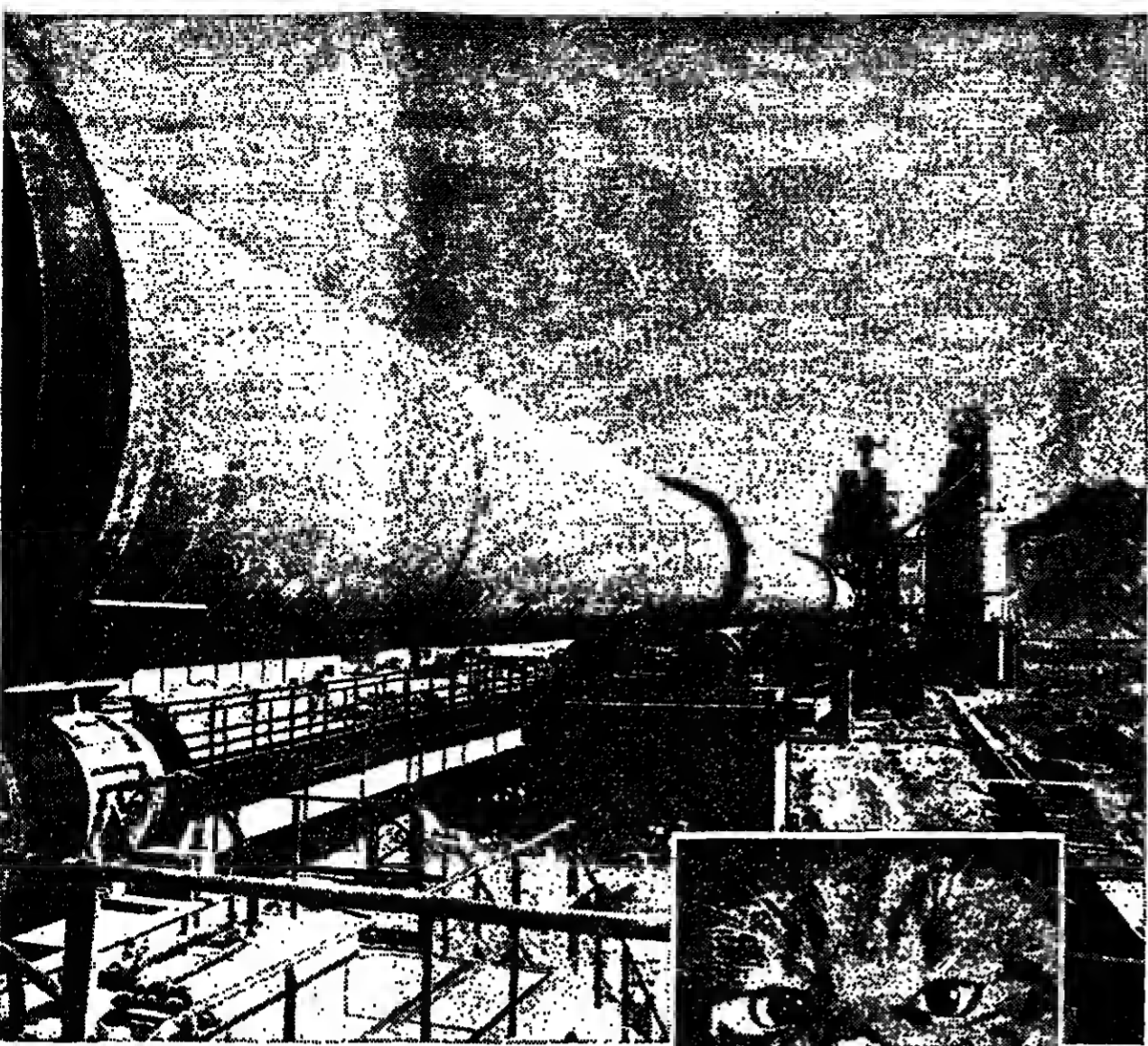
	1971	1975	(in Millions of Dh.)	
			1976	
			(Actual)	(Projection)
			half year	full year
Oil exports	3,411	26,833	15,377	32,281
Abu Dhabi	2,025	22,597	13,138	28,745
Dubai	286	3,879	2,572	5,174
Sharjah	—	—	E362	E362
Non-oil exports and re-exports	579	1,799	1,191	2,501
Total exports and re-exports	3,990	28,632	17,068	34,782
Imports	1,469	10,571	6,316	12,364
Net balance	2,521	18,061	10,752	21,418

should be identified as public expenditure—as opposed to his more personal commercial ventures—are understood to have amounted to Dh.1.9bn., of which Dh.600m. was current and Dh.1.3bn. for projects. Over the past ten years he has borrowed nearly \$1.6bn., the greater part of which is still outstanding on the basis of present commitments his debt servicing requirements this year will be the equivalent of about Dh.380m. (nearly \$100m.), rising to Dh.80m. in 1979, Dh.1.74bn. in 1980 and a peak of Dh.1.82bn. in 1981.

Sheikh Sultan, the Ruler of Sharjah, is devoting his vast, much more modest petroleum income of some \$35m. to developing the infrastructure of his Emirate and its undoubted potential as a service centre by boosting his own modest resources with outside capital in a bid to exploit the Federation as a whole. Neighbouring Umm al-Qaiwain is putting its revenue from the offshore fishery near Abu Mus' to give it as part of the 1971 compromise which gave Iran custody of half of its oil resources. Like Sharjah Ras al Khaimah and Ajman have resorted to the Euromarkets and in their quest for finance have probably been helped by the assurance that in the back ground rich Abu Dhabi will underwrite them. Poor Fujairah has been very much on the sidelines, but is now looking at the possibilities of tourist development along its beautiful coast line.

All the Northern Emirates have been happy enough to accept federal finance for infrastructure, services and utilities that they would like to have provided themselves but could not afford. Assistance with the development of agriculture and fisheries, which fall within the domain of the UAE, has been welcome. Commendably, each according to its means and reasonable expectations, has made efforts to diversify sources of income especially from services. In the forefront here has been Sharjah with its bid to attract foreign businesses, by offering the most conditions, in competition with its historic rival Dubai, to draw in more expatriate residents through cheaper accommodation and generally to provide a more attractive alternative as a service centre. There has been the drive to establish facilities to capture air traffic and seaborne cargo which could lead to westward

Continued on next page.



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UNITED ARAB EMIRATES III

The frenetic business activity engendered after the oil price rise of 1973-74 has now given way to a more measured rate of growth. Greater discipline has been introduced in several areas, and in the construction field supply is now meeting demand. But the high rate of inflation is still a problem.

Business prospects

IN THE United Arab Emirates the boom arising from the 1973-74 oil price escalation has at last subsided to the extent that—in certain respects at least—there is something of a recession. The ugly word was on the lips of many businessmen and contractors before the closure, towards the end of last month, of two banks. Yet it is a misleading one in describing the more complex changes that the UAE is undergoing and needs considerable qualification.

As elsewhere in the Gulf the boom has expressed itself in frenetic construction activity. What has happened is that the private sector in Abu Dhabi, Dubai and Sharjah—responding to the lucrative challenges set by the expenditure plans of both the Federal Government and the individual Emirates—as at last over-run itself in building of the business and residential accommodation for the expatriates required for the implementation of ambitious development programmes. The boom of gross and easy profits from real estate transactions and up property may at last be over.

Infrastructure programmes of the Federal Government and the individual Emirates. The difficulties facing some developers and those financing them should not obscure the fact that it is public spending—whether by the Federal Government, Abu Dhabi, with its formalised institutions, or Sheikh Rashid of Dubai from his private purse which has provided the main stimulus for the construction boom and flourishing trade activity. For more fundamental reasons than the looming surplus of business and residential accommodation a slowdown from the furious pace of 1974 and 1975 was inevitable. With the revenues of Abu Dhabi and Dubai still exceeding revenue obligations, money has been no constraint. However, as in other oil producing states, limitations on absorptive capacity have been—most notably manpower shortages and infrastructure bottlenecks. Although both have eased, demand has continued to exceed available non-financial resources, leading to an inflation rate which only the wealth of the union has made tolerable.

the soaring rents which, admittedly, have hit the expatriates and their employers rather than the indigenous population. Taken as a single entity the union has, again, been no different to the other oil producers in having recorded a much slower rate of growth in its imports this year than last. In 1974 imports more than doubled to \$1.7bn. compared with \$821m. in the previous year. In 1975 they rose by another 56 per cent to \$2.67bn. Last year, however, when they would have been in the region of \$3.5bn. the expansion slowed down to little more than 20 per cent.

At the same time analysis of imports by broad category is also revealing about the pace of development from a slow base and the predominance of construction in economic life. The UAE, it need hardly be stressed, is dependent on imports for virtually all of its requirements. From 1970 to 1975 consumer goods declined from 57 per cent of the total to 42 per cent. Intermediate goods, however, rose from 9 per cent of the total to 12 per cent and capital goods from 25 per cent to 40 per cent. Projections based on the first half of 1976 indicate that the shares last year were respectively 42, 13 and 44 per cent.

In commerce, as in so many other respects, the UAE is a tale of two cities, Abu Dhabi and Dubai. They still constitute two distinctive markets, even if Dubai has also served Abu Dhabi as a commercial centre also for the Northern Emirates, Oman and other countries of the region. Their import statistics for 1976 certainly make a striking contrast. Abu Dhabi's grew by only a modest 6 per cent from Dh.3.70bn. to Dh.4bn. In real terms hardly any gain at all—having leapt by 87 per cent in 1975. They show fairly dramatically

the limits of Abu Dhabi's absorptive capacity and a surprising degree of economic stagnation as the scope for the private sector in the construction field has become restricted and the go-ahead for new public projects, both federal and state, has been delayed. The expectation is that some of the smaller, local construction companies will go out of business. Also indicated by these recently released customs returns is heavy over-stocking by the merchants of the Emirates, who have never shown quite the same responsiveness and flexibility as those of Dubai while jealously preserving their own exclusive territory.

Despite a fall in its sales the U.K. maintained its leadership of the market with an 18.4 per cent share (down from 21 per cent in 1975). The most significant items in U.K. export performance were, predictably, construction machinery, dumper trucks, generators, pumps and hardware for industry.

Dubai, meanwhile, recorded an increase of 33.5 per cent from Dh.7.11bn. to Dh.9.49bn. (\$2.43bn.), which compared with one of 48 per cent in 1975. It has long been established as the main entrepot of the Gulf and its role is still fulfilling. But over the past five years the proportion of goods entering Dubai destined for consumption in the Emirates itself has progressively grown, so that currently re-exports only account for 30-35 per cent of the total. Although it has continued to serve the Northern Emirates, Oman, Saudi Arabia and Qatar in a significant way—depending at any one point in time on port congestion in these countries—the concentration of imports has been increasingly on the ambitious development plans of the

Emirates. Congestion at Dubai's Port Rashid—which seemed almost visionary in its size when the original 26 berths were completed in 1970 and which is now undergoing a further substantial expansion—bears witness to much quicker development and economic dynamism in the Emirates. For much of this year waiting times were over two months for non-priority vessels but have since fallen to 30-35 per cent for rather less than half of the vessels. As this fall suggests, trading conditions are not as buoyant as they were. A

number of small traders are said to be in danger of going out of business although the big merchants—who originally grew rich from the gold traffic—are as strong as ever, having diversified early into property and other business.

Revealing

U.K. exports to Dubai nearly doubled last year and Britain kept its second place in the market, closing the gap with Japan, the leader. Undoubtedly this performance underlines the fact that success in the UAE depends in no small measure on the winning of contracts for large-scale projects. In few other places can British contractors have been so successful, thanks to the long enduring relationship established by consultants with Sheikh Rashid, the Ruler, who personally accounts for the bulk of development. While consultant engineers and professional architects are heavily represented, other U.K. contractors, attracted by the environment, have been able to establish themselves in partnership with local companies. In Dubai projects (apart from those of the Municipality) are

awarded as a result of negotiation, and as far as the Ruler is concerned on an almost informal basis, while the spirit of generally accepted international contract terms is respected. The same flexibility is evident in Sharjah and the Northern Emirates. Abu Dhabi is a much tougher proposition whether one is considering Federal, Emirate or even private projects. There, the rule is public tendering, though the lowest bid is not always accepted. Bid bonds of 5 per cent and performance bonds of 10 per cent—harsher than Saudi Arabia's revised conditions—are demanded with the concomitant difficulties in obtaining guarantees. Bargaining in these conditions can be protracted and difficult. An influential agent can be invaluable.

The decline in the property market shown by newly completed but vacant premises and the palpable trepidation among the smaller bankers has only recently become apparent and has yet to make itself fully apparent. Socially it can do little harm providing that no more banks are allowed to collapse. In the meantime the apparent recession facing the private sector in no way indicates a slump. The public sector pro-

jects of the Federal Government and the Rulers are more than enough to maintain at a more sane pace the momentum of an economy which until last year had been lurching ahead at almost uncontrollable speed. Forthcoming approval of the belated union budget and work on Abu Dhabi's future industrial complex at Ruweis should give an extra boost later this year. Inflation will no doubt continue to be a problem even if on a lesser scale.

As it is, the banking crisis has had one result which should in the long term benefit economic development and strengthen the Federal Government. In response to it, instructions were issued last month in the name of President Zayed designed not only to bring a measure of necessary discipline to the banking system but also control credit, whose expansion has been such a major inflationary factor. The probability is that the Currency Board will be upgraded to the status of a Central Bank, with the array of powers usually associated with such an institution. At least, the outcome of the affair may be the emergence of some kind of economic policy for the Federation as a whole in the future.

Richard Johns

Economy

CONTINUED FROM PREVIOUS PAGE

and expensive duplication. Sharjah and the poorer Emirates have been attracted by the possibilities of tourism which might well be needed if the investment in hotel accommodation now being made is to be justified. One of the more interesting initiatives has been that of little Ajman in establishing a small dry dock in conjunction with Japanese interests—an enterprise well in keeping with its ancient boat-building traditions.

Sharjah is looking to private investment for its industrialisation. Last year it set up its National Industries Company. Under a recent decree it was reformed as the Industries and Development Company with a capital of Dh.300m. The founders have pledged to pay 50 per cent of the capital and have already subscribed Dh.47m. The remainder is on offer to UAE nationals. The new entity has already taken over Sharjah's paper bag plant, rope factory and cement plant. Ras al Khaimah has its cement

plant which is undergoing a big expansion. For the smaller and poorer Emirates the scope for industrial development would seem limited largely to production of building materials (several are producing aggregates). It remains to be seen what assistance it will receive when federal planning becomes a reality. The UAE Development Bank is providing loans at nominal rates of interest. It is well endowed with substantial capital but as yet most of the call on its funds has been for property and hotel projects. In particular, it has enabled even the most humble citizen to join the rentier class without any risk to himself of the extraordinary financing arrangements. But the UAE Development Bank has not been quick in processing applications and has done very little to stimulate productive enterprise.

Inevitably—and indefinitely—the main thrust towards diversification will come from Abu Dhabi and Dubai, using

their own financial resources and utilising hydrocarbon fuels. The boldest initiative yet has been Sheikh Rashid's dry dock project which is scheduled for completion early in 1978. In the face of competition from the pan-Arab facility in Bahrain and without as yet any expert management having been secured, its future viability seems somewhat problematical. The scale of the Jebel Ali industrial estate and its port which are now under construction is breathtaking. However, anything to which the Ruler of Dubai puts his hand seems to be profitable. With their production committed years ahead the success of both his aluminium smelter and gas liquefaction plant look assured. The plan for a steel plant looks as though it will materialise.

Abu Dhabi appears to have decided against becoming a primary steel producer either because of the need to import manpower on a permanent basis which would be involved and apparent doubts about the via-

bility of a plant. With the first shipments of NLG and other products from Das Island this year, it is at last utilising associated natural gas which hitherto has gone to waste. After years of needless delay the Abu Dhabi National Oil Company is finally going ahead with the on-shore scheme. ADNOC already has a number of industrial ventures, most of them oil-related.

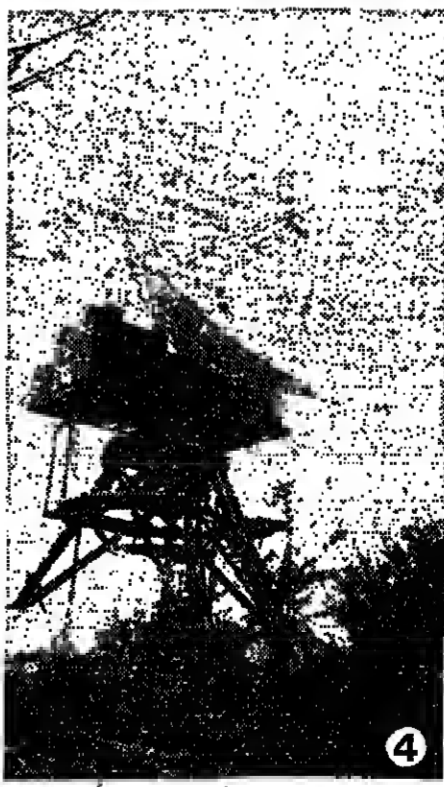
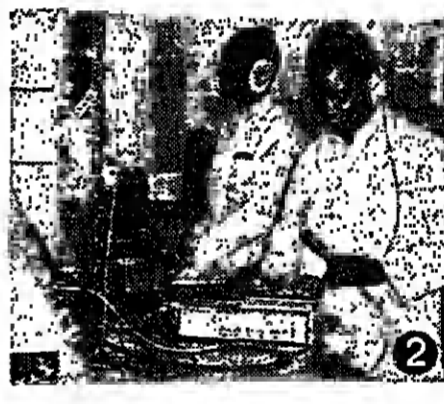
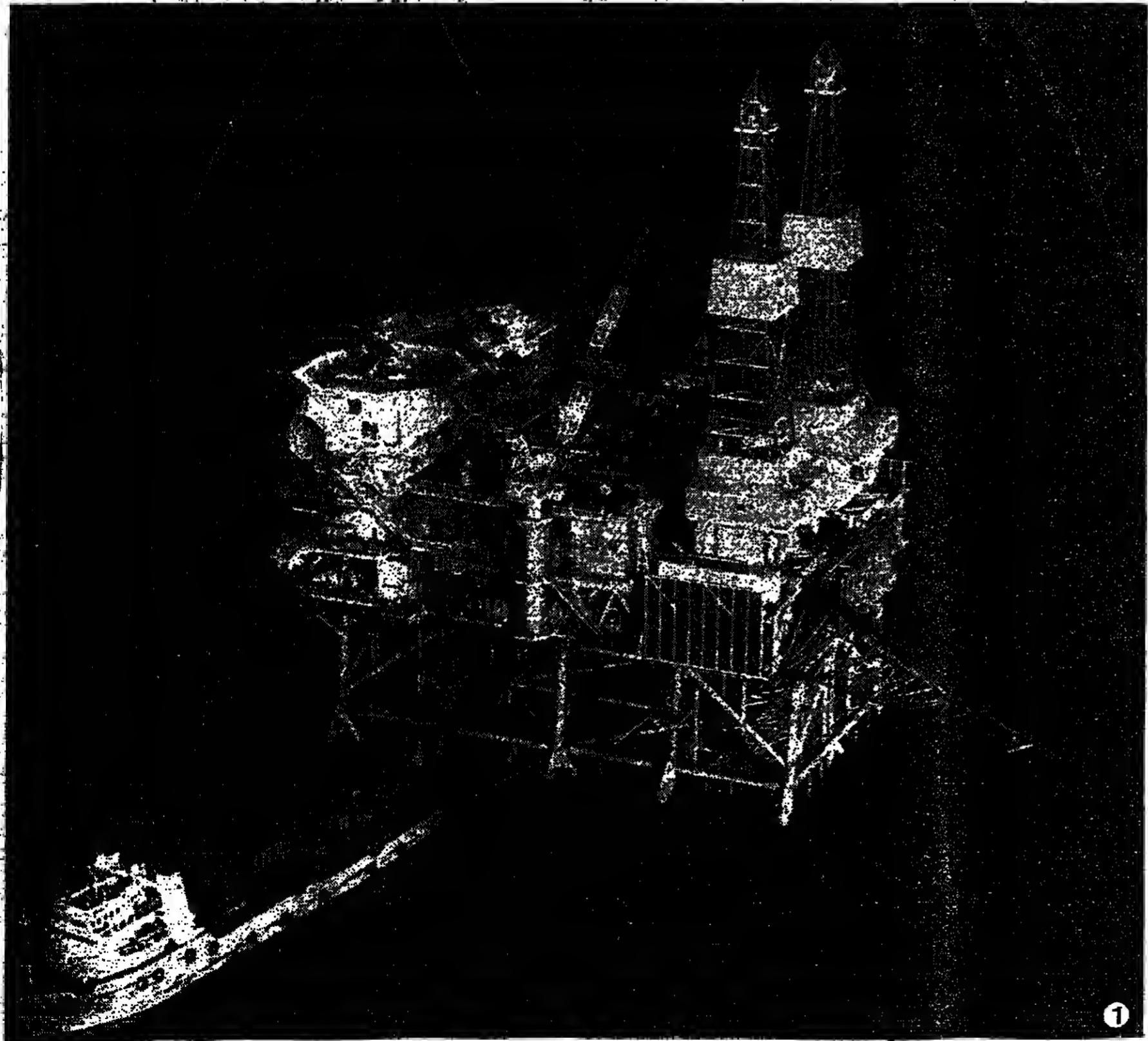
The Emirates' major diversification plans, however, centre on the industrial city to be built at Ruwais, 150 miles to the west of Abu Dhabi, which is to be the location of an export refinery and petrochemical complex of which the dimensions are still not clear. Abu Dhabi has moved slowly towards its hydrocarbon-based, capital-intensive heavy industry. With large reserves of non-associated gas waiting to be exploited in the desert and promising a long industrial future the lack of urgency is understandable and probably does not matter.

R.J.

Measured

In the longer-term perspective this construction activity—essential though it may have been—will be seen as the most superficial aspect of the UAE's development activity. In the annals of the past few years much of the private sector's effort has been devoted to providing the offices and homes, and last supply is beginning to exceed demand in Dubai, Sharjah and latterly Abu Dhabi. The respect is that developers who attracted the market late in the boom and banks who financed their operations will have their fingers burnt. From now a much greater proportion of economic activity will come from the big industrial projects of Abu Dhabi and Dubai and the continuing

Having gone so far in building a basic infrastructure and providing housing the UAE can at least contemplate a more measured and less frenetic progress, despite the uncoordinated plans and ambitions of the individual Emirates. One benefit, hopefully, should be a reduction in the rate of inflation. Official estimates, which put it at 30-35 per cent in 1974 and 20-25 per cent over the past few years, have undoubtedly grossly minimised. Most close observers in the UAE who have felt the painful bite have no doubt that it has run at an average rate of 40 per cent or more. The main element meanwhile, has been



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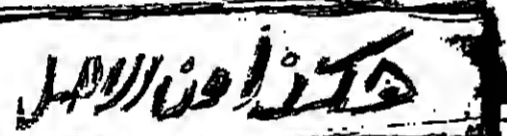


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UNITED ARAB EMIRATES IV

One of the leading oil producers in the Middle East, the UAE sided with Saudi Arabia as a moderate in OPEC. Abu Dhabi is the most important producer but its co-operation with Dubai and Sharjah is loose as each pursue their own policies.

Oil

OIL AND the income derived from it is the mainstay of the UAE's development and political cohesion. Production from the three main producers - Abu Dhabi, Dubai and Sharjah - in 1976 averaged 1,936,303 barrels a day (including half the production of the Bunduq field shared by Qatar and Abu Dhabi). This was an increase of 14.2 per cent over the previous year's production of 1,696,458 b/d. Within these figures, Abu Dhabi's production rose by 12.2 per cent, Dubai's by 23.2 per cent, and Sharjah's fell by 2.8 per cent.

However, it would be an error to assume that overall statistics reflect close co-ordination between the main oil producing Emirates of the UAE. Even before the formation of the UAE, the possession of oil and wealth represented a degree of political power, and it was partly this reason - the hope that oil might be found - which originally induced Ras al-Khaimah to delay joining the federation for a few months. It is for this reason, too, that the four smaller states, Fujairah, Ajman, Umm al-Qaiwain and Ras al-Khaimah, continue with modest exploration plans. They have in some cases found some oil, but not in large enough quantities yet to be included in the assessments of UAE production as a whole.

Thus, when Mr. Mana Said el Oteiba, the Minister of Petroleum and Mineral Resources, speaks, he does so in policy terms on behalf of the UAE, but in practice Abu Dhabi and Dubai tend to run their oil industries in their own separate ways.

At the controversial OPEC meeting in Doha last December, the UAE stood with Saudi Arabia against the other 11 members, in deciding to opt for a 5 per cent increase in prices. Dubai and Sharjah had to go along with this, although they would have preferred a 10 per cent rise. (It is probable that, in fact, Dubai's oil prices, about which it tends to be secretive, have risen higher.) While the UAE has re-affirmed its solidarity with Saudi Arabia over this moderate price rise and pressed others to associate themselves with it, it regrets the confusing effect the two-tier pricing system has, as Mr. Oteiba put it in an interview with the authoritative Middle East Economic Survey, "for everyone - the producers, the consumers and the oil companies." He made the important point also that, unlike Saudi Arabia, the UAE would not substantially increase production. "We could," he said in February, "produce an extra 300,000 b/d in Abu Dhabi immediately and this spare capacity could be raised to between 750,000 and 1m. b/d by the end of this year. . . However, we have not yet made up our minds about increasing actual production. We are very much concerned not to replace the oil of the other 11 members of OPEC. We do not want to hurt our colleagues." In addition, it has not sought to exploit the 30 per cent premium to which it is entitled under the so-called Algeria formula, until the two-tier price structure has been sorted out.

In the area of participation, there has been perhaps the most obvious lack of co-ordination. In July, 1976, Dubai, by announcing the complete nationalisation of the Dubai Petroleum Company (DPC), caused a dispute with the federal Oil Ministry. In practice, this "takeover" was something less than total, for Conoco under its terms remained as operator and the DPC group continued to market Dubai's oil, take the risks, make the investment and bear the costs. But the main point was that it ostensibly put Dubai ahead of Abu Dhabi, which since 1974 has had a 60:40 arrangement with the main operators onshore and offshore.

Abu Dhabi is by far the largest oil producer in the UAE. Its production last year totalled 1,576,000 b/d, just over five times that of Dubai. Its receipts from oil have risen six-fold in the last few years. In 1973 they amounted to Dh.3bn., last year Dh.18bn.

Production levels are regulated by allowable ceilings, which were imposed in 1974 for technical reasons, although conservation is also pleaded to stretch reserves, which it is believed will last about 60 years. The production ceilings are 1,053,000 b/d for Abu Dhabi Petroleum Company (ADPC), and 110,000 b/d for two smaller ventures. Offshore ceilings for the Abu Dhabi Marine Areas (ADMA) are to be allowed to rise from

450,000 b/d in 1976, gradually throughout 1977 so that the average ADM allowable for the Zakum and Umm Shaif fields will be 550,000 b/d. The increase will come from the Umm Shaif field and mainly so that sufficient associated gas can be produced for the gas liquefaction plant on Das Island.

ADPC is owned 60 per cent by the Abu Dhabi National Oil Company (ADNOC), and 40 per cent divided between BP, Shell, CFP (95 per cent each), and Exxon and Mobil (4.75 per cent each), and Pecten (2 per cent). ADPC reckons that it has an installed capacity of 1.3m. b/d.

At the beginning of April ADMA, under an agreement to implement the 1974 participation agreement under which ADNOC took 60 per cent in the operation, was renamed Abu Dhabi Marine Operating Company (ADMA-OPCO).

Its partners remain BP 14.7 per cent, CFP 13.3 per cent, and the Japan Oil Development Company (Jodco) 12 per cent. The new company is fully incorporated in Abu Dhabi.

Relations between ADNOC and the companies remain untroubled, and Abu Dhabi does not appear anxious to move towards 100 per cent takeover. It has, however, just started negotiations with ADPC to evolve a relationship similar to the new ADMA-OPCO arrangement. Negotiations are expected to be more complicated, as ADPC is both an operator and concession holder, unlike the former ADMA.

Onshore oil is considerably cheaper - 30 cents a barrel - than offshore oil, which costs about \$1. This is because the offshore reservoirs require large-scale water injection schemes. In February ADNOC signed a contract with CFP-Total for the development of the Upper Zakum oilfield, to raise its production and export capacity from 50,000 b/d to 500,000 b/d over seven years. This would make Abu Dhabi a 2m. b/d exporter. ADNOC is putting up \$1.5bn. for the first stage of investments. Of the other ADMA-OPCO participants only Jodco is maintaining a 12 per cent equity interest.

ADNOC is playing an increasingly active role in marketing. It sold in 1975 only 12 per cent of its share of output, and this is to rise to 60 per cent this year. From the beginning of this year the bulk of its sales have been placed on a long-term basis with contracts of four to

five years duration. Last year ADNOC's direct sales were mainly on a one year basis. It will be disposing of an average of 872,350 b/d for the first half of 1976, the largest recipients being Gulf Oil 83,000 b/d, Amerada Hess, 80,000 b/d BP 83,000 b/d and CFP-Total 85,000 b/d. (In 1976 volumes to equity holders in ADPC and ADMA were channelled under old-style buy-back arrangements. This has been eliminated and replaced by straight purchase contracts.)

The ADNOC refinery at Umm al-Nar, just outside Abu Dhabi, came on stream in April 1976, with a capacity of 15,000 b/d. There are plans to expand its capacity to meet the increasing oil products requirements of the UAE. The Abu Dhabi Executive Council has also approved a project for the establishment of a new refinery costing \$500m. with an initial capacity of 120,000 b/d, rising to 240,000 b/d at a later date. This will be at Ruwais near the crude oil export terminal of Jebel Dhanna.

Oil production began in Dubai in 1969, and its production of nearly 18m. tons last year made it the ninth largest producer in the Middle East. Earnings have risen enormously in recent years. In 1973 they amounted to Dh.1bn., but last year they were estimated at Dh.5.2bn. Production rose swiftly at first, from 34,236 b/d in 1969 to 219,746 b/d in 1973. Subsequently the rate of increase slowed - but not, it is

believed, because of two fires on rigs in 1973 and 1975. Last year production rose by nearly a quarter to reach 317,337 b/d, and DPC hopes that production will average this year about 330,000 b/d although returns for the first quarter of this year show a production level similar to last year's. Dubai does not reveal officially its reserves or their production life, but they are believed to be comparatively restricted, about 15 years. At present the productive fields are offshore. A concession run by a consortium led by Texas Pacific operates partly onshore and partly offshore but so far without success. The main offshore fields, Fateh and South West Fateh, are worked by a consortium whose composition has changed several times over the years, but it is presently constituted as follows: Dubai Marine Areas (owned half by CFP and Hispanoil) 50 per cent; DPC 30

per cent; Deutsche Texaco AG 10 per cent; Dubai Sun 5 per cent; and Delfree Dubai Petroleum, a subsidiary of Wintershall AG, 5 per cent.

The Fateh field was discovered by DPC in 1966, and four years later, a new field, 20 miles to south west of Fateh, was named South West Fateh. In 1973, a third small field, named Rashid, was found 15 miles south of Fateh. Last year hydrocarbon shows were made in another field, Falah, but the full commercial potential of these two last fields have yet to be evaluated. During 1976, crude oil liftings from the offshore Fateh and SW Fateh fields were 115,828,116 barrels, and the increase by nearly one quarter was attributed to the development drilling programme and recovery techniques. Inevitably this makes the development of Dubai's oil expensive. In the Fateh field, where there are 20 producing wells, the waterflood plant injected 83.3m. barrels of treated seawater into 23 wells. SW Fateh had four wells treated by injection from the Fateh waterflood plant and another 22 wells injected with gas to preserve reservoir pressure. The offshore fields are self-contained, for oil is stored in three containers, shaped like inverted champagne glasses, which each hold 500,000 barrels. They bottomless bells, which were built on shore and towed out to sea, contain oil which is pumped into the top and stored for off loading, using the basic scientific principles that oil and water do not mix and that oil is lighter than water.

Sharjah's oil production is modest, totalling 37,000 b/d in 1975, 2.6 per cent less than in 1976. Production limits are reckoned at present to be about 50,000 b/d, a level reached occasionally in 1976. The oil producing area is from al-Muharik field, which came into production in July, 1974. The Muharik field is close to Abu Musa island; which Iran occupied in December 1971. As a result Iran takes half the revenue, and because of a border dispute with Umm al-Qaiwain, 30 per cent of Sharjah's income goes to the Emirate. Sharjah's income from its 37 per cent share of the field's total income amounted to \$35m. in 1973. Reserves are estimated to last about 80 years at current production levels.

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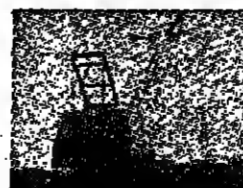
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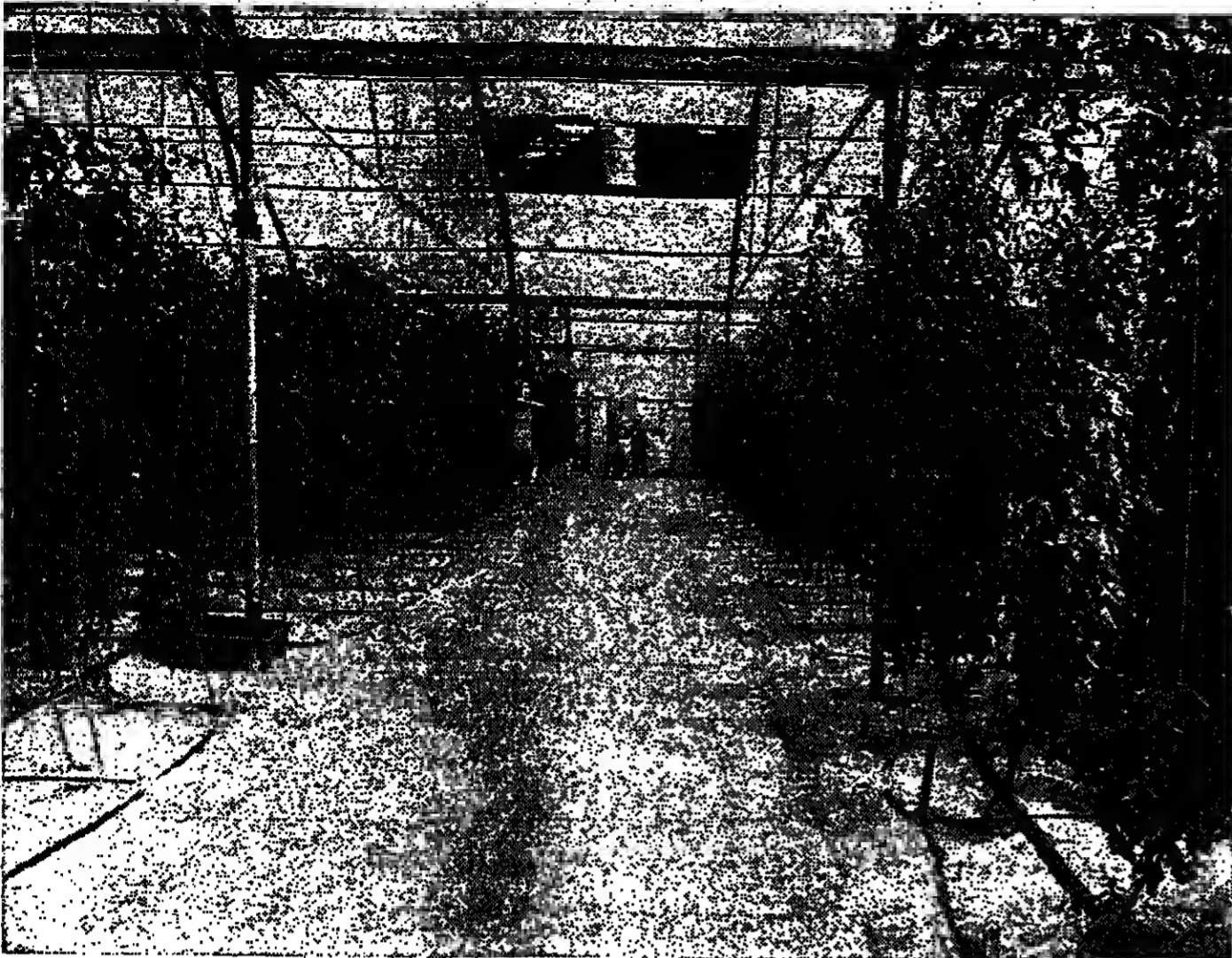


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An experimental farm on Sadiyat Island, Abu Dhabi.

With water almost as precious as oil in the UAE, farming is a difficult and highly specialised occupation. But efforts so far show that with modern methods the desert can support vegetable crops.

Agriculture

IN MOST countries farmers are striving to obtain greater crop yields per acre. In the United Arab Emirates they talk in terms of yield per gallon of water, a resource which is rapidly becoming as valuable to them as oil. Competing against some of the toughest elements in the world is nothing new to the UAE farmer. In such arid conditions soils are often encrusted with gypsum and limestone, the shifting dunes frequently prove too active for planting in specific areas and strong southerly winds have a tendency to expose the roots of young plants or sometimes even bury them completely.

With summer temperatures reaching 45 degrees Centigrade and a minimal annual rainfall of between 70mm and 120mm, the long-term availability of saline-free water is probably one of the most worrying factors. But despite this, and the added handicap that the lure of trade and commerce originally drove many traditional peasant folk from the land, the Government is vigorously moving towards its objective of one day making the country self-sufficient in food production.

Reclamation

Using modern science and technology the Government is making a marked impression on the barren desert and is spending large sums of money on research and agricultural development, aware that agriculture has a significant part to play in controlling the ever increasing import bills for food.

In the north, Ras Al Khaimah has long been the prime agricultural area in the UAE. It was here that one of the first research stations, Digdagga, was set up in 1955. Under the watchful eye of an Englishman it has grown to become one of the most advanced study units in the country. It now has

nearly 400 acres under experimental cultivation, an agricultural school which provides tuition and training for students from both the UAE and abroad, and has become known for its famous herd of imported Friesian cattle which produce fresh milk for sale in the northern Emirates.

The farm is presently undergoing considerable renovation to introduce more up-to-date methods to increase local crops of alfalfa (used as animal fodder), strawberries, radishes, cabbages, cauliflowers, onions, melons, marrows, aubergines, turnips, tomatoes and cucumbers. There is also an abundance of dates, grapes, oranges, lemons, bananas, pawpaws and figs.

In Dubai, the experimental farm at Ruwaya has had considerable success in achieving its aim of attracting local Bedouin away from pastoral to settled farming. And in Abu Dhabi, where many of the projects are carried out under the guidance of the local Department of Agriculture, abundant crops are being produced on Sadiyat Island.

Sadiyat, originally established in 1972, played a large part in pioneering methods for growing crops in the UAE's climate and conditions. It is financed by the Abu Dhabi Government and until very recently was a research station run by a team from the University of Arizona. Greenhouses cover about five acres of the island to provide an artificially controlled climate and each individual plant is drip fed.

Only a year after Sadiyat was established it was producing a ton of crops a day—mostly cabbage, spinach, beans, tomatoes and cucumbers. To-day, Sadiyat's Arid Lands Research Centre still produces crops using these original methods although most of Abu Dhabi's agricultural research is

now being carried out in Al Ain with French, Japanese and British interests in different projects ranging from wheat growing and afforestation to drip and trickle irrigation and experiments of laying large areas of asphalt under the surface of the sandy soil to prevent water seepage.

It is these experiments with water saving methods which are some of the most important being carried out. With drip irrigation savings of up to 75 per cent in water consumption have been achieved over traditional flood irrigation methods. "This is very important to the whole industry in the UAE," said Mohamed Abdul Aziz, the agricultural advisor at the Federal Ministry of Agriculture and Fisheries. "If we continue using water at the present rate and without any controls from a central water resources authority, we are undoubtedly going to face a critical situation within the next five to ten years."

Water

Even in areas such as Ras Al Khaimah and Fujairah, where there are relatively good supplies of low salinity water from the Oman mountains, salinity levels have been rising at a dramatic rate as farmers use the water from wells too fast and it is replaced by encroaching sea water.

"We have been able to grow crops using water with a salinity level of up to 3,000 parts per million," said Mr. Abdul Aziz, "but in some areas this has now increased to levels of 8,000 parts per million."

Up-to-date production figures are not yet available from the Ministry as they are all being collated by computer in Egypt, but it puts a calculated guess at about 55,000 tons of vegetables a year. A figure for how much

this production is saving in terms of imports is equally hard to come by particularly as a high percentage (in 1973 it was as much as 45 per cent) never reaches the markets but is consumed by the farmer, his relatives and friends.

There has been criticism at the vast amounts of money being spent to produce home grown produce but the Ministry is adamant that it is still, overall, cheaper than to import it.

This year the Federal Ministry has been allocated Dh57m, which compares to Dh35.4m last year and Dh18.5m in 1975. A large proportion of this money, and an additional Dh54.6m in this year's budget for investment in the industry, goes in direct subsidies to the farmers. Many insecticides are free and fertiliser and seeds are sold by the Ministry at half price. Nearly all the farm machinery is Ministry-owned and farmers can call upon it when they need it.

A major priority now is to establish some sort of marketing system to cut out the vast profits that middlemen have been making. Middleman profits for tomatoes, for example, averaged 26.8 per cent in 1973 but last year the average middleman profit was found to be 57.9 per cent, bringing prices almost in line with those for imported tomatoes.

It has been shown, however, that large profits can be made on the farms. At the French pioneered Masjad Farm in Al Ain, three sowings of cucumbers under temperature controlled greenhouses produced a staggering Dh1m profit per hectare and for tomatoes the farm showed a profit of Dh250,000 per hectare.

In addition to growing produce the Abu Dhabi Department of Agriculture is pushing ahead with its ambitious afforestation schemes. The reasons are not just aesthetic, it is hoped that it will prevent so much soil erosion and give greater protection from dust storms.

British companies are carrying out £3m worth of afforestation in Abu Dhabi, one of the largest contracts having been awarded to VEB International which is planting 80,000 trees on a 400 hectare site. Altogether, Abu Dhabi's afforestation programme now covers several thousand acres, as well as numerous central reservations along roads and an expected 200 roundabouts by the end of next year.

How long it will be before the UAE comes near to meeting its goal of becoming self-sufficient in food production remains to be seen but they say nothing succeeds like success and it is almost totally due to the success of the experimental stations and farms that have again begun to make farming an attractive proposition to local residents.

Last year the number of farms in the UAE had increased to 7,756 which compares to 5,887 in 1973 and the total area being farmed was 15,006 hectares.

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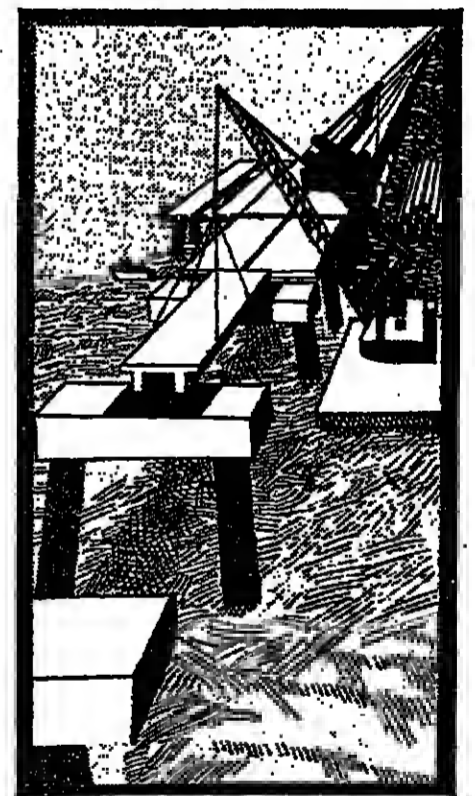
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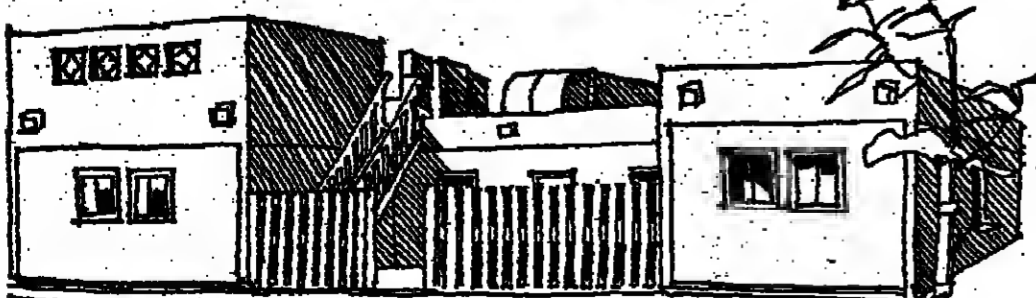
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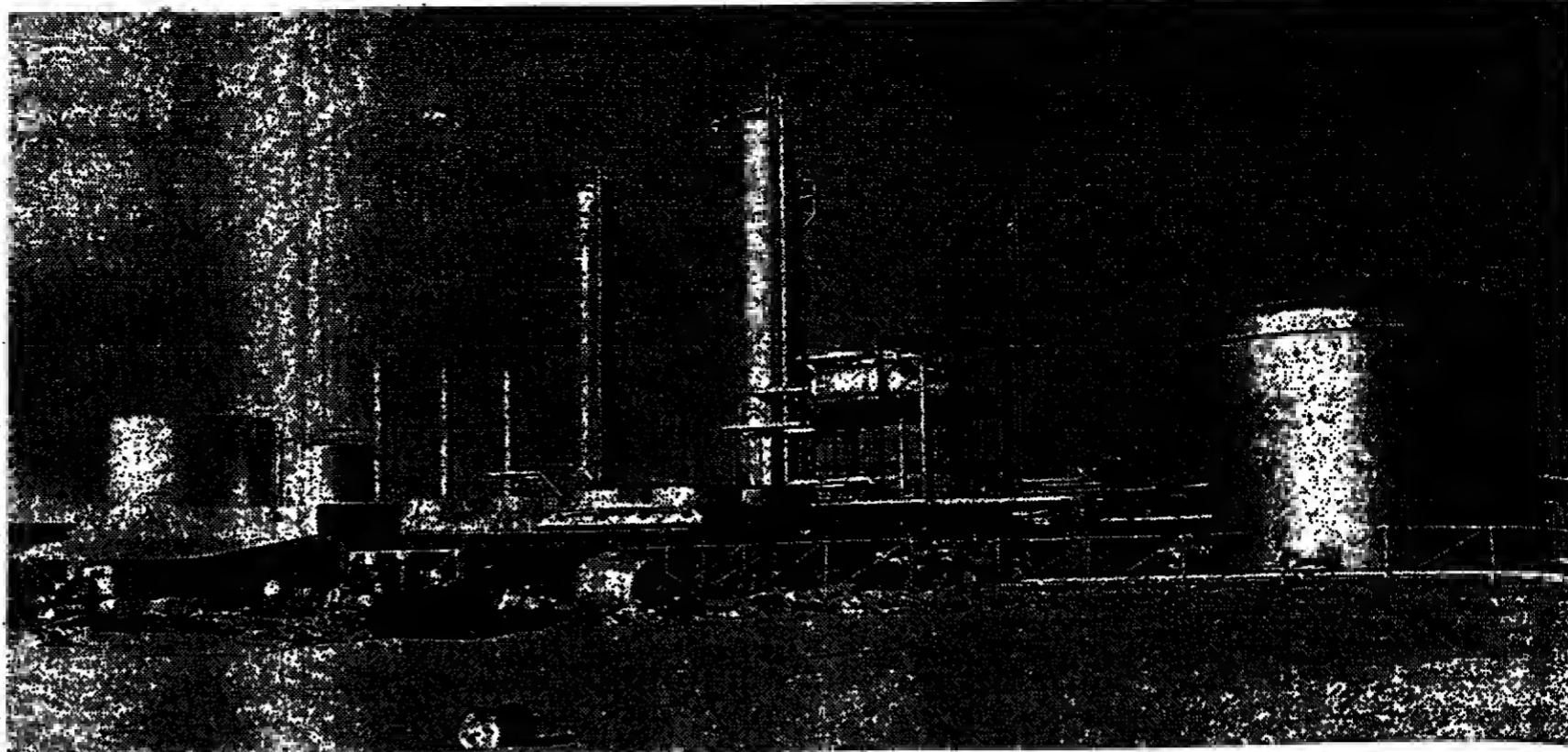
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A liquid petroleum gas bottling plant in Abu Dhabi.

Unlike most Western countries which regard themselves as suddenly blessed by finding natural gas associated with oil discoveries, most of the oil-rich Gulf countries have been quite happy to dispose of the gas by burning it off on site. Now they are coming to the realisation that this additional source of energy has an important bearing on industrial development

Natural gas

COMPLETION OF the first liquefied natural gas plant in the Gulf was marked in April this year by the transfer of ownership of this project on Das Island from a Bermuda-registered company to one registered in Abu Dhabi. The latter (like its predecessor) is called the Abu Dhabi Gas Liquefaction Company (ADGLC) and has a capital of \$105m. The first shipments in specially built tankers left in March for their destination—the Tokyo Electrical Power Company (TEPCO).

The original ADGLC was set up in 1973, and was a partnership of ADNOC, British Petroleum (BP), Compagnie Francaise des Petroles (CFP), Mitsui and Bridgestone Liquefied Gas Company. In the middle of 1975 ADNOC increased its share in the company from 20 per cent. to 51 per cent., its current holding. The rest of the capital is split as to BP 16.33 per cent., CFP 11.6 per cent., Mitsui 22.05 per cent. and Bridgestone 24.3 per cent. Early last year the head office was transferred to Abu Dhabi.

The \$530m. project was completed in only three years, almost on schedule, a creditable achievement in difficult physical circumstances. The contractors were Bechtel and Chiyoda Chemical Engineering. The two main offshore fields, Umm Shaif and Zakum, which lie about 100 km. out to sea to the north of Abu Dhabi provide the gas. According to federal statistics, these two fields produced in 1975 149,890m. cubic feet of gas, of which 117,772m. cubic feet or 78.7 per cent. was flared off.

thereafter, with the exception of ADNOC, they will have to pay income-tax at the rate of 55 per cent.

The setting up of a larger scheme at Ruweis to use the associated gas from the Bu Hasa Bab and Asab oilfields on shore has by contrast, been fraught with negotiating problems. In April 1976 agreement had been reached between Abu Dhabi and the foreign shareholders in the Abu Dhabi Petroleum Company, which (with internal proportions of BP 23.75 per cent., Royal Dutch Shell 23.75 per cent., CFP 23.75 per cent., Exxon 11.875 per cent., Mobil 11.875 per cent. and Parlex 5 per cent.) together constitute the 40 per cent. foreign holding in ADPC. Participation in this venture, which according to the outline plans of the time, was estimated to cost \$700m., was to be similar to that of ADPC itself: 60 per cent. for ADNOC and 40 per cent. for the foreign group.

Borrowed funds were to have accounted for 75 per cent. of the investment required, and equity capital for 25 per cent. Thus the foreign companies' equity commitment (40 per cent. of 25 per cent.) would amount to roughly 10 per cent., or about \$70m. of the total cost. Part of this, up to \$50m., would be in the form of plant and equipment ordered and paid for. This proposed agreement followed some two-and-a-half years of spasmodic negotiations, during the course of which it seemed likely on various occasions that ADNOC might go it alone.

Last February, ADNOC decided to do just this, after ADPC withdrew. Mr. Mansur Oteiba, the Oil Minister, complained that the Western oil companies operating the onshore oil concession had "not been showing a very keen interest in the project." ADNOC has been feeling that the companies were seeking to get a large return too cheaply (an implication which the companies deny), and there was some dispute with ADNOC that the price of the project had escalated within two months of the April near-agreement to \$1.2bn. In addition, negotiations, chiefly over the levels of investment, had become bogged down in legal paper and wrangling. ADPC has handed over the studies of the project (and is negotiating compensation for them). The Government of Abu Dhabi has left the door open for individual shareholders in ADPC to go back and participate in the project, and one

or two are believed to be exploring this possibility.

In April ADNOC designated Bechtel and Fluor Middle East (a wholly owned subsidiary of Fluor Corporation of U.S.) as the principal contractors for the two key segments of the project. The \$400m. contract awarded to Bechtel covers the design, engineering and construction management for the two main NGL units, while Fluor has been awarded a \$250m. contract covering the design, engineering and construction management for the gas gathering network in the fields. On the basis of oil production at the full capacity of 1.28m. b/d from Bu Hasa, Asab and Bab, the estimated quantity to be extracted of NGL would amount to 185,000 b/d (114,000 b/d propane and butane and 71,000 b/d natural gasoline). Associated gas output would amount to 1,07bn. cubic feet daily.

Breakdown

By fields the breakdown would be: Bu Hasa 690,000 b/d oil, 550m. cubic feet of associated gas, with NGL output of 56,000 b/d propane and butane, 34,000 b/d gasoline; Bab 130,000 b/d oil, 130m. cubic feet associated gas, 6,000 b/d propane and butane, 4,000 b/d gasoline; Asab 460,000 b/d oil, 390m. cubic feet associated gas, 52,000 b/d propane and butane, and 33,000 b/d gasoline. "Abu Dhabi" has said it hopes to earn \$600m. a year from this project, on which work has started and which could be completed in about three years.

In Dubai the only quantity of associated gas not at present flared off is a small amount used by the Dubai Petroleum Company for its gas turbines and gas lift facilities. However, in 1974 Sunningdale Oils of Canada was assigned 15 years' rights to the gas of the offshore Fateh fields. Sunningdale and the consultants and Hudson Engineering of Houston are the main contractors for the construction in the Jebel Ali industrial area of a LPG plant to produce 80m. cubic feet of natural gas for local use. The \$250m. plant, for which a loan was signed last month, is to be linked to the fields by a 60-mile pipeline due to be completed in 1978. In addition to the gas, the plant will also produce for export initially 371,000 tons a year of propane, 261,000 tons of butane, and 2.3m. barrels of condensate.

C. Itoh of Japan agreed in April to buy 300,000 tonnes a year of LPG starting in 1979 and this will cover 60 per cent. of the plant's output. As for

the gas output nearly all will be used by the aluminium smelter, a joint venture between Dubai Aluminium Co. (Dubai), representing the Emirate, with 80 per cent., and the Southwire Corporation of Georgia (74 per cent.) Nissho Iwai of Japan (74 per cent.) and 5 per cent. for local interests. By 1981 the plant will be producing 185,000 tonnes a year, although it is planned that output is to rise later to 180,000 tonnes.

This plant will absorb almost all the gas produced by the LPG plant, and will leave almost nothing over for other projects or domestic use. It is noticeable that the new power stations and desalination plants will be using either fuel oil or steam power, although they have the facility to turn to gas. It is a sign of the rivalry between Dubai and Abu Dhabi that officials believe it highly unlikely that Abu Dhabi will help Dubai out of what looks like being in the future a shortage, once the aluminium plant is in operation, by providing it with any surplus.

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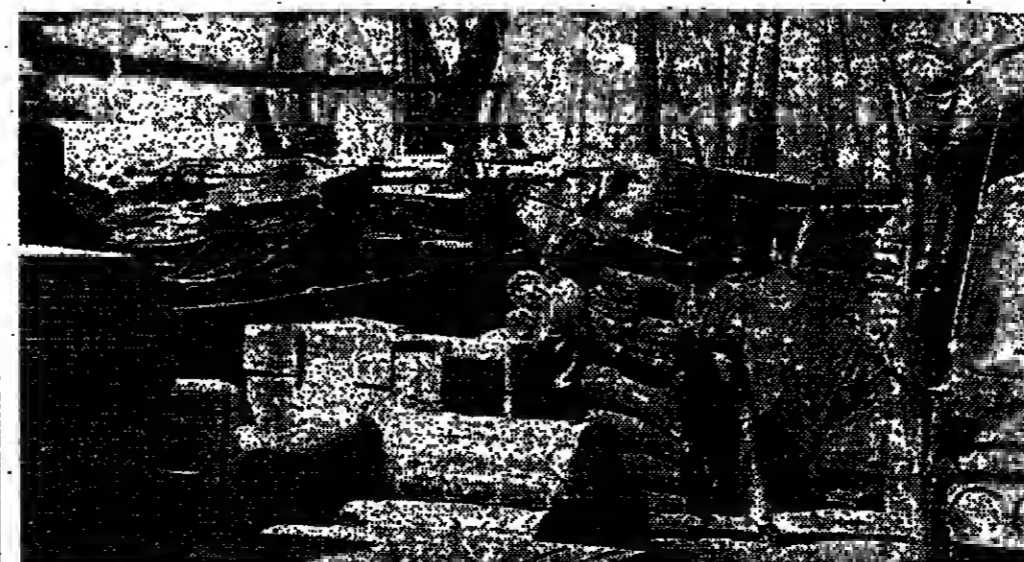
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UNITED ARAB EMIRATES VII

Abu Dhabi is the pacesetter for development among the Emirates. Indeed, the transformation from a sandy island into a bustling capital centre has been so rapid that perspectives are almost lost. Its vast oil wealth is the main engine driving all this, and the challenge for the future is to secure a viable economy for the day when the oil runs out.

J&P in 1977

Abu Dhabi

"YOU WOULDN'T believe it, but 12 years ago I always used to drive around with two spades on the back of my Land Rover in case I got stuck in the sand here," my companion remarked. We were driving along a three-lane boulevard, flanked on either side by offices and shops in the centre of Abu Dhabi town. I tell visitors this because few realise just how little there was here. Abu Dhabi scarcely merited being called a town," he said.

The transformation of Abu Dhabi from a small and desolate community into the capital of the UAE has been so rapid that it is almost impossible to gain any perspective of the change. Those who last saw the place five years ago would be amazed at the development that has taken place.

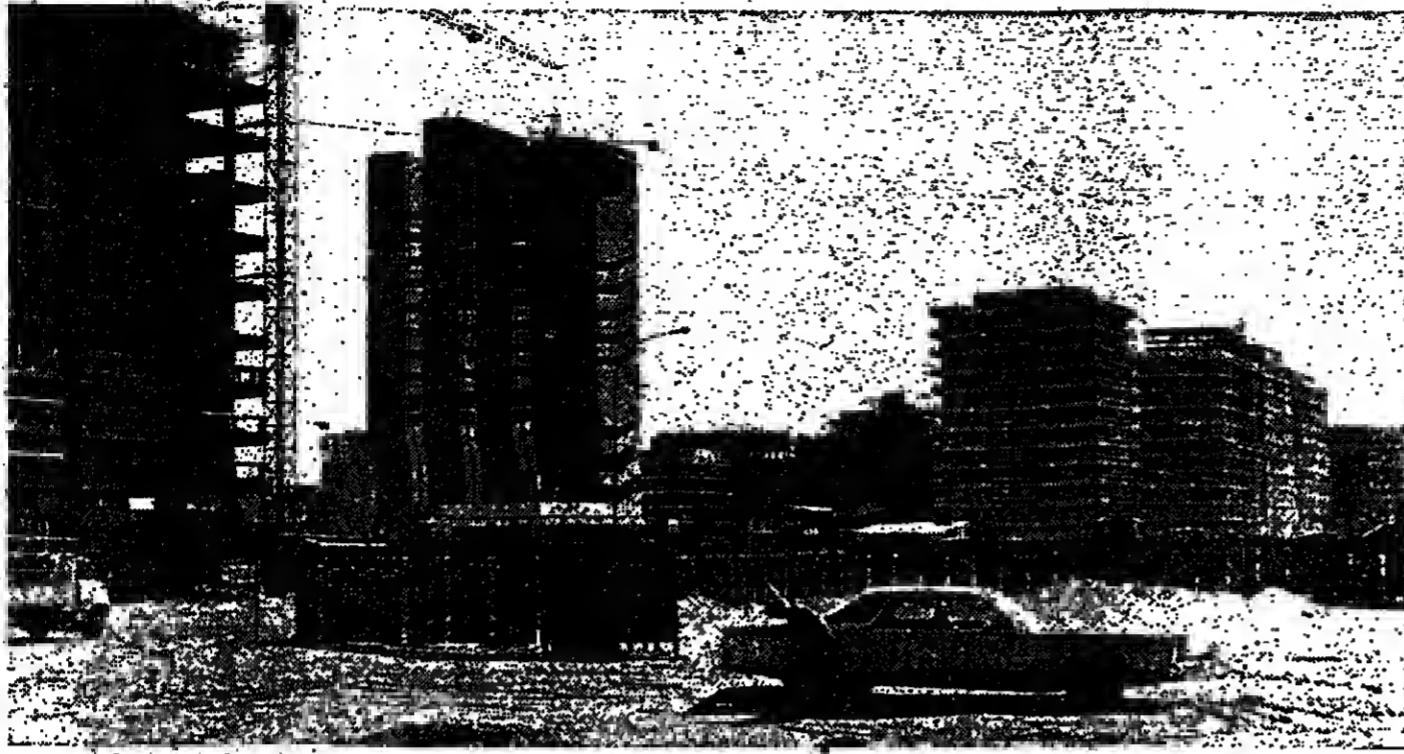
Abu Dhabi has grown up on a flat sandy strip of an island, connected to the mainland by a bridge. But the transformation is such that even the whitish sand, once all pervasive, is disappearing as buildings encroach on vacant space, roads become surfaced and grass is painstakingly nurtured on the sidewalks. One of the only indications of the pace of change can be found in the British Embassy compound. The modest bungalows and the two-storeyed ambassador's residence is now dwarfed on three sides by tall concrete structures.

Abu Dhabi has grown—and growing—faster than any other capital in the Gulf. Urbanisation has been so rapid that already the municipality has its eyes on the airport, which will eventually be relocated on the mainland. The population is reckoned to be increasing at the rate of 22 per cent a year and at the latest census stood at 211,000. The Emirate has now become the most populous State in the federation, overtaking Dubai.

Bustling

The majority of the population is to be found in Abu Dhabi town. The only other important town is Al Ain, an oasis deep in the desert on the border with Oman. This was here the ruling al-Nahayyan family originated, and the family's continued connection with it—and affection for it—have built it up into a bustling community.

Al Ain has been chosen as the site of the Emirate's university, and it is here too that wealthy Abu Dhabians have resort homes where they seek refuge from the humid heat of the capital. The only



Building work in progress in Abu Dhabi.

other inhabited area in this, the largest Emirate, is found in the Liwa Oasis. But these are scattered communities of Bedouin tribes, who are becoming increasingly settled, and usually migrate to the coast after the seasonal date harvest.

The rapid increase in population is an inevitable consequence of two interacting factors. As by far the richest State in the UAE, Abu Dhabi has attracted more people—both UAE nationals and foreigners. Secondly, as the capital of the UAE, the population of Abu Dhabi has swelled as a result of the federation's burgeoning bureaucracy, which now has some 24,000 civil servants living there. In the short term at least this is a process unlikely to be reversed.

Abu Dhabi is now considering the implementation of a \$3.7bn, three-year development programme to run into 1979. If this is implemented, local experts reckon that as many as 183,000 new jobs will be created. In other words, if Abu Dhabi is to establish an administrative, economic and industrial infrastructure it could almost double its population within the next four years. Nowhere in the world is such an extraordinary increase in population envisaged. At least 60 per cent of the new jobs generated will be for unskilled workers.

The indigenous population is increasing at probably just under 3 per cent a year. Thus

the population explosion has been primarily caused by a massive influx of foreign unskilled, semi-skilled and skilled workers. No statistics are available on the percentage of the indigenous population, but it is generally believed to be the lowest in relation to the overall population of any State in the UAE. The general assumption is that under 20 per cent of the total population is indigenous.

Foreigners

As a result, all unskilled labour is carried out by foreigners—mainly from the Indian sub-continent. Semi-skilled and skilled work is carried out again by Indian and Pakistanis plus a substantial number of Arabs with senior managerial positions, occupied by Arabs and Westerners, mostly British.

One of the most marked characteristics of Abu Dhabi is the low level of genuine participation by the indigenous population in economic activity. In part, this stems from the lack of educational facilities available to the population before the sixties. Still very few Abu Dhabians hold degrees. Indeed throughout the UAE there are only 9,482 students in preparation for secondary schools, 210 technical schools and 1,236 nurseries abroad.

Thus there is no way— even in the longer term—that the

educational system can supply the necessary people to fill job vacancies, even if Abu Dhabians were prepared to take them. As it is Abu Dhabians continue to show a general reluctance to work outside government (this often means sinecures), they prefer to operate taxis, indulge in property speculation or to be sleeping partners in businesses. The merchant class is still very small.

The problem is primarily one of motivation. There is no need for an Abu Dhabian to be poor. From Sheikh Zaid's generous royal purse the citizen can obtain low-interest loans or grants for property purchase, or gifts of a car, or import licences. Education is free, as is all medical treatment. In addition, foodstuffs for Abu Dhabians are subsidised.

Whereas some civil servants might feel their pay does not match that of the private sector they themselves are comfortably off; and everyone realises that the State is in a position to pay foreigners for whatever is required to be done. Every visitor who comes to Abu Dhabi is struck by this situation. In the short term it is merely a phenomenon; in the longer it is a problem.

The essential challenge that Abu Dhabi faces is how to spend its vast oil wealth wisely to ensure a viable future once the oil runs out. Last year published receipts from oil were \$4.7bn, or 96 per cent of published revenues. But this figure belies Abu Dhabi's real income. It ignores income that accrues to the State oil company, ADNOC, from its 60 per cent share in the main producing areas.

The receipts recorded from ADNOC merely reflect the taxes paid at 55 per cent. ADNOC's actual profits are paid over to the newly created Investment Authority after retention for working capital and deductions for operating costs. Further oil receipts from the foreign oil companies represent the total after deduction of the Ruler's share, believed to be about 7 per cent. These funds form part of the Royal purse. Thus total income is more in the region of \$5.5bn.

The advantages of such a huge income should not obscure the problems. The Emirate has a one-resource economy. Experiments have been conducted with agriculture but these have merely proved that fresh vegetables can only be produced at uneconomic costs. Unlike Dubai, Abu Dhabi has no real merchant tradition and the development of such service industries as banking have merely been a product of the vast sums of money in circulation rather than the extension of existing skills.

Moreover, given the small indigenous population, any development is limited by the extent to which the Government wishes to import labour and skills. Thus the options are limited and extend primarily into development of hydrocarbons and hydrocarbon-based industries, plus the natural expansion of the infrastructure necessary for a modern State.

Government expenditure has risen from \$190m. to \$4.7bn. in six years. Roughly one third of this was earmarked for spending outside the Emirate. This reflects in part Sheikh Zaid's strong commitment to the federation and Abu Dhabi's very generous foreign assistance programme. Abu Dhabi has been underpinning the federal budget to the extent of over 90 per cent, whereas 29 per cent of the Emirate's published re-

ceipts is devoted to foreign assistance—mainly grants and capital payments. But of course the absorptive capacity of the local economy is strictly limited. No matter what has been budgeted it would have been difficult for the economy to absorb much more than 60 per cent of total receipts, even though inflation was dramatic.

The development plan is the first attempt at co-ordinated planning. The services sector and industry will together account for almost 80 per cent of total expenditure. The services sector includes such items as housing, transport and telecommunications; industrial development relies primarily on petrochemicals and natural gas liquids. Parallel with this plan, U.S. consultants Arthur D. Little recently handed over proposals for the industrialisation of Ruwais, sited on the coast about 200 km. west of Abu Dhabi town near the crude oil loading facility at Jebel Dhanna.

The proposals cover projects to be implemented over the next 12 years or so. The essential elements—including infrastructural items such as a new port and airport—would be a natural gas liquids (NGL) plant, a 240,000 h/d refinery and an ammonia/urea plant with an eventual capacity of 3,000 tons per day of each product. The refinery and the NGL plant are already agreed.

Brake

The development of Ruwais will create a new centre of activity, and could act eventually as a brake on the expansion of Abu Dhabi town. Ruwais itself is likely to have a population of 85,000. But what is not clear from the Arthur D. Little proposals and the first plan is the extent to which any consideration has been paid to other projects within the UAE.

The short answer to this appears to be—little, if any. Wasteful duplication or unnecessary competition is a charge frequently levelled within the UAE at the various Emirates, vying with each other over repetitive prestige projects. On the other hand little consideration is often given to the alternatives available.

The choice is not an easy one. Abu Dhabi can seek to co-ordinate closely all its projects, not merely within the UAE but also with neighbouring Qatar and Saudi Arabia. But to do this now, when the UAE is still in its infancy, implies a loss of sovereignty over future resources which is probably unacceptable. This consideration outweighs any advantages of genuine co-ordination. Sheikh Zaid also appears to believe, and with some justification, that his State is wealthy enough not merely to carry out its own development but also to bankroll the others in the UAE, letting them develop their economies as they wish.

The determining factor in development in any case is likely to be something completely different—the amount of skilled and unskilled labour required. Abu Dhabi has to decide whether it really wants to pay the social and political price of broadening its economic base. Does it want to double its population by 1980 and so further diminish the proportion of the indigenous population? Until now no one has really faced up to this problem. Sooner rather than later it must be tackled.

Robert Graham



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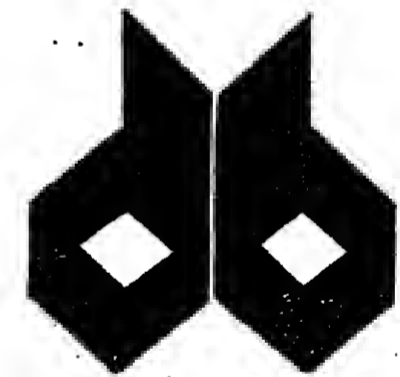
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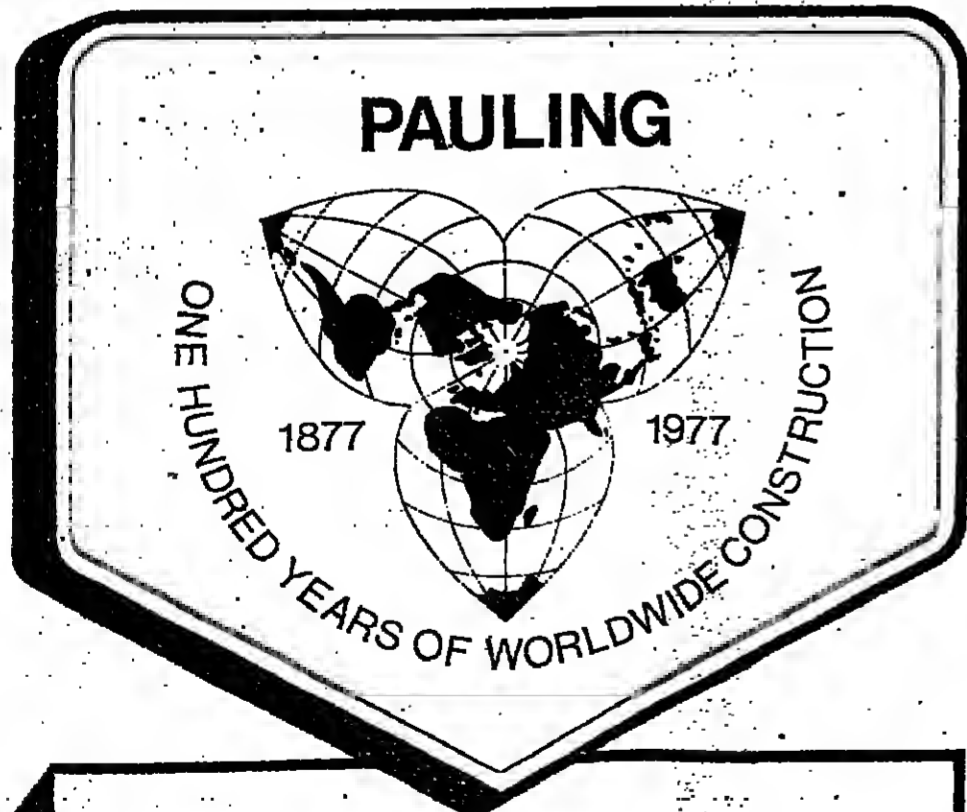
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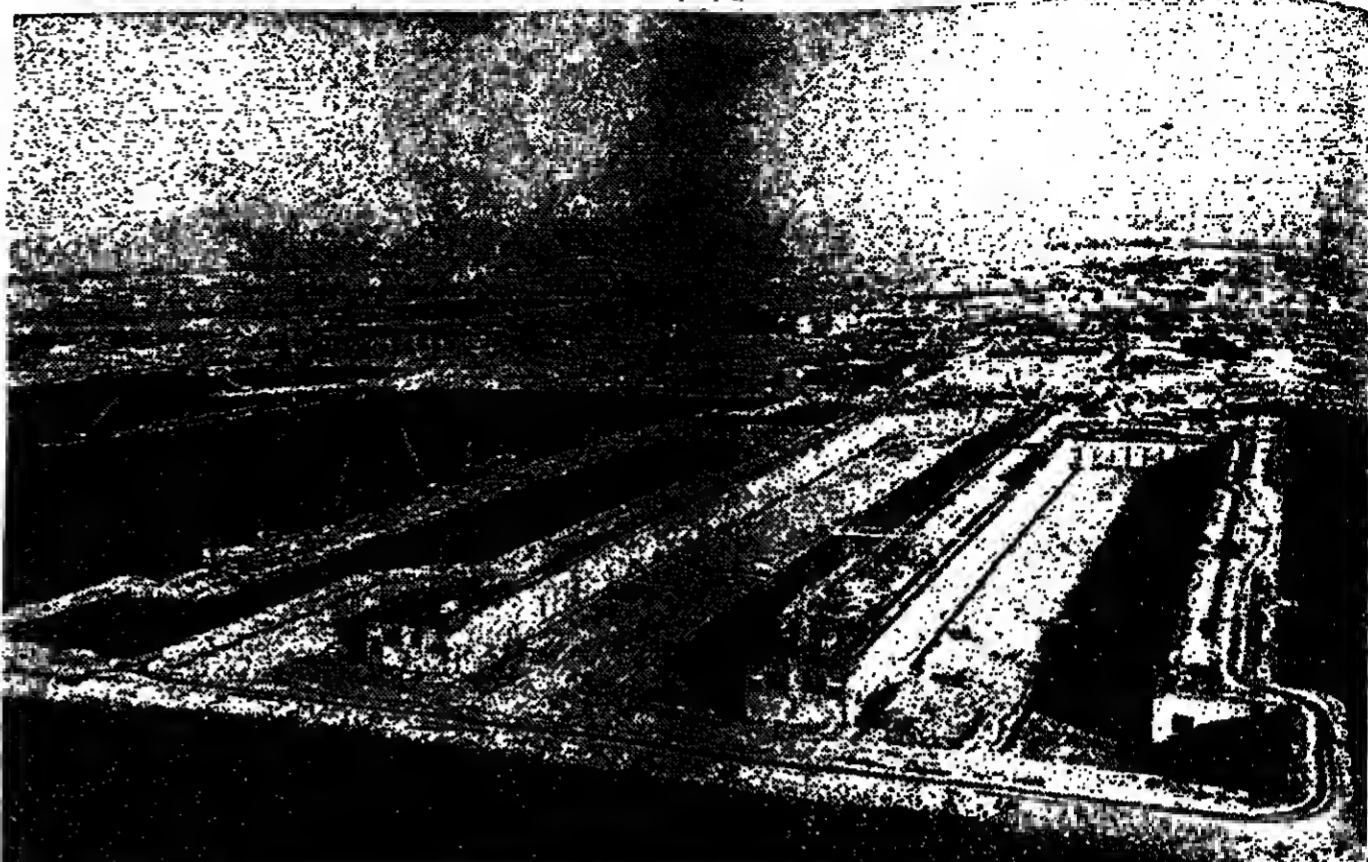
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UNITED ARAB EMIRATES VIII

Long before its oil revenues began to soar Dubai was an established mercantile centre of the Gulf. This older tradition gives it a special aura and a cosmopolitan harmony which is not found elsewhere in the region. But as a result its society and economy are entering a phase of sophistication where priorities are less easy to select.

Dubai



The Dubai dry dock complex, being built under a £162m. contract by the Costain-Taylor Woodrow Joint Venture, will be able to handle tankers up to 500,000 d.w.t.

MORE THAN any other part of the UAE, Dubai gives the impression of having grown up already—and this is still its wealth gracefully and naturally. The hustle of the Creek which divides the twin Emirates but also for the whole of Dubai and Deira, and Gulf. Secondly, Dubai is still where dhows and launches ply compact enough to operate very much as the sea of Sheikh Rashid bin Said al-Faktum, the Ruler. But as he sits in the corner of his majlis in his modest palace overlooking the Creek, beside a single telephone and puffing a pipe with a tiny bowl, he remains for many hours a day accessible to all and sundry, Dubai and foreign. Thirdly, his approach to business is extremely direct, with a minimum of red tape, so that trusted contractors are able to start their projects before final contracts have been drawn up, and complete them correspondingly ahead of schedule.

Furthermore, so far Sheikh Rashid's commercial and economic intuition has been impeccable. Officials in Dubai recall with glee the way Sheikh Rashid overruled professional advice that the port of Dubai should not be expanded beyond a certain limited size—and has proved himself right several times over. For the expansion of the port and the dredging of the Creek has enabled Dubai, in spite of competition from Abu Dhabi and elsewhere in the region, to retain its position as the leading centre for imports, exports and re-exports.

Dubai's total income for 1976 has been estimated at £1bn, so it is able to pay spot cash for some of its development projects and without too much difficulty raise loans for others. Its future looks comfortably assured. At the same time, because Dubai's development has been going on longer than in other Emirates, it is reaching the position which Kuwait has already begun to confront. Many of the basic facilities are in place—such as roads, a superb hospital, the port and airport—and were easy to select. The priorities now become more complicated to select.

Favourably

Politically this has become apparent at two levels. First, Dubai prides itself on its slim bureaucracy and compares itself favourably with the federal capital, Abu Dhabi, which it sees as grinding along under the laborious weight of bureaucracy. Dubai is a little more grudging than it should be of the benefits of the federation of which Sheikh Rashid is Vice-President. It has still to make more than a token contribution to the federal budget, yet the federation provides both a defence force and a diplomatic source, and also, most important, in the last resort the bulk of Dubai's foreign currency.

This year the licensing of the Union Bank of the Middle East and of the Emirate's National Bank in contravention of the Currency Board's moratorium, followed by the collapse of two local banks, and the still unresolved border dispute with Sharjah (one of the reasons for Sheikh Zayed's discontent with the Presidency last year)—all have deep political implications for relations between Abu Dhabi and Dubai.

The second political aspect involves Dubai itself. The energy and acumen of Sheikh Rashid—whose interest in development projects, for example, is such that he frequently drops in to inspect there and generate enthusiasm everywhere—is undiminished even at the age of 70. But as Dubai develops it inevitably becomes more complex to rule and the need for delegation becomes more pressing.

To some extent this has taken place already. The municipality and its 30-man council, appointed by the Ruler, runs all the services (and is kept on a tight financial rein by Sheikh Rashid) and has a budget this year of Dh.1.2bn, which has increased from a mere Dh.40m. in 1975. Its structure is similar to that from which Kuwait evolved before the closure of the assembly last year. If this sort of formal structure does emerge, there will be a conflict of interests as the federation attempts to build up a greater degree of federalism.

The economy is now entering a third and distinctive phase. Until oil exports began in 1969, trade—the first stage—was the main source of revenue. Dubai's population of about 200,000 makes it a comparatively limited market, but since 1970 alone trade has risen tenfold. Imports last year totalled Dh.9.5bn. (with Japan, Britain and the U.S. the main suppliers). Reflecting the development of the economy, consumer goods, although maintaining a large

share of the market, are expanding more slowly than capital goods.

In addition, an increasing proportion of imports is remaining in Dubai. It regularly imports twice as much as Abu Dhabi and takes over 70 per cent of all the imports of the UAE. As an export and re-export centre, business totalled Dh.1bn. in 1976, three times more than in 1974, and Dubai's function can be seen easily from the fact that the main destinations of "exports" were Saudi Arabia, Iran, Qatar, Oman, Kuwait and Bahrain. The gold trade has declined to a trickle compared with the heyday of the late 1950s.

The second phase of economic development might well have come in any case if trade had remained the main source of income. It has been speeded up by oil. Official statistics show that income from oil has risen from Dh.386m. in 1971 to an estimated Dh.5.2bn. last year. Dubai is secretive about the estimated life of its oil reserves but they could be for the comparatively short period of 15 years. In this sphere, as in others, Dubai has tended not to co-ordinate its policies with the federal government. In July, 1975 it announced a 100 per cent "takeover" of the Dubai Petroleum Company, while Abu Dhabi has only a 60:40 arrangement.

Dubai is now embarking on the third and most controversial phase of its development. Oil has made a new generation of industry and major projects possible through the revenue and associated gas supplies. At first projects were connected with the development of Dubai city itself or were related ventures such as developing the port and the £162m. dry dock. Dubai is also building a cement factory and a giant Trade Centre costing £110m. But at the industrial area of Jebel Ali, a huge port costing £500m. is being gouged out of the coast, and an aluminium smelter, costing £350m. and a gas liquefaction plant costing \$425m. is being constructed. A steel mill and refinery are under consideration.

There is much confidence in Dubai that these projects will be profitable and not white elephants, and that the Emirate is capable of making Jebel Ali more competitive than Abu Dhabi's corresponding industrial area of Ras al Khaima. Finance does not seem to be a problem. The total cost of all the major projects Dubai has in mind, ranging from industry to infrastructure and social amenities, amounts to just over £2bn.

Morgan Grenfell, which has set up most Dubai keens, reckons that debt servicing repayments would amount to \$40m. this year, reach a peak after fall off to \$108m. in 1981. Since those calculations were made more loans have been contracted, but Dubai's debts are still reckoned to be containable, making the Emirate easily eligible for further loans.

The signs are there that the economy will need to be taken under firmer control in future. The most obvious area is banking, where loose habits have developed—a point dramatically underlined by the crisis involving the Janata Bank and the Ajman Arab Bank. At present banks are regarded in some cases as status symbols rather than serious vehicles for

finance. Inflation is running at an estimated rate of 25 per cent. The property market is displaying signs of getting out of control, with rents rising at exorbitant rates, driving residents away. A two-bedroom flat in Dubai could cost more than Dh.45,000 a year, but its equivalent in Sharjah, ten minutes away by car about Dh.10,000 less.

Inevitably the nature of Dubai is beginning to change. While it can boast some of the best established social services in the Gulf, the speeding up of the economy and the attendant influx of foreigners has put serious strains on the services which the Municipality runs. Town planning is only now becoming truly comprehensive, and co-ordination between all the above and below ground essential services regular.

The size of the challenge is formidable, as the sewage system indicates. At present 37 square kilometres are served, but there are plans to extend this to 205 square kilometres. Population planners estimate the annual growth rate at 10 per cent, although because of the number of illegal immigrants this is probably an underestimate. By the end of the century Dubai's population could be 800,000, four times its present size.

Already sewage disposal is posing severe difficulties, and by the end of next year, according to current estimates, Dubai will be needing 23m. gallons of water a day. This will be coming close to the limits of daily production of water extracted from the sweet water wells in the Awir fields, which at present amount to 13m. gallons a day. By the end of 1979 some of the pressure will be relieved by the Jebel Ali desalination plant which will be producing 40,000 tons of water a day.

Criticised

It is the breakdown in the telephone and electricity services and the wait to get taxis installed that—predictably—are often criticised. But in the circumstances, Dubai is undoubtedly coping better than its neighbours. This is particularly the case with the health services. In 1973 the superbly equipped Rashid Hospital was opened. At present in Dubai there are 500 beds available in the three main hospitals, but Rashid Hospital is being extended and in 1980 another complex costing £50m. and with 630 beds will be ready.

The main endorsement that Dubai is flourishing has come from the numbers of foreign residents, though exact figures are hard to come by. A census in 1968 suggested that Iranians made up 35 per cent of the population, Pakistanis just under 20 per cent, and Indians about 13 per cent. These proportions have probably altered since towards Indians and Pakistanis forming higher proportions as a result of the increase in construction work.

Britons continue to play key roles, not just as contractors such as Costain, Taylor Woodrow and Bernard Sunley, which are in charge of the major projects, but also as advisers in the Shaikh and heads of the main government departments. Controls on immigration have become stricter since it became a federal responsibility. Nevertheless, neither Bernard Sunley nor Costain had difficulties

in importing workers—2,000 for the Trade Centre and 2,500 for the dry dock. But there are three main difficulties for immigrants. Now that it is harder to get in, the risks of illegal entry are higher, and last September 30 per cent of those who tried to land 1,000 off Fujairah. The second is accommodation. On the outskirts of Dubai are two towns, too well organised to be rated "shanty towns" but still constituting sub-standard housing, which contain about 50,000 people, mainly illegal immigrants from India and Pakistan.

Thirdly, even legal immigrant workers have few rights. There is a Workman's Compensation Ordinance of 1965, but it is rarely if ever applied. Strikes are illegal, but it is interesting that the last time there were disturbances or strikes on any stage—by sewage workers and at the dry dock—instead of, as in the past, de-

porting all the those involved, Dubai, because of its need for labour, deported only the misleaders.

There is no evidence to suggest that Dubaians are changing their cosmopolitan attitude towards foreigners. If there are any shifts, they are towards the policies of Abu Dhabi and Kuwait, where foreigners setting up businesses require a local partner by law.

Dubai is undoubtedly facing challenges of an increasingly sophisticated nature as it develops. In many ways the most fundamental will be the evolution of its relationship towards the central government. Dubai's great advantage over its other partners in the UAE is its more broadly based economy and its self-confidence and tolerance, which should make the process of adaptation a less testing experience than it might otherwise be.

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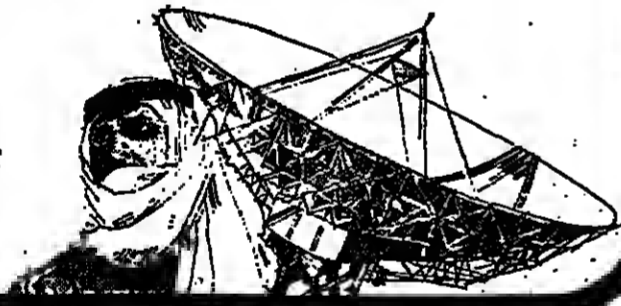
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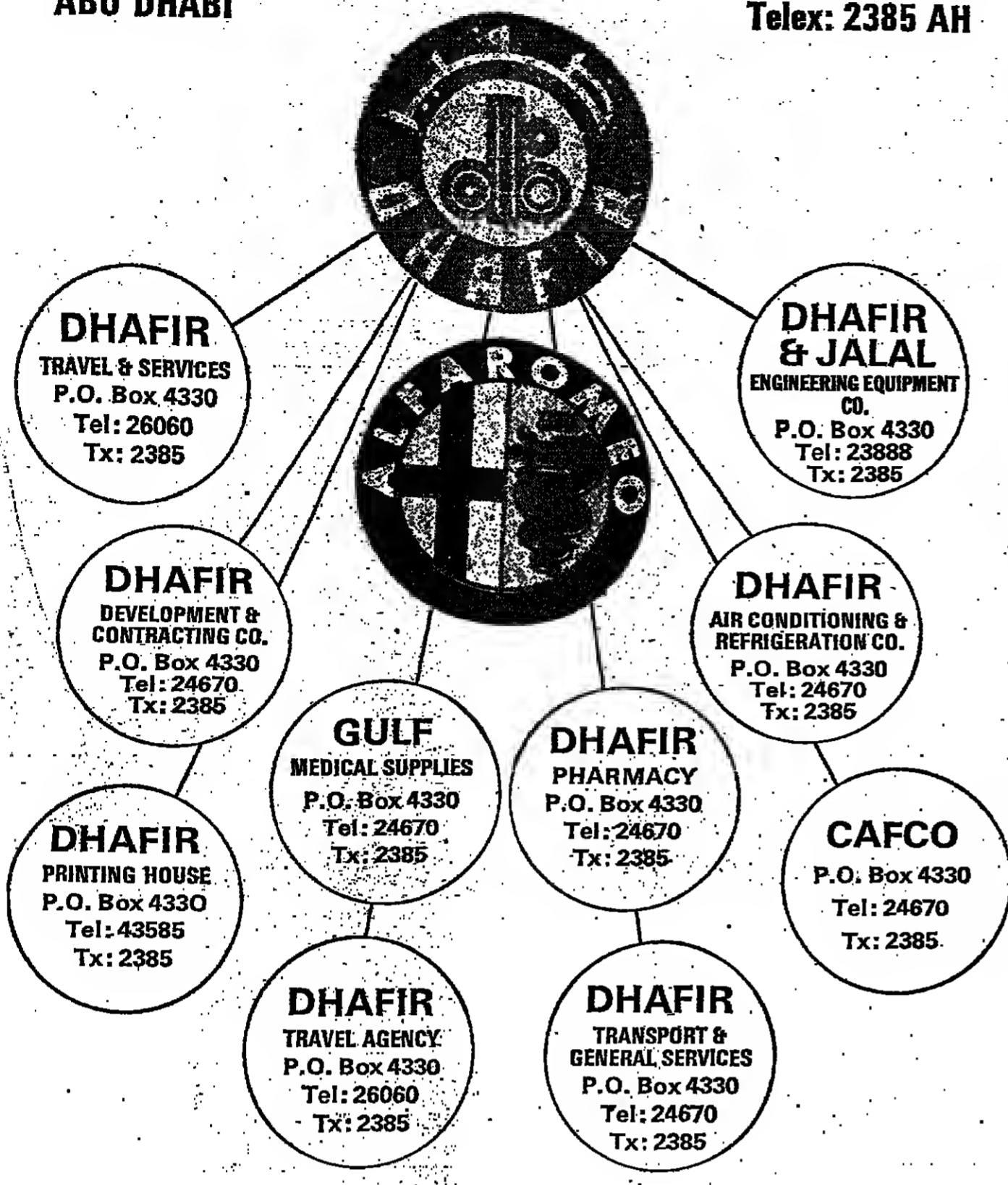
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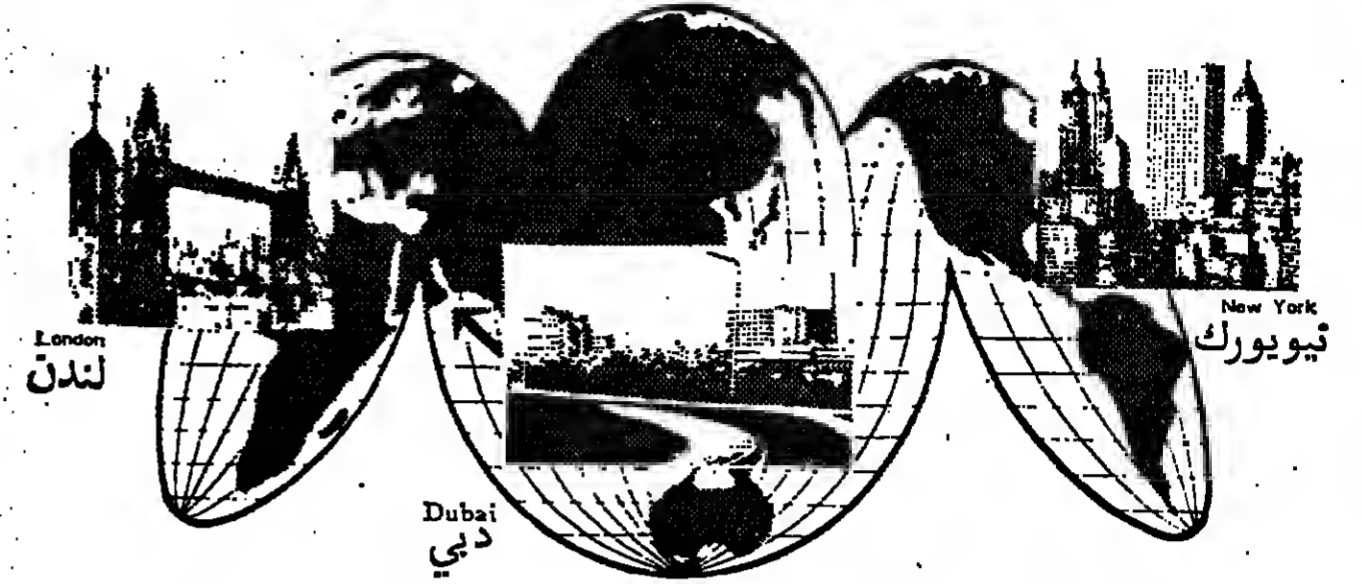
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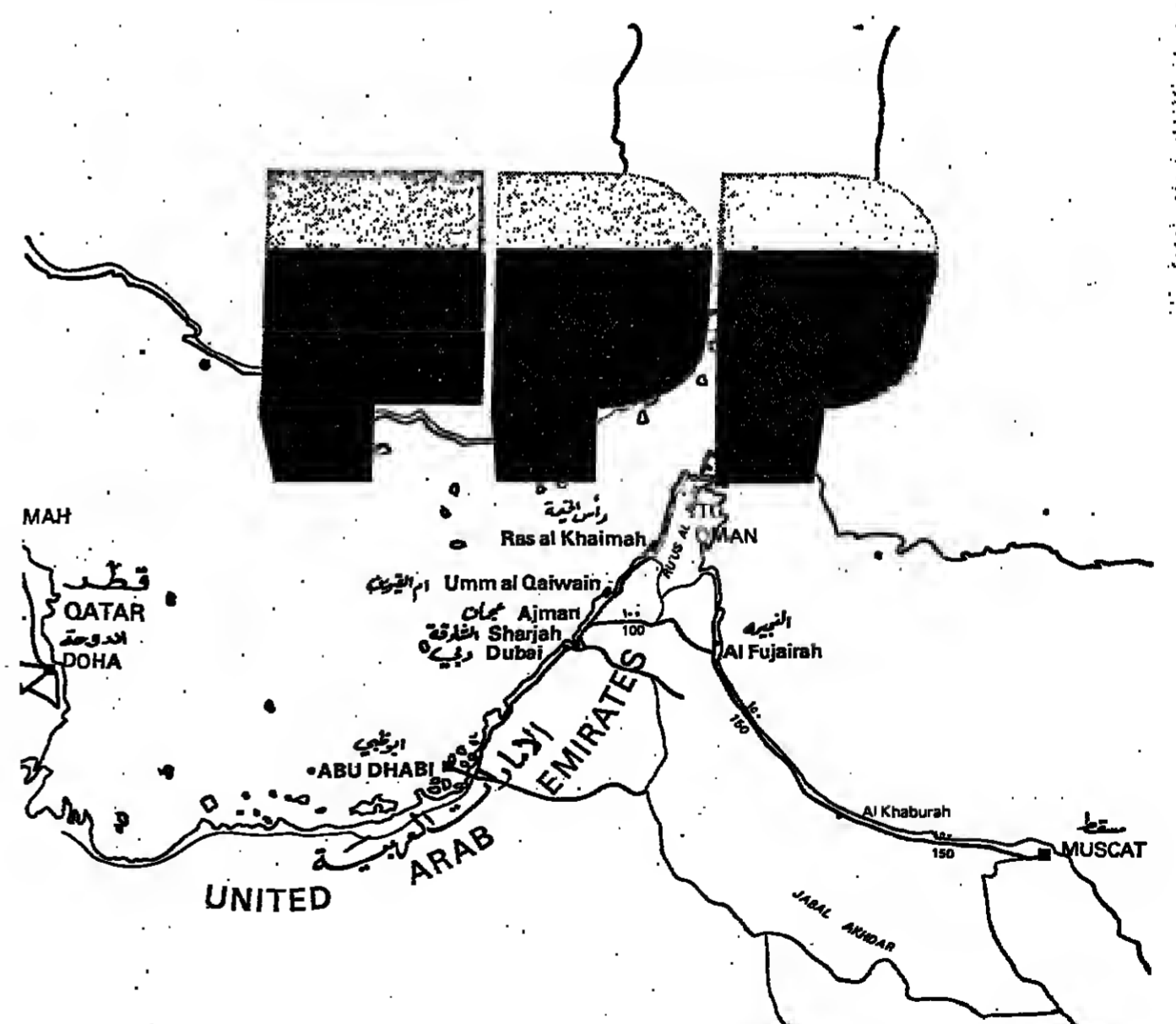
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UNITED ARAB EMIRATES X

Compared with fellow member States like Abu Dhabi or Dubai, Sharjah is going through its early and somewhat explosive stages of development. This is reflected in the building boom and in major projects at the port and airport. What may give the Emirate lasting attraction for the future, however, is the care for environmental needs.

Sharjah

THE question most frequently asked about Sharjah these days is: "What is going to happen when all those blocks are finished?" Sharjah's skyline is a jungle of construction cranes with whole streets being built, creating thousands of new offices, apartments and hotel rooms. Already the "To Let" signs are in abundance, a phenomenon hitherto unknown in a country where apartments are usually taken three months in advance of completion.

All over the country the property market is undergoing change. In Abu Dhabi there is going to be more to choose from, but the capital is where the bulk of the thousands of new Government employees will live. In

Dubai, potential tenants can afford to turn down offers of apartments, whereas in the past people grabbed the first empty flat they could lay their hands on.

However, Sharjah's boom is only about three years old, its streets and buildings are glaringly new, and the property market recession will inevitably be more obvious there. Sharjah businessmen put all the gossip about the subject down to "Dubai worry-mongering," inspired by Sharjah's commercial rival and neighbouring Emirate.

Certainly it needs to be put in perspective. The raison d'être of living in Sharjah still exists—it is cheaper and a more pleasant place to live than Dubai. Even if rents do decline to as much as 30 per cent.—which is highly unlikely—it will only mean that the repayment period will lengthen from three to four years. A few banks which have been investing heavily in the local property market may feel the difference, but there seem to be no worries that there will not be enough tenants to fill all the blocks. There has been little or no reduction in rents as yet, only a halt in the rise of prices. The elementary economic law of supply and demand is at just beginning to work in favour of the tenant for the first time in the UAE's history.

It is not surprising therefore that Sharjah recently announced that all rents are to be frozen until the foreseeable future. It cannot afford prices to increase even steadily, if it is to be sure of filling the empty blocks and maintain its competitive prices. Sharjah's relatively late boom can be dated back to the discovery of oil offshore, and though its income is relatively modest, the Emirate has been buoyed by the rise in prosperity in the UAE in general, and the confidence which the Emirate and its Ruler, Sheikh Sultan, derive from the support of Abu Dhabi. Its oil income is shared 50 per cent. with Iran following the 1971 compromise over conflicting claims to the island of Abu Musa, and a further 30 per cent. of Sharjah's share is paid to Umm Al Qiwain, which also disputes ownership of the offshore waters concerned. Thus, Sharjah only gets 35 per cent. of the revenue from the Mubarak field. With receipts per barrel estimated at \$7.48 and output currently running at 25,000 to 40,000 b/d this means an oil income of \$35m. at the most. Drilling is to begin shortly on another well, to add to the four already in production.

Khor Fakkan, the east coast development, is perhaps Sharjah's most promising project. This coastal village has a natural deepwater harbour and a two-berth container terminal with a large back-up area is being constructed there. The new port will have one unrivalled advantage, for large container vessels will be able to offload cargo there for onward shipment by road or by feeder vessels, without the necessity of passing through the very congested Straits of Hormuz. Such a development will cut steaming time considerably and will undoubtedly be attractive to international container operators anxious to get in on the Gulf container trade.

Sharjah's new airport opened at the beginning of this year, and though it has registered remarkable gains in traffic compared with the old facility, many international airlines have hesitated to use it for fear of being "black" by rival Dubai. With its much smaller market, Sharjah cannot compete directly with Dubai, which is well-established as a major business and transit centre. Nevertheless, its new facilities have attracted a number of customers new to the OAE.

The operators of the airport, who also manage Frankfurt and the Niekiss Drilling Company, Airport have put emphasis on cargo and have already been remarkably successful. In the first four months of this year, the airport has already handled around 2,000 tons, which compares with a capacity for storage and warehousing of 7,000 tons a year. Plans are going ahead for a doubling of capacity as envisaged in the original designs.

A number of specialised airlines are conducting highly successful operations from Sharjah. One, for instance, is bringing in frozen meat from India and after reconverting the aircraft flying Indians back home on holiday. An additional attraction for freight carriers is the fact that the airport authority allows airlines to recently raised by Grindlay handle their own goods in their own warehouse.

As for passengers, the airport has handled 1,465 arrivals, Security Pacific and BAI. The 1,719 passengers in transit and money is to pay for Sharjah 1,597 departures during the first week of a truly spectacular three months. That averages shopping complex designed by White Young and Partners of is not high in comparison with Britain. The 600-shop complex Dubai's 1.3m. a year, but there is a prime example of Sharjah's design-consciousness.

Sharjah's own banking community has also played its role. The airline's fear of

being barred from Dubai's facility will be tested shortly with the commencement of operations by Air France in November. A number of charter airlines have also expressed interest in Sharjah.

It is not just these two recent additions to Sharjah's infrastructure that have attracted so much business interest. Rather is it the "Sharjah formula" of a streamlined bureaucracy, lack of red tape, absence of taxes and cheaper rents. Free advice is available to incoming businessmen on how to establish themselves and local partners. Unlike the Abu Dhabi and Dubai the Emirate makes a sales pitch to attract newcomers. Elsewhere, businessmen can find themselves tied up for months in endless hits of paper, scores of signatures and necessary permissions from elusive bureaucrats. Sharjah's Ruler is also reasonably accessible to businessmen. Land is also allowed to be sold to Arabs of any nationality, undoubtedly a reason why the emirate has over 600 Lebanese owned establishments.

Sharjah is also a pleasant place to live. Much thought has gone into urban planning. The whole town has been partitioned off into green zones and industrial areas; hotels being built there are in many instances located on the beach, while others are lining the shores of lagoons.

One of the most exciting projects is the Boorj Avenue which Sharjah hopes to turn into a pleasurable mini "Wall Street." All banks in Sharjah have been encouraged to move into the avenue on the ground floors of the 12 blocks under construction. Above will be shops, restaurants, offices and flats. They are being built in groups of four, each linked by air-conditioned walkways. The main street has already been planted with trees and shrubbery. When completed the Boorj will prove a very desirable place to live, work or shop in.

Some 30 hotels are under construction in Sharjah to provide 4,000 rooms, all but a few of them in the first-class category. The operators include the world famous names in the hotel industry such as Intercontinental, Holiday Inn, Trust Houses Forte and Novotel and Air France. A bungalow complex shortly to be completed will be run by Prince Alfonso of Spain's Marbella Club. However, at the moment there is a chronic shortage of such accommodation for the visiting businessman. A "fotel" — or moored liner — operated by Holiday Inn opened recently to cope with the demand.

Sharjah is looking to tourism to fill up the hotels under construction, and though on the surface there would seem few possibilities in this direction because of the high prices and great expanses of uninteresting desert, it is seeking to attract the specialist adventurer. Luft-hansa is now putting the finishing touches to a report commissioned by the Ruler and has outlined various suggestions including desert tours, falconing, Bedouin feasts and diving. The east coast holds the greatest possibilities for tourism, having miles of unspoilt, unpeopled and unpolluted beaches. Tours for skin-divers for the area offers acres of breathtaking coral gardens in crystal clear water.

At present these jewels of the east coast are known only to a handful of long-time expatriate residents of the area, whose only hope is that such places will not develop into a kind of Arabian Riviera. So long as hotel prices remain at \$70 a night their paradise seems unlikely to be threatened.

Kathleen Bishtawi

Venture. Onshore, the joint venture established between the Pinnacle Gas and Oil Company and the Niekiss Drilling Company, Houston has begun drilling the first two wells in its concession in western Sharjah. According to the agreement the venture is committed to dig three wells each 18,000 feet over the next two years at the rate of one every ten months. However, sources indicate that the companies hold out hopes of finding oil at 8,000 ft.

Recently, Sharjah has taken up with the Eurodollar market, and is soon to receive \$60m. from foreign banks. One facility for \$40m. was recently raised through an internationally syndicated loan arranged by Anthony Gibbs, Morgan Grenfell and Arab Morgan Grenfell. Another, for \$20m. and this time for a specific project, was recently raised by Grindlay and Partners of London. The four participating banks, Grindlay, Lloyds Bank International, Security Pacific and BAI. The 1,719 passengers in transit and money is to pay for Sharjah 1,597 departures during the first week of a truly spectacular three months. That averages shopping complex designed by White Young and Partners of is not high in comparison with Britain. The 600-shop complex Dubai's 1.3m. a year, but there is a prime example of Sharjah's design-consciousness.

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Transit

The port is being run on a strict commercial basis, not merely as a facility for the local merchant community, and its rates are more expensive than Dubai's. However, the speedy transit of cargo through the terminal has stimulated a great deal of local interest, and more than half of the goods being handled there are destined for Dubai, instead of the other way round as it was for years before.

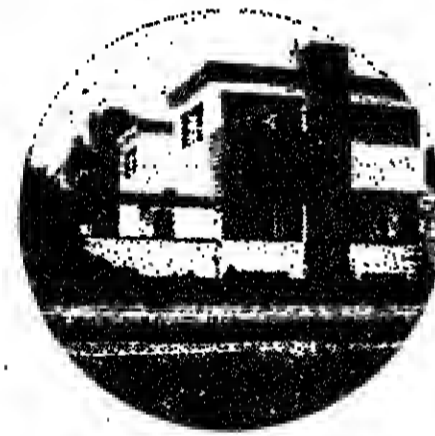
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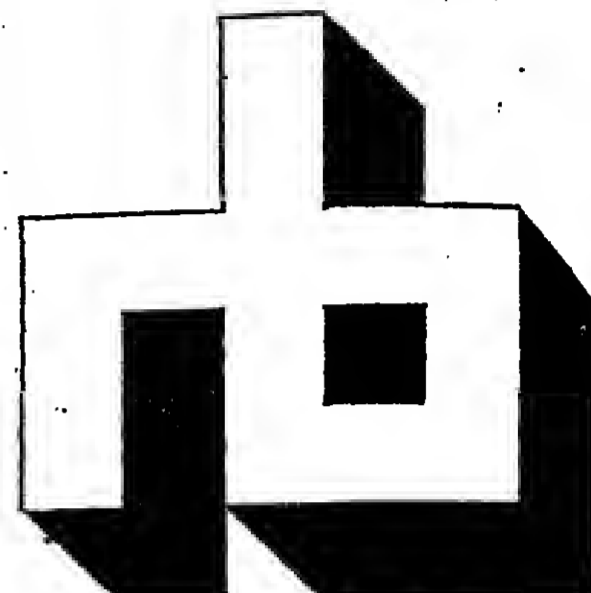
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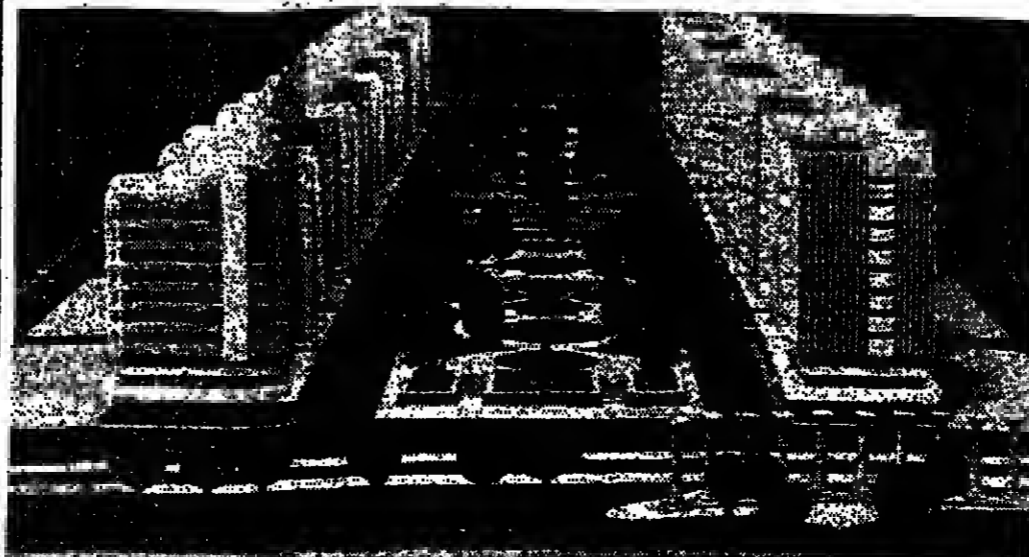
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A model of Boorj Avenue, Sharjah's mini "Wall Street," construction of which is now under way.

UNITED ARAB EMIRATES XI

The four small northern Emirates all live in hope of discovering the hydrocarbon deposits which could give them some of the wealth of their southern neighbours. However, they have other attractions, mainly as the leisure resorts of the UAE.

Northern Emirates

AS AL KHAIMAH, Fujairah, Ras al Khaimah and Umm al Qiwain present a pleasant contrast to the more feverish atmosphere of Abu Dhabi, Dubai and Sharjah which are profiting directly and substantially from the petroleum wealth of the Federation.

Ras al Khaimah

Ras al Khaimah's principal productive sector is agriculture. Increasingly, the Emirate is providing a greater proportion of the country's food bill, thanks to the slightly wetter climate that prevails in the Emirate. Another important activity is the production of aggregates for construction.

The United Cement Company, a Norwegian operated plant jointly owned by the Ras al Khaimah government, Abu Dhabi and UAE investors, also uses the local rock to make cement. There are plans to produce special high strength material for use in the oil industry. The plant's capacity is at present about 700 tons a day although a major expansion to increase output to 2,900 tons daily will start shortly when a Eurodollar loan for \$100m. has been subscribed. Kuwaiti interests are also planning a further cement factory to produce 3,000 tons a day for the Kuwait market.

Other developments in the Emirate include a 250-room hotel which is being built in the town and is financed by the Ras al Khaimah Government. It is to be managed, when completed in two years' time, by Intercontinental Hotels. It will have a purpose-built marina for about 50 yachts and full conference facilities. Yet another luxury hotel is planned on a beach just outside the town and is being built for a number of local merchants. It is thought that the American concern, Marriott Hotels will be the operators.

The major project is the seven-berth port which is being carried out by Architect at a total cost of Dh.450m. It will consist of 800 metres of cargo berths, 450 of which will be for containers and 220 metres for "dirty" cargoes such as rock and cement. The whole complex is designed by Halcrow (Middle East) and will be managed by Gray Mackenzie, the operators of Port Rashid in Dubai. The two container berths, conceived late in the project, will be fully equipped with gantry cranes and will have a large back-up storage park. Already the project has stimulated interest from shipping lines anxious to get in on the growing Gulf container trade including Manchester Liners of the U.K.

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One of the latest acquisitions for the Emirate - built almost in anticipation of the heralded oil wealth - is the new £5.5m earth satellite station. Linked to the Intelsat Indian Ocean satellite, it is owned by the Ras al Khaimah Telecommunications Authority which is being managed by Cable and Wireless. At the moment, RAKTA is not a member of Emirtel, the UAE telecommunications authority, though it is likely that the authority will join later.

Ras al Khaimah prefers to pay for its own projects and then be seen to be handing them over to the Federal Government, thereby paying respect to federal authority while retaining an appearance of independence. With a present total of only 700 telephone subscribers in the Emirate (another 2,000 lines are being installed now) the Ras al Khaimah earth satellite station will provide a useful addition to the UAE telecommunications set-up which currently relies on Dubai's Jebel Ali installation.

Fujairah

Fujairah hopes that oil will be found in this remote Emirate, which is perhaps one of the most beautiful areas of the country. Reserve Oil and Gas of Denver, whose concession agreement dates from before the formation of the Federation, has finally started drilling in the waters adjacent to the seaside village of Dibba. Troublesome difficulties with shale have been reported by the company which heads a consortium of seven U.S. concerns, and is committed to another two wells.

Fujairah remains the poorest Emirate and the most dependent on federal funds for its development. At the present time, Sheikh Mohammed al Sbarqi, the young Ruler, is still trying to hold out against changing the law on ownership of land, to keep his territory from falling into the hands of foreign investors. But his business advisors are pointing out that the only way to encourage commercial investment in this, the remotest Emirate - to telephone Fujairah, you still have to go through the international operator - is to allow foreigners to own land there and Sheikh Mohammed may well be convinced. As it is, Fujairah remains a paradise of white beaches edged by blue mountains and date palms, where the principal activity of its citizens is still fishing.

The 29-year-old ruler is attempting to attract tourists to the area. Under construction is a 110-room hotel financed by the UAE Development Bank and to be managed by the Hilton group. The Dh.30m. hotel situated on the beach will have tennis courts and swimming pools. Already the Emirate boasts one small hotel, operated by Lebanese.

The largest project under construction in Fujairah is Garden City, a complex of 400 luxury villas, hotel, night clubs, yacht marinas, cinemas and other recreations. Associated Gulf Consultants of the U.K. has drawn up the plans, but as yet no firm agreement has yet been signed by an operator for the complex. The Government wishes to tie up a complete package whereby the complex could be leased for a certain number of years until reverting to Government ownership. There is at the moment no luxury accommodation in the Emirate. With an increasing number of expatriates residing and visiting there, the need is becoming acute.

Ajman

Ajman is the smallest Emirate in the UAE. Yet, though without any oil income it has prospered because of its proximity to Dubai and Sharjah. Several profitable light industries have been established in Ajman whose unpretentious commercial ambitions have paid off handsomely for its foreign investors.

Last month the aspirations seemed to suffer a setback with the closure of the Ajman Arab Bank. Owned 40 per cent by the Ruling Family and 60 per cent by the WFC Corporation, a holding company run by a Miami Cuban with interests in a number of South American

banks, together with Pakistani interests, it had been actively involving itself in the State's development. The fact that the Currency Board did not - for what ever reason - bail out what was a semi-local government institution may be pessimistically interpreted by other Emirates. As for Ajman, it is unclear at this time how the projects financed by the bank will continue. The bank acted as first point of contact for foreign businessmen and fulfilled a valuable role in promoting the state, as well as giving financial advice to the Ruling Family.

Ajman had been successful in raising two Eurodollar loans for the construction of a small port totalling \$7m. together. A second Eurodollar loan for Ajman was signed only last month was for an \$8m. fishmeal plant.

However, one of Ajman's most successful projects so far is the small dry dock which has been in operation since December. Since its opening by Mitsui of Japan, the operator, the facility has been rarely empty and has already handled well over 60 ships.

Ajman's most ambitious plan to date is for a garden city to accommodate 30,000 new residents. Designed by the Kisho Kurokawa, Japanese architects, it has yet to be financed and with the recession in the property market, quite apart from the Ajman Arab Bank's misfortune, there can be no certainty that it will be implemented. It is hoped that expatriate residents will be attracted by Ajman's relatively liberal laws on land ownership and its cheaper rents. Rates for villas and apartments in this Emirate are about 25 per cent lower than for Sharjah, only five minutes' drive away and even more competitive compared with Dubai's.

Ten years ago, Ajman was well known for its livelihood derived from the sale of stamps, visas, passports and even driving licences. It still is the cheapest place to secure a trading licence in the UAE. The bank closure, may mean a step back for Ajman, but this enterprising little state will inevitably find a suitable role.

Umm al Qiwain

Umm al Qiwain enjoys a modest petroleum income from its 30 per cent share of revenue received by Sharjah from the Abu Musa field as a result of the compromise reached just prior to the independence of the UAE.

Umm Al Qiwain has traditional hopes of oil revenue and developing a busy port. The United Refining, a consortium of several U.S. and Canadian oil companies. An announcement made recently by the Ruling Family declared that oil and gas had been found in the offshore area. Moreover, it would be sufficient to sustain the needs of both commodities in the state with a certain amount also available for export, according to the statement; but no detailed information has been made available. However, Umm al Qiwain's prospects have always been considered better for gas, rather than oil.

The major project in the town is the development of the creek including construction of 800 metres of seawall. Falcon Dredging of the Netherlands are deepening the bed to a depth of four metres to create a small dhow and pleasure craft harbour. The wharf is to be further extended by another 700 metres, and dredging in this area is planned to go down to minus 10 metres. This would allow ships of 20,000 tons to berth. However, no decision has been made yet about the number of berths that will be eventually created in Umm al Qiwain, and the matter is still under study by the ruling family. Consultants to the project are W. S. Atkins and Partners of Epsom.

Other developments in this awakening Emirate include residential complexes, new housing units for local citizens from the Federal Government and a new hospital. An Italian company is also planning an asbestos factory there.

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UNITED ARAB EMIRATES XII



The control tower at Dubai International Airport. Air traffic control and technical services are provided International Aeradio.

All but one of the Emirates are busy on expansion schemes for their ports and airports—some with a greater degree of success than others. While there is no gainsaying the justification for these developments, one aspect which in time may prove troublesome is that there is little or no evidence of any kind of federal co-ordination.

Ports and airports

NOWHERE is there such an evident lack of federal policy and co-ordination as in the sphere of airport and port construction. Six of the seven Emirates are building new port capacity or expanding existing facilities. Abu Dhabi, Dubai, Sharjah and latterly Ras al Khaimah all have international airports. Abu Dhabi and Dubai are planning new ones which will be less than 80 kilometres away from each other. At the same time Abu Dhabi intends to construct airports at Al Ain in the interior and at Ruwais, the site of its new industrial area.

It is not just that possession of more than adequate infrastructure for transport communications is regarded as something of a status symbol as well as a source of revenue. Equally important, no Emirate wants at the moment to be dependent on another.

Certainly, the provision of more port capacity in general has needed no justification. Over the past few years every Gulf port has been congested to varying degrees as imports have soared in the wake of the 1973-74 price escalation.

Only Dubai, with the needs of its flourishing entrepot trade primarily in mind, in any way anticipated demand with its original 15-berth deep-water harbour which seemed amazingly ambitious at the time of its completion in 1970. With the growth in demand of the UAE and surrounding countries it has witnessed waiting times of two months or more this year. The addition of another 22 berths one of which is already in operation, seems much less visionary even if waiting times at Dubai and elsewhere have been recently reduced.

Under consideration for the inner harbour, which would bring the total to 25. The new port, however, will be built on reclaimed land which is to be created by dredging the area alongside the new 12 berths. It is to consist of a total of 34 berths, including provision for containers and roll-on roll-off facilities. The construction contract for the port has been awarded to the South Korean company—Dong-Ah. Plans are drawn up for another port in the Ruweis area, the site of Abu Dhabi's industrial complex, though as yet no decision has been made as to the size of it.

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The Sharjah container terminal is the Gulf's first fully equipped container complex and already it has stimulated interest from international shipping lines. Mediterranean Lines runs a weekly container service from Britain and Europe, and Ben Far East runs with transshipment to Saudi ports. Sharjah is managed by Seatrains Gulf Services, a company specially formed by Seatrains, the American container operator. Unlike Dubai, which acts as a warehouse port, transshipment and throughput via the Sharjah container terminal is designed to be speedy, with punitive rates of storage applying after 60 days.

Sharjah's most promising project is the one located at Khor Fakkan, in its eastern enclave bordering the Gulf of Oman, where two more specialised and fully equipped container berths are under construction. This development is undoubtedly going to be a focus of attention in the future, by Gulf trade container operators, for the natural deepwater port will allow large mother ships to off-load their units without the necessity of passing through the busy Straits of Hormuz. Although a minor two-berth development, it could prove a major challenge to the other container ports being built in the Gulf itself now that good road communications to the west exist.

Also on the east coast Fujairah is to undertake a 12-berth harbour only 15 minutes drive from Khor Fakkan. It is being financed by the UAE Ministry of Public Works. The new port will be able to accept vessels in the 20,000-25,000 dwt range. In view of the proximity of the two ports, it has been suggested that Khor Fakkan concentrate on container vessels and Fujairah on general cargo traffic, thus comfortably complementing each other, although the ruler of Fujairah has yet to decide on the matter.

On the west coast of the country, Ras al Khaimah is going ahead with a small port of eight berths, two of which will be for containers. They will be fully equipped with gantry cranes and a large back-up space for parking. Already one international operator—Manchester Lines of Britain—has shown interest in using the terminal. Meanwhile, Ajman, the smallest Emirate, is also planning its own port project and current designs call for a total length of berthing space of 2,500 metres.

As for airports, competition is equally intense, though the rivalry is restricted to the larger Emirates. The most expensive project so far is Abu Dhabi's new international airport which is projected as costing over Dh.1bn. The architects of the Charles de Gaulle Airport in Paris are doing the design. The terminal buildings are to be built by a Japanese consortium, Takemaki-Komuten. Runways and access roads have been awarded to Joannes and Paraskevalides, the Cypriot company, one of the most successful foreign contractors in the UAE. The Abu Dhabi Public Works Department, also recently announced plans for the construction of an airport at Al Ain, the inland town near the Buraimi oasis. The new airport will be built to Category II standards and be capable of handling Boeing 720s and 707s. However, a Government official said that they did not expect any scheduled airlines to use Al Ain airport, and that the terminal buildings would be scaled down. It is expected that the complex will be used mainly for the military and private flying for a number of prominent personalities in Abu Dhabi who have residences at Al Ain.

Dubai has yet to unveil the detailed plans for its massive new international airport planned at Jebel Ali, the site of the new industrial city. It is believed that the new airport—being designed by Halcrow (Middle East)—and planned in association with the British Airports Authority—will be the largest in the UAE when completed. Located on the main Abu Dhabi-Dubai highway, the new airport will become the sole airport for Dubai feeding the new city and Dubai itself, with easy access to the capital. The construction contracts have yet to be awarded.

Dubai's existing airport is witnessing phenomenal traffic increases every year. In 1976 the total number of passengers amounted to 1.8m. Cargo went up by no less than 599 per cent during last year to 51.8m. kilos. The Government have yet to announce exactly what will happen to the airport once the Jebel Ali complex is completed. If it does not become a military airport, or cater for private traffic, the land could be sold off for development.

Sharjah's new airport, which opened on January 1 last is handling seven international passenger airlines and numerous cargo airlines. Already

Emulate

Seeking to emulate Dubai's prosperity some of the UAE's smaller Emirates are looking to their ports as the mainspring of their economic life. Sharjah, for example, which is strategically located more or less in the centre of the UAE, is now over the past few years every aggressively marketing itself as a transshipment centre for the Gulf. The Mina Khalid development which came into operation last year is of particular significance because the port is equipped with the first purpose-built container facilities in the Gulf. Although the main emphasis to imports is still containerised materials, the potential is enormous. Dubai is handling nearly 2,000 units a month and is planning extension to its limited facilities in Port Rashid, in the major expansion scheme under construction at the moment.

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Potential

The airstrip at Khor Fakkan is to be made operational shortly for primarily small craft. Negotiations are in progress with a local company at setting up a scheduled service for the growing population. Khor Fakkan is an obvious tourist area. Three hotels are projected in this luxurious part of the country.

Ras al Khaimah's airport has been in operation for more than a year now and has attracted three regular airlines. The airport can be expanded to witness steady growth in the future, perhaps a more regular one if oil is available in commercial quantities as the Ruler hopes.

Abu Dhabi's plentiful revenue and its generous contribution through the programme of the Federal Government have given all Emirates a chance to prosper. It is understandable that each of the seven Rulers should try to secure their own individual Emirates' development as a common prosperity. It is not surprising that each of them should try to secure their own individual Emirates' development as a common prosperity. It is not surprising that each of them should try to secure their own individual Emirates' development as a common prosperity.

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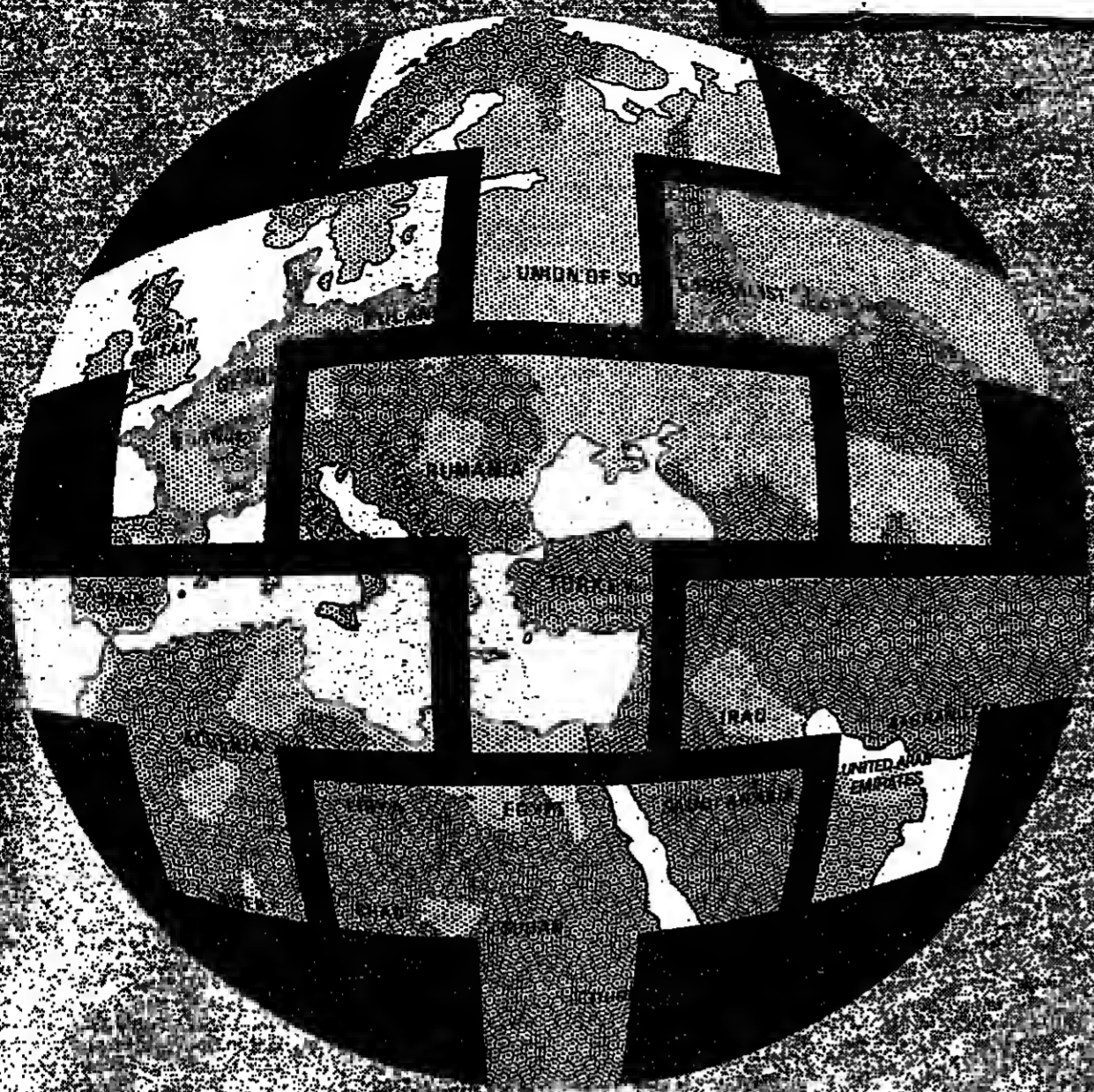
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UNITED ARAB EMIRATES XV

National welfare is a relatively new phenomenon in the UAE, and is another area where the number of expatriates becomes a problem. Most welfare services are staffed by foreigners, which can cause difficulties among the locals.

Social welfare

TWO YOUNG women sat going with the director of the Ministry of Social Affairs. One was a divorcee and the other a servant, and the subject of discussion was the former's welfare payments. The Ministry pays small salaries to certain categories of the Federation's citizens such as the ill, the aged, the divorced, the unmarried and the widowed. The divorced woman showed her contempt for the money with a wait of her hand and a scornful expression. She gold hangles on her wrists and she glared conspicuously. "Of course I don't need it," she told the director, who listened as though he had heard this line a thousand times before. "I spend 1,000 dirhams a day in the tops."

"Why do you need the money then?" he asked plaintively. "It is my right!" came the reply.

The argument was rapidly solved when the director suggested sending round a Palestinian woman social worker to discuss the problem at the lady's home. (In reality, he wanted to check that the woman had not already remarried.) "For what amount of money," she asked, "I am not having any foreigner come poking into my nose!" She stood up and spat regally, her servant adding behind.

Problems

The incident clearly illustrates the unique character of the UAE's social welfare system and its problems. The social services help everyone, rich or poor, for the oil money is regarded as "public money," and even if the citizen is as rich as Croesus, social payments to the eight categories of people entitled are regarded as an inalienable right of the black passport holders. And in a country where the simple ownership of land or a signature on a trade licence can earn a fortune running to millions annually, it is not too difficult for the UAE nationals to become financially secure, particularly if they live in the cities.

Yet the oil wealth which has swelled in the past decade into the UAE is not cost-free, as any nationals are finding out. They have become a minority in their own country, divorcees have soared, alcoholism (unknown just a few years ago) is not an uncommon problem, and crime is on the increase. The essential fabric of UAE society is changing, perhaps too fast. The gains can be seen everywhere in the form of new hospitals, clinics in the remotest areas, motor cars for every family, free education and social services.

Money and development cannot solve every problem though, complaints are frequently heard at nationals studying overseas with generous allowances do not add up enough, that the availability of free medical treatment is a facility much abused by those wishing to take free holidays, and that pupils drop out after the compulsory age of 12, despite the student wages the Social Affairs Ministry is ill identifying the problems created by the wealth, coping with them is their next task.

The "Us and Them" mentality between nationals and non-nationals which engulfs the whole society, naturally causes its own problems for the Ministry. Out of a staff of over 90 it only has eight practical social workers of UAE nationality. In Kuwait—in recognition of the fact that there is a chasm between the two segments of society—the Ministry employs only nationals in the welfare field. The Government

knows that a citizen would resent advice from a foreigner. Such a system is not possible in the UAE, where nationals constitute only about 20 per cent. of the population. Thus the Ministry's role is constantly a delicate and diplomatic one.

In Abu Dhabi the Ministry of Social Affairs has developed into a gossip exchange market where women are encouraged to chat, and the hours away from home, and learning at the same time. Every week the social workers prepare a mass give lunch for the ladies and spend the morning instructing them in the preparation of the food and the nutritional values of each item.

"It is all done through the bonds of friendship," said the social affairs director in Abu Dhabi. "If a social worker gets invited to a national's home, it is because she is friendly with the woman. We don't send them round dishing out advice and telling them how to live. For example, if one of our nurses at the centre sees a rich woman's child without shoes, she asks the child why. We hope the child will then go home and ask why. It's all done in a very quiet way."

However, so successful has the cooking, sewing and gossip centre in Abu Dhabi become that the Ministry is now planning one in each Emirate, and it is now in the process of establishing women's organisations throughout the country. Education must eventually be the cure of many of the social ills. At least it should help the citizens cope with their leisure time. Equally important, it will be the key to the effective management of the country by nationals in the future. Rightly, Sheikh Zayed, President of the UAE, has "always" regarded education as one of the highest budgetary priorities. But it is becoming increasingly apparent that the bureaucracy administering the allocations for it is growing as fast as the funds appropriated to it—but the ability to spend the money lessens.

In 1975 it only managed 27 per cent. of the target. It is understood that last year less than 20 per cent. of the

budgeted figure was actually spent. One of the major problems was securing land in areas where schools are needed. Another is the provision of houses for all the thousands of new teachers recruited each year.

As actual expenditure declines, the Ministry has to struggle to keep up with the growth of the population. This year it is coping with yet another 30 per cent. growth—a total of nearly 90,000 students. In the early stages of education, UAE nationals constitute the majority of pupils, representing nearly 70 per cent. of the intake. Yet as the children get older, the percentage of nationals to non-nationals declines. It drops overall too, the greatest tumble occurring after the compulsory age of 12.

Last year the number of pupils aged 11 totalled 6,059 but by the age of 14 years, it had dropped to 3,779 and by 18 years to a mere 1,069. This drop is in spite of wages paid to parents of UAE students as an inducement to keep them at school. Part of the drop-out is accounted for by girls leaving to get married, and boys leaving to join the defence forces where education is provided.

Concern

Nevertheless, the figures are causing concern to the Ministry of Education. At university level, there are only 1,298 boys studying abroad at foreign institutions and 267 girls. Most of these are at Cairo, although 349 boys are in the U.S. and 141 boys are studying in Britain. The major field of study appears to be engineering, followed by medicine. Petroleum studies only accounted for 15 pupils. These statistics will undoubtedly have their effects over the next ten years as UAE nationals attempt to hold on to and direct the country and its economy in the future.

Nowhere is the population problem more apparent than in the country's health services, for in the urban areas nationals constitute only about ten per cent. of the patients. The service is entirely free.

The aim of the Ministry of Health's development plan is to create a hospital bed for every 1,000 of population and towards this it is embarking on a massive construction programme of new hospitals and the recruitment of 300 to 400 doctors and 800 nurses. The staff of the UAE's hospitals are as multilingual as the patients. Future recruitment will be encouraged from Britain, India, the Arab World, Pakistan with increasing contingents of nurses from South Korea.

The focal point of the development programme will be the provision of good all-round general hospitals in the main urban areas. Abu Dhabi city is gaining two large hospitals and another in Al Ain, all built on a turnkey basis, for which the Ministry has shown a marked preference recently. A 250-bed unit is planned for Fujairah, another like-sized one in Ras al Khaimah, and a 90-bed general hospital is under construction in Umm al Qiwain. The Ministry is also dividing up the country into health zones so that even in the remote areas out-patient clinics will be provided.

There are still gaps in the service, understandably so since it is only six years old. Rashid hospital, built and managed by the Dubai Government, has a far better reputation than any of the Federal Government hospitals. In Sharjah, Sheikh Sultan has awarded a commercial management company the contract to operate his new Qassim hospital but the Ministry pays the bills. In Ras al Khaimah, Sheikh Saqr hopes to make his new hospital pay its way, and plans to charge patients for the facilities.

Although a federal structure, the Health Ministry has still yet to be the sole provider of medical services. But it has succeeded in keeping up with the population growth, unlike many other neighbouring countries. The gaps remaining in the health services in the treatment of certain illnesses are likely to be filled by London, at least in the foreseeable future.

K.B.

Immigrants

CONTINUED FROM PREVIOUS PAGE

the needs of the market. There are several indications that contracting and other companies employing a large number of workers are trying hard to keep the status quo but the Ministry of Labour has imposed restrictions on such companies in a bid to curb some of the abuses against the labour force. Although deportation is still carried out as a last resort it is not encouraged by the authorities.

There is a tendency to encourage expatriate Arab workers but difficulties are posed by the relatively high pay they demand and the expectation of accommodation of a kind beyond what they can afford.

The heavy reliance on Asian labour must continue if the UAE wishes to carry out the massive development projects in the country. Construction of the industrial town of Jabel Ali in Dubai is estimated to require about half a million workers over the next five years. Then a more permanent, though smaller, labour force will be needed to man the plants established there.

Indian and Pakistani labourers pay up to Dh.7,000 (about £1,000) as the fee for their passage in the UAE. The entire

capital and assets of a family may be employed to meet the demands of the operators who organise the shipment and landing of illegal entrants. Some save for years and sell every possession they have to get to the UAE. Yet despite the poverty in which they exist back home many must be bitterly disappointed by what they find on their arrival.

For Asians to work in temperatures of up to 120° F in the shade (if any) and extreme humidity may perhaps not be such a strain. But what is for the unskilled expatriate worker, generally living in miserable accommodation, is that he finds himself underpaid in terms of the very high cost of living and threatened with deportation if he expresses dissatisfaction. It is a hard grind for the Asian labourer. With a monthly wage of Dh.500 (£70 or so) it will take him a full year, after allowing for subsistence, to pay back the average of Dh.4,000 (£560) which he probably had to borrow for his passage.

Lately for the UAE, there have been very few serious problems involving the work force. Only two major incidents have been reported over the past few years. The first in-

volved workers on the Dubai drydock project who declared a strike for higher pay and better accommodation. The ringleaders were deported immediately and all the others returned to work. The second of less importance, also occurred in Dubai when about 200 Iranian dustmen declared a brief strike for better pay but called it off on being given promises which in the event never materialised.

Some observers suggest several reasons for such a passive attitude on the part of the foreign labour force. They indicate that the average salary of an unskilled Indian or Pakistani worker is much more than obtainable back home, which can be as little as the equivalent of Dh.65-100. Despite the cost of living the worker has a chance to channel back some of the money he has earned to the family waiting back home.

Another reason suggested is the lack of any kind of organisation among the labourers. Not only are strikes illegal in the UAE, so also is the formation of any labour movement or syndicate. Only social clubs are allowed and those are closely watched. The veiled dislike for each other of the main two nationalities—Indian and Pakistani—hardly encourages co-operation anyway. But above all the fear of deportation keeps them quiet.

For a society undergoing a rapid transition the presence of so many foreigners—reckoned to be 80 per cent. of the total population—is obviously a confusing factor. Inevitably, the heavy preponderance of the aliens required to develop the State and run its services is becoming a growing preoccupation among the nationals, who are devoting an increasing amount of thought to the whole question of immigration. Little can be done in the short or even medium term to reduce dependence on expatriates. But in a situation which is in no way ideal, there is a growing recognition that common sense and planning can do much to mitigate the possible social ill-effects and frictions arising from it.

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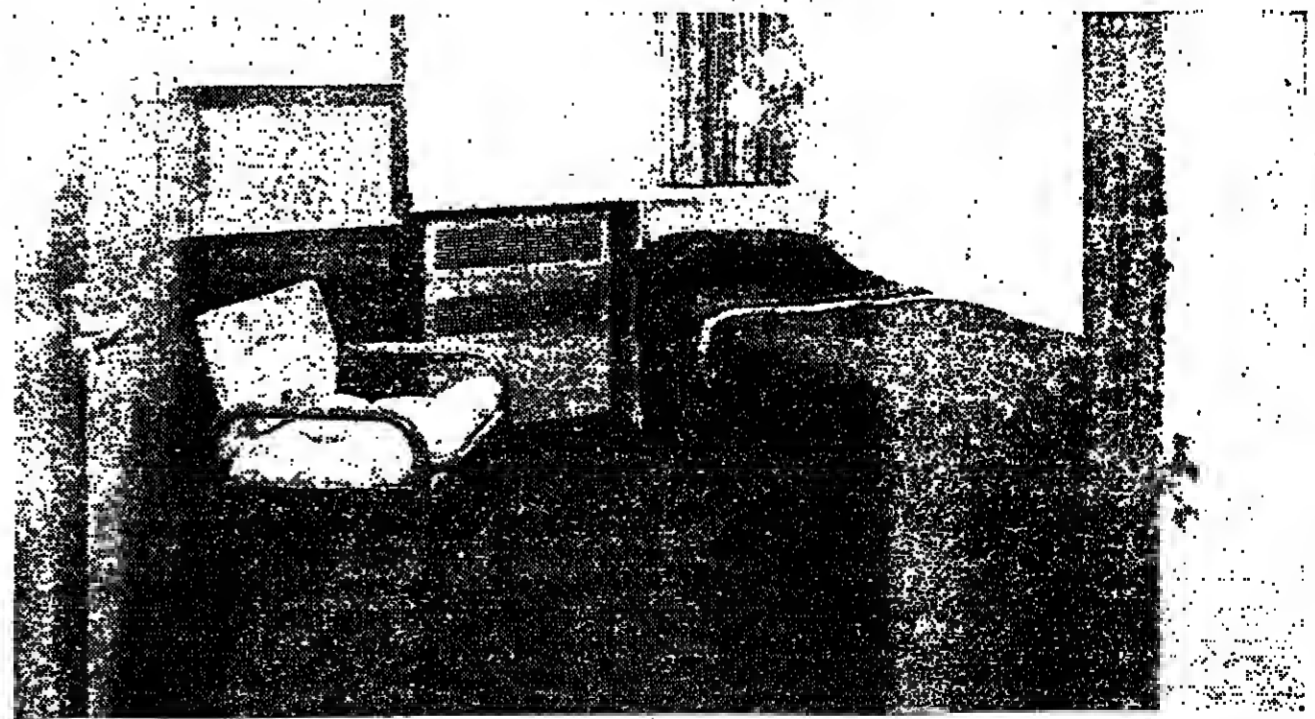
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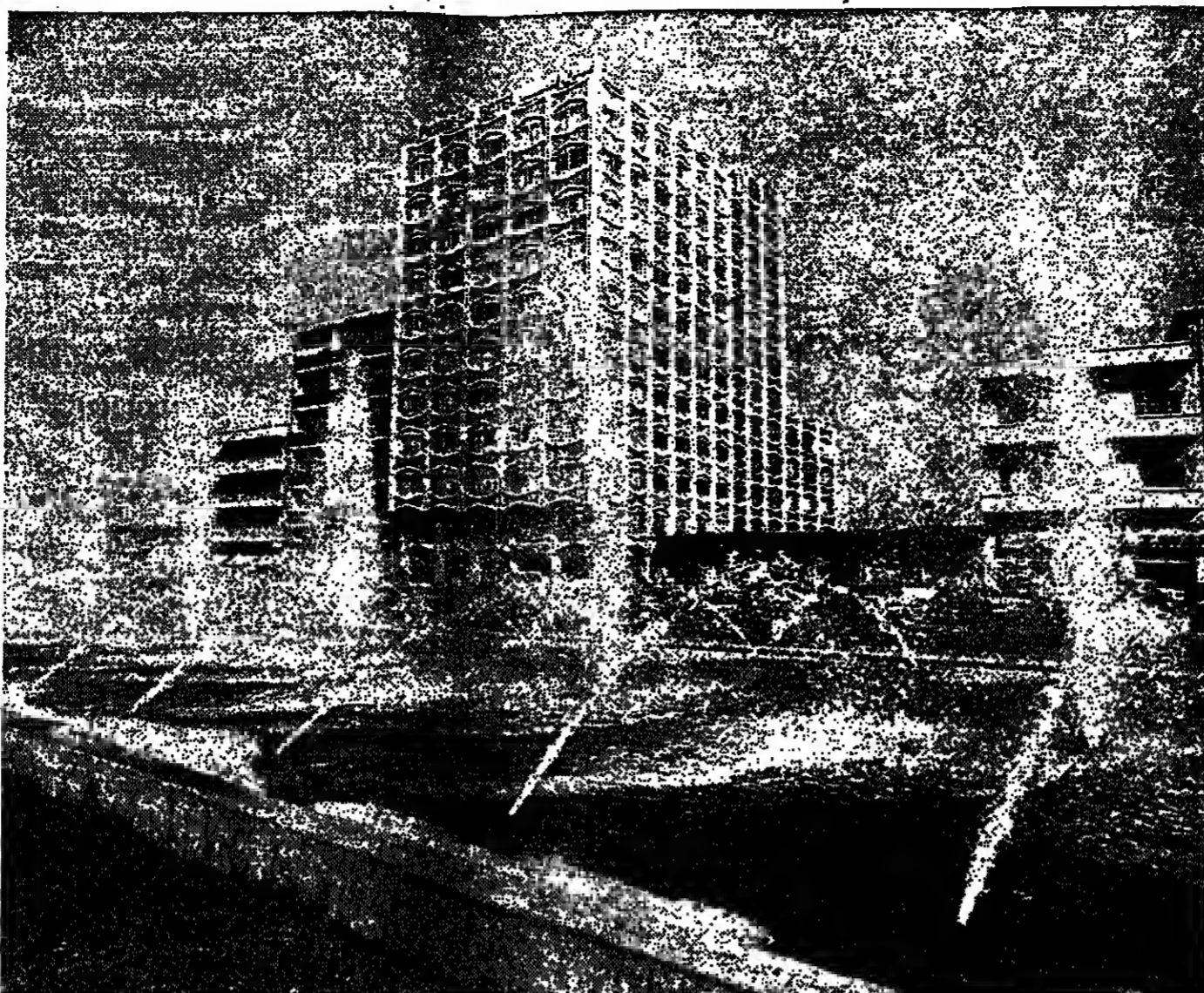
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UNITED ARAB EMIRATES XVI



The Phoenixia Hotel in Dubai.

There is an all too familiar ring to Western ears in the news that the property boom in the Gulf region has boiled over. The commercial and residential blocks are still shooting up but uncertainty has crept into the market. All this is not to say, however, that rents still stay anything but high.

Property

ALL OVER the Emirates, property agents and developers have developed uncharacteristically long faces recently. As they sit in their plush offices, every extra brick adds to their gloom. As the massive office and residential projects are completed, anxiety grows that there may simply not be enough clients willing to pay the rents demanded—and required if loan obligations are to be met at a time when supply at last is tending to exceed demand.

Conversely the tenant is just beginning to get a glimpse of choice: whereas before the object of flat hunting was to find one, now it is to find the cheapest one. In certain Emirates, the property agents are chilled by tales of bargaining between tenant and potential landlords. Nowadays, a tenant can afford to move out if the rent goes up by 50 per

cent in a year, and there are even stories of counter offers and landlords coming down in price. It is a very different scene from even six months ago. Abu Dhabi is naturally going to be the last city where rents are going to come down or even stabilise. Nevertheless property agents are now becoming edgy and talk of a "dullness" in the market which first became apparent about ten weeks ago. Agents currently estimate there are about 500 blocks under construction in the city, and almost all of them are in the luxury category, i.e. ranging from Dh.60,000 to anything up to Dh.250,000 a year. Abu Dhabi, being the federal capital, will always experience the biggest increases in the population each year, for with each jump in the budget, thousands of more expatriates flow into the city. Another 8,000 government bureaucrats are arriving this

year. However, most of these new employees will not be seeking luxury class accommodation, and the Government is only now coming round to the problem of creating middle-range accommodation for the thousands of new teachers, clerks, and administrators. It has already realised that many of the new low cost housing complexes planned outside the island for UAE nationals will inevitably end up being occupied by government employees. In previous years, the government departments absorbed a great deal of the available property but now more thought is being given to the creation of special units for their employees.

The private sector has yet to recognise this trend. As always, it continues to build for the higher salaried workers and businessmen, when the greater demand will come for medium and even lower standard accommodation. At night the federal capital is fast becoming cluttered with thousands of sleeping Pakistanis and Indians who constitute the fastest growing sector of the population, and an important part of the labour force. As yet, no provision at all has been made for this end of the market. At the moment, the construction workers sleep in the undeveloped central areas, but as the plots are gradually taken over for development, their numbers increase and so does the amount of homelessness. Despite the acute labour shortage in the Emirates, no Emirate has yet exhibited a wish to encourage an air of permanence to these transitory workers from Asia.

Sheikh Rashid in Dubai has at least given attention to the rent problem and its repercussions on his Emirate in the business sphere. The Ruler himself is the largest property developer and owner in the Emirate, and having such majority control has been able to bring the prices down by merely creating large numbers of cheap flats. Several hundred apartments are becoming available at the moment, going not only to Government departments but also to private individuals working in the commercial sector. Prices for two-bedroomed flats in a Sheikh Rashid building can be as low as Dh.20,000, and this has had an undoubted influence on the general range of rents in Dubai.

Standable that the Emirate wishes to maintain its price levels, which at present are much cheaper than in neighbouring Dubai. Sharjah's property market has become the talk of the area, although it is only more obvious there because so many buildings are coming into operation at the same time. Nevertheless, it is the first time that vacant accommodation has been advertised in this way, for apartments and offices are normally taken three months before completion.

In the other areas, Ajman, Ras Al Khaimah and the east coast, rents can be expected to stabilise in the next few months. In Ras Al Khaimah, the bonanza days of rivers of Kuwaiti cash flowing in seem to have abated, and little property is changing hands at the moment. Indeed this applies to the whole country, because landlords are for the first time holding on to their property instead of engaging in speculative buying. The case of one speculator who was selling land even before he legally owned it, left a dent of over Dh.100m. in a number of banks in the area, and banks have grown less keen on this kind of credit.

Dearlly

Since the closure of two banks recently and the introduction of new measures by the UAE Currency Board designed to curb credit, the property market "depression" in the UAE can be expected to continue. The property market and its dealers have cost the banking system dearly, and in the future the banks will undoubtedly be obliged, by the new capital and liquidity ratios required, to withdraw partially from this kind of investment.

To say that the property market is in a dull period has to be seen in perspective, however. A three bedroomed villa in Dubai starts around the Dh.100,000 mark, a two bedroomed flat in town anything from Dh.60,000 to Dh.90,000. In Abu Dhabi, prices can go as high as Dh.250,000 for a penthouse on the prestigious Corniche. And naturally, all rent is payable at least a year in advance, though recently some landlords have been offering cheaper rents if five year leases are signed.

The stabilisation of rents is politically desirable. Increasingly, foreign companies are finding it cheaper to fly in executives on a regular basis rather than keeping them based in the UAE. Government employees receiving housing allowances are becoming squeezed by the rents, and the UAE, above all, must remain competitive in the market for administrators against the demand from neighbouring States.

However, it was Sharjah that Dubai in the past on rent control for towards the end of May, the Government announced that all rents would be frozen for the foreseeable future. In view of the ever increasing "To let" signs that have begun to appear all over Sharjah, it is under-

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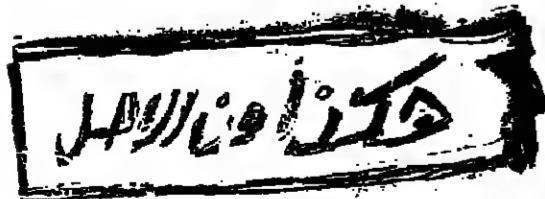
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UNITED ARAB EMIRATES XVII

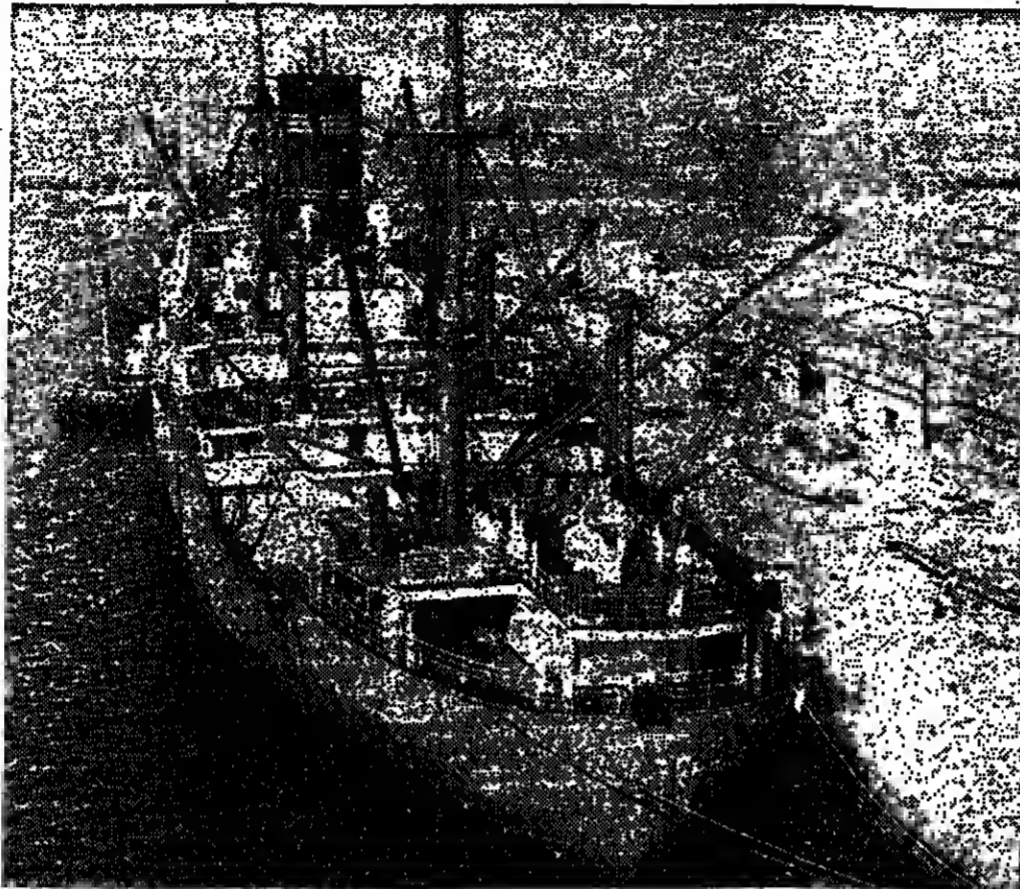
Most of the Gulf States, if only because of their oil wealth, have a high credit rating in international capital markets. As a result member States of the UAE have little difficulty in raising funds on the Euromarkets or elsewhere. Much of the borrowing is directed towards capital projects, collective or otherwise, designed to advance economic development.

الإمارات العربية المتحدة

Borrowing

THE UAE is becoming a at 1 1/2 per cent above Libor; and frequent borrower on the Euro-through-Grindlay Brands \$20m. markets. So far this year bor- over the same term and at the owings by the Emirates have same spread. The first loan reached nearly \$650m. Although was for several projects includ- his figure is mainly the result ing an airport and a souk; the f the tapping by Dubai of the second for costs already incur- markets for finance for its big rad on the souk.

Industrial and related projects. More interesting, perhaps, t also reflects the advent of has been the emergence of he smaller Emirates and, more federal institutions as borrowers. Deutsche Bank in April managed the borrowing scene. a DM100m. five-year Eurobond with a coupon of 6 1/2 per cent. International banks seem to for the Currency Board in what ave few qualms about the was described by the Board's ast month's bank closures. managing director as "purely a those which lent to the Ruler dealing operation." The issue of Ajman earlier this year may was said to be the first in ave had a few misgivings in be past week or two as the Ajman Arab Bank closed its doors. But the amount they ent was small—\$6m. in a five- year floating rate loan—and he UAE will not let the bank, till less the Ruler, go under. Bankers in general seem to inge their view of the UAE n the wealth of either Abu Dhabi or Dubai and the willing- ness of these Emirates to use it o the last resort to support heir protégés and, in the case f Abu Dhabi, federal bodies oo.



Cargo handling operations at Port Khalifa, Sharjah.

Willing

Despite the extent of Dubai's Earlier this year the Union Euro-market borrowings so far, Cement Company (75 per cent. ankars seem to be quite willing 25 per cent. by Abu Dhabi) was ar, the Ruler, Sheikh Rashid, set to raise around \$65m. as borrowed \$225m. for six. (\$40m.) in a floating rate credit cars at a spread of 1 1/2 per cent. The transaction fell meller project (in addition to through, at a fairly advanced stage because the management of \$202.4m.), and \$230m. for a similar term at 1 1/2 per cent. for Westminster (NatWest), gas gathering and processing Toronto-Dominion, Royal Bank of Canada and Westdeutsche Landesbank Girozentrale) was wice this year, the first time unable to get a satisfactory legal- ince 1974. Through Antony opinion on the powers of the ibbs Holdings if raised \$40m. Currency Board to issue a five-year syndicated credit guarantee.

A similar lack of clarification is assumed to have been behind the delay in bringing the Emir- tel loan to the market. At the beginning of the year Orion Bank, NatWest and National Bank of Abu Dhabi were reported to be discussing manage- ment of the loan, with the Cur- rency Board as guarantor. Now a different group has been put together, consisting of Bankers Trust International, Chase Man- hattan Ltd., Deutsche Bank, Union Bank of Switzerland and NBAD. The quality of this

group reflects the choice of market for dirham bonds can have much chance of success unless a secondary market can be started, and this in turn appears some way off, given the lack of money market instru- ments arising from the absence of Government debt.

In any case local investors will still need some persuading that bonds offer a better alterna- tive to the 30-40 per cent. or more that can be made on real estate, even if the boom in that sector is showing signs of peak- ing.

This year has already seen the formation of three major real estate investment companies in- volving the ruling families. Abu Dhabi has set up the National Real Estate Investment Com- pany with a capital of Dh.100m., split between a founding group (20 per cent.) including mem-

bers of the ruling family, the Ruler himself (10 per cent.), the Abu Dhabi Investment Authority (15 per cent.) and the public (55 per cent.). Dubai's answer to this is the Dubai Federal Investment Com- pany which has a capital of Dh.1bn. The Ruler has 30 per cent., the founders 10 per cent. and the public 60 per cent.

Ajman enlisted the backing of Kuwaiti interests for its Gulf Real Estate Investment Com- pany, capitalised at Dh.300m. The UAE and Kuwaiti founders each took a third of the shares, with the remainder offered to the public.

The Sharjah group is different again. The only two Sharjans among the founders are the Ruler and his daughter. All the others are extremely rich Kuwaitis, including most of the big merchant families. Nor is the group only interested in real estate, nearly all forms of Arab and foreign investment such as industrial ventures in the West being under considera- tion. The group already has a London office, which has just taken on a manager for its banking activities.

UAE institutions have small stakes in Arab/Western con- sortium banks in Europe and the U.S. National Bank of Abu Dhabi and Alahli Bank (Dubai) are shareholders in UBAF in Paris, while NBAD also has stakes in UBAF affiliates: 2.5 per cent. in UBAN-Arab Japa- nese Finance in Hong Kong; and 7 per cent. in the UBAF Arab America Bank in New York. The Abu Dhabi Fund for Arab Economic Development has a share in European Arab Holding in Luxembourg.

Just set up in Geneva is the Gulf and Occidental Investment Company, with a capital of Sw.Frs.5m., shared equally be- tween the Abu Dhabi Invest- ment Authority, Qatar National Bank, Credit Industriel at Com- mercial of Paris and the United States Trust Company Interna- tional Corporation. The new company intends to concentrate on the Eurobond market and try to by-pass for Arab clients the high charges made by Swiss banks for bond transactions.

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Though ADIC's face has already been seen several times in management groups, notably the recent \$30m. issue for the European Coal and Steel Com- munity, and is expected to step up its activities in Eurobond and loan syndication, it will be interesting to see how long it will act in the place of the Cur- rency Board as guarantor on UAE borrowings. Presumably this will be another aspect of the Board's functions that will have to be clarified in any re- vamping of its role.

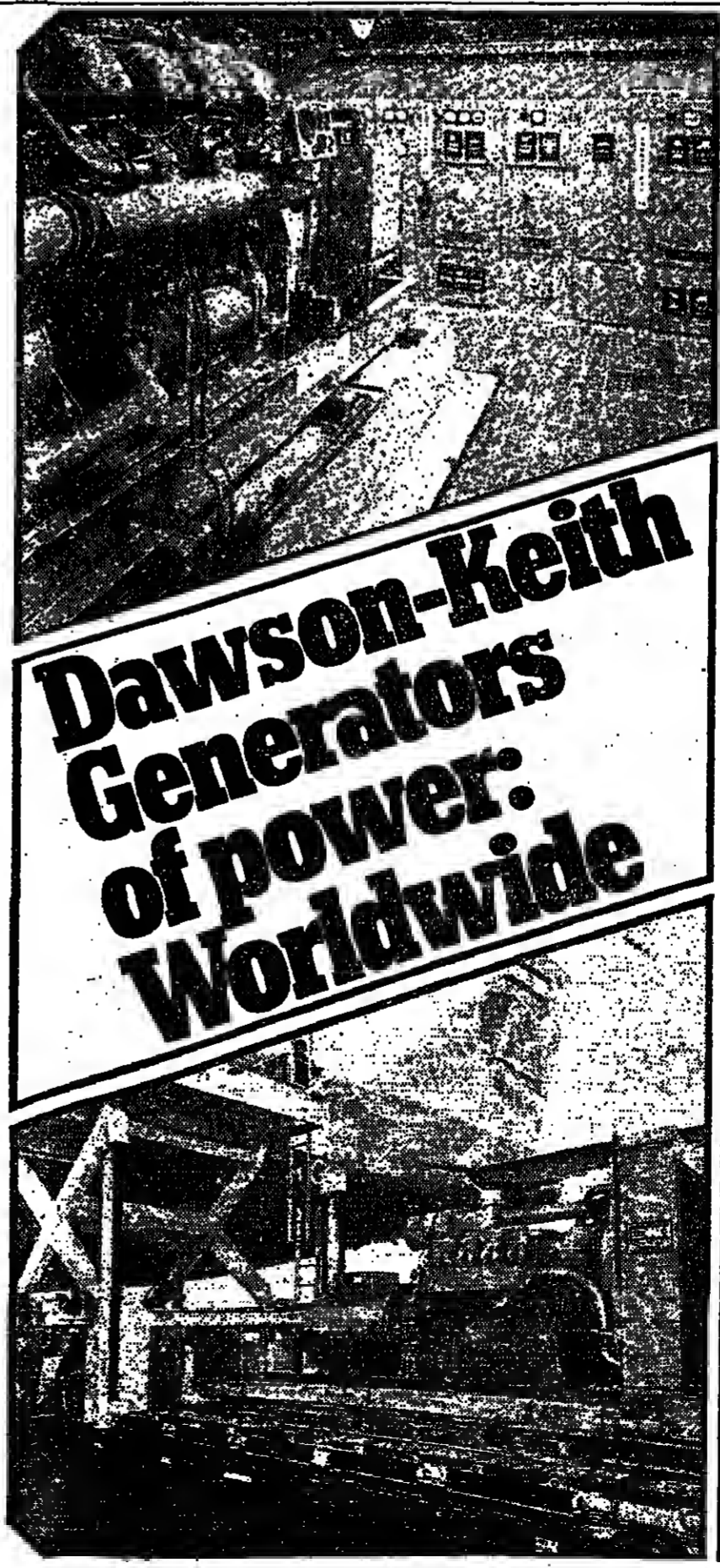
ADIC itself is seen as developing along the lines of the three big Kuwaiti invest- ment companies, channelling official surplus funds into Euro- bonds and other investments in the West and in the Arab world. In charge of ADIC's operations in Magdi al-Tanamiy from Kidder Peabody, and the son of Abdel-Moneim al- Tanamiy, with whom he helped set up Arab Financial Con- sultants in Kuwait.

Other institutions in the UAE are also stepping up their investment banking activities. The National Bank of Abu Dhabi is recruiting a small department under Clive Smith on secondment from Credit Suisse White Weld to specialise in Eurobond and loan syndica- tion. Khalij Commercial Bank is also active in the bond market, having co-managed a dirham issue and underwritten half-a-dozen or more others.

The Arab Bank for Invest- ment and Foreign Trade (ABIFT), based in Abu Dhabi, specialises in participating in syndicates for Eurocredits to Arab Governments and is un- derwriting bond issues of Arab Governments and institutions. The bank is owned by Abu Dhabi, Libyan Arab Foreign Bank and Banque Exterieur d'Algerie.

Most issues denominated in dirhams have been private placements, but an attempt was made last year to start a local market in public dirham issues. It was not a success, and the new issue market was closed in January. Only two public dir- ham issues were made — one of Dh.80m. 9 1/2 per cent. notes 1983 for Ljubljanska Banka of Yugo- slavia, managed by Wardley Middle East, National Bank of Abu Dhabi and Khalij; the other of Dh.100m. 9 per cent. Bonds 1986 for the Algerian shipping company CNAN, managed by BAH (Middle East) Inc. of Bahrain, ABIFT and Bank of Credit and Commerce Inter- national.

Given the lack of sophistica- tion of the market, compared with Kuwait, and the smaller amount of institutional funds, most of these two issues were left in the hands of the man- agers and the Currency Board. It seems unlikely that a local



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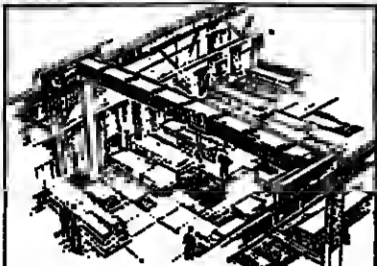
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UNITED ARAB EMIRATES XVIII

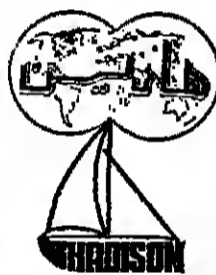
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The UAE Currency Board recently tightened
its control over the multitude of banks in the
Emirates, and although the new measures
were fairly tough, they were regarded as long
overdue by the many bankers.

THE GROWTH of banking in domestic retail operations (or by the affair. It highlighted
the United Arab Emirates has the taking of dirham deposits). how the latter had tended to
been faster than anywhere else The intense competition already lend long and borrow short—
in the world. Measured by the existing in the UAE and the a practice that the Currency
increase in the assets of the head start which Bahrain Board had previously warned
system, expansion has been attained in attracting the top about.

Competition among so many has not been healthy. With the increase in the number of banks
given only a dozen have been competition became hotter and the newcomers took risks
six to Dubai—but only one in the latter has actually set up accordingly. Not only have the
its nameplate to do business. Although restricted banking many institutions, including
licences do entitle holders to undertake some offshore those with well-reputed foreign
business, the experiment has short and lend but they have also kept far too little
nothing to do with the crisis in liquidity. Even before last
UAE banking which became fully apparent last month with month's crisis the Currency
the closure of the Ajman Arab Board had criticised many for
Bank and the Bank Janata. allowing advances to exceed
deposits by as much as 250 per
cent. when they were in no position
to do so safely. For many
commitments have been far too
large in relation to their small
capital and reserves. Above all
last month's closures high-
lighted the dangerous extent to
which the banks had involved
themselves in financing property
development.

Stability

Doubts about the stability of a system including so many in-
stitutions but without strong control exercised by a fully
fledged Central Bank with re-
quisite powers and political
backing, had been expressed
long before. Despite the inten-
sive economic activity and
growth since the moratorium on
banks was originally declared,
there did not seem enough busi-
ness—in particular, a sufficient
base of local deposits—to be
shared around. Altogether the
bulk of the deposits—perhaps
two-thirds or more—are held by
a dozen or so banks.

In January the failure of
Abu Dhabi and Dubai to supply
the Currency Board with suffi-
cient foreign exchange from
their oil revenues led to a weak-
ening of the dirham on the
market. When eventually it
obtained dirhams on a sufficient
scale and started selling them
on the market, the banks con-
tinued buying dollars even
though the rate was increasing.
After it had obtained dollars
in sufficient quantities and
started selling them in the mar-
ket, the banks continued buy-
ing even though the rate was
increasing. The Currency Board
then decided that the banks
which had thus over-extended
themselves should pay for the
indulgence—at the punitive rate
of 1 per cent on overdrawn
balances. For good measure, it
also cancelled swap facilities lo-
calised in the emirates which
strengthened the dirham and
should also have taught errant
banks a lesson. The whole
affair was disturbing. While
the sounder (for the most part
foreign) institutions profited,
the weaker ones were unnerved

Following Bahrain's venture
into offshore banking last
month the UAE invited inter-
national banks to apply for re-
stricted licences permitting
them to do any business except

Banking

ing system. First and foremost
there was an authoritative re-
assertion of the moratorium on
the opening of any new banks
or branches. The move prompted
the first resignation offer by
Mr. Ronald Scott, the managing
director of the Currency Board,
who was succeeded to the post
by the International Monetary
Fund when the monetary
authority was set up, although
at that time it was not accepted
by Sheikh Hamdan, the Minister
of Finance.

Other measures announced
then were designed also partly
to reduce inflationary pressures
as well as bring more order to
the banking system.

The percentage of dirham
deposits required to be held by
the Board was increased from
5 per cent to 7½ per cent. The
Currency Board also declared
its intention to monitor liquidity
ratios—hoping to narrow the
wide gap between advances and
deposits of some banks. It was
also stated that the proportion
of a bank's own funds—capital
and reserves—to total liabili-
ties should not be less than a
relationship of one to 15. The
measure is also to apply to
foreign banks which will now
have to bring in capital to show
up on their UAE balance sheets.

On the whole the measures
have been welcomed by mem-
bers of the banking community
as necessary and overdue. How-
ever, some of the smaller insti-
tutions may find it difficult to
abide by the capital and liqui-
dity ratios which are to be
applied. While the regulation
concerning ratios between funds
and liabilities appears to have
caused little concern to the
large Western banks—which
will now have to bring in capi-
tal—it may cause a little
heartburn for the smaller
foreign and locally incorporated
banks.

The closure of the two banks
came as a salutary shock. It
may have been welcomed by the
Currency Board's management
in its efforts to obtain more
effective power—although it
appears to have done what it
could to put in order the affairs
of the Ajman Arab Bank and
the Janata Bank, which will
probably be restored to health
in the not too distant future.

Some stronger banks noted that
deposits coming in the aftermath
of the closures, reflecting some
withdrawals elsewhere. But
there was an absence of panic,
and confidence appeared to a
remarkable degree not to have
been shaken either locally or
abroad, even though the recession
in the property market is
likely to become much more
apparent.

Weaker

As it was, the squeeze on the
weaker brethren must have
been made much more painful
by the Government's instruction
not to extend facilities to aid other
banks for the time being. This
is said to have prompted the
second resignation of Mr. Scott,
which has now been accepted.
The Government in the mean-
time sought advice from two
Bank of England experts and
also received the report of an
emergency mission called in
earlier from the International
Monetary Fund.

Last week a Government
decree was promulgated
appointing a three-man panel
of UAE nationals to replace Mr.
Scott. It also resurrected the
Currency Board announced a
number of measures in the
name of President Zayed de-
signed both to curb credit and
lay the basis for a sounder bank-

Bank. That has long been urged
by the IMF, which was believed
to have repeated its previous
advice that an authority of such
status was required to control
credit properly, to inspect
banks affairs and to intervene
when necessary. In the longer-
term the affair will probably be
seen as part of the UAE's in-
stitutional and economic grow-
ing pains. Whatever the
immediate damage to confidence
the banking system should
emerge stronger as a result.

Wider

It remains to be seen what
wider role the system may play
in international and regional
finance.

Until well into 1976, many
bankers saw the UAE rather
than Bahrain as the most desir-
able base for operations in the
Gulf. But political strains affect-
ing the Currency Board caused
delays in decisions on giving the
green light for restricted
licensed banks and a failure to
clarify how and by whom tax-
ation and/or reserve require-
ments would be imposed. The
field was thus left clear for
Bahrain, which initiated its off-
shore banking policy in October
1975, and which has now granted
licences for offshore banking
units (OBUs) to 40 international
banks.

The Currency Board's
announcement of the RLB ex-
periment in April 1976 was
accompanied by a denial that it
was a direct response to the
challenge of Bahrain. This was
seemed to be supported by the
relatively small number of
banks—12—the Board set out to
attract initially, and by the
nature of the licence, which dif-
fered from Bahrain's offshore

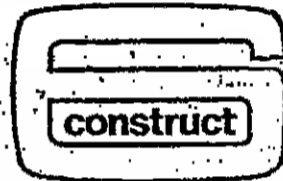
licence in allowing consider-
able onshore business—in fact,
operations except domestic
tall banking.

The RLB appeared to have
been conceived more as a
out for those international
banks which had failed to
tain a full commercial licence
before the moratorium on
banks in the UAE was im-
posed than as a serious attempt to
pete with Bahrain.

Uolike Bahrain, which charged
\$25,000 for an OBU licence,
UAE charged nothing, and
made the question of tax-
ation and/or reserve require-
ments so complex that it
has also invited the wait-
ing attitude of the 12 banks
with restricted licences, one
of whom—American—
opened. As one bank hold-
ing a restricted licence put it, "It
costs nothing, why not take
and see what happens?"
There's nothing to lose." The
attitude partly explains why
banks with OBUs in Bahrain
have also got restricted licences
in the UAE: last year they were
clearly hedging their bets; this
year, they are no doubt pleased
they got their operation going
in Bahrain.

In the meantime, the UAE
has developed as an advanced
Bahrain money market, with
four money brokers in UAE
and the two in the UAE (the
Bank of Bahrain and the
announcement of the RLB ex-
periment in April 1976 was
accompanied by a denial that it
was a direct response to the
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By Our Foreign Staff


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Battle of wits for human lives

IN A SUBURB of the Dutch city of Assen, next to a playing field here is a civil defence bunker, Scheveningen prison siege in with underground accommoda-

tion for 2,000 people, surrounded by barbed wire and police with machine guns. Direct telephone lines link it to the Dutch Justice Ministry at The Hague; to the Bovensluis school, 6 miles to the south-west, where South Moluccan gunmen are holding four teachers hostage; and to the train, standing in open country nine miles to the north, where their comrades hold a further 52 captives.

The sieges—now in their 17th day—follow a similar South Moluccan sloop in December 1975, when they seized a train at Bellen and the Indonesian consulate at Amsterdam in support of their quixotic demand for an independent republic in their former homeland, now ruled by Indonesia.

On that occasion, three hostages were shot on the train, and a fourth fell accidentally to his death from the consulate. So far this time, there has been no more than threats. A combination of the Dutch Government's insistence that the children's release must precede any negotiations and of gastric flu secured the release of the 105 children originally held in the school. Since then there have only been minor concessions from the gunmen including the release of two pregnant women on Sunday.

In the bunker—whose occupants, and their activities, are carefully shrouded from public view—the key task of actually talking to the terrorists lies with a 54-year-old psychiatrist, Dr. Dick Mulder. As chief prison psychiatrist to the Justice Ministry, he successfully conducted negotiations at the Indonesian consulate in 1975, and

main aims. And just as it conditioned their behaviour, so also it affected the response Governments could make to their attacks. They could only use methods which the public would accept.

What the public will accept and therefore what the authorities can do varies from country to country. In Israel, which regards itself as being at war with the Palestine Liberation Organisation, the policy of making no deals and going in shooting may be acceptable even if—as at the siege of Ma'alot in May 1974—it means that schoolchildren are killed. In most Western countries, however, publicity reinforces the importance of getting the hostages out alive, and, if remotely possible, without violence.

The effort to do so without giving in to the terrorists led to the new sophistication in dealing with sieges displayed by, for example, the British in the Spaghetti House and Balcombe Street sieges of 1975, the Irish in the Monastervein siege following the kidnapping of Dr. Tiede Herrema, in the same year, and the FBI in countless acts of hostage-taking by criminals in the U.S.

One basic rule in operations of this kind is to keep the terrorists talking. The negotiator has a key role on which all else depends. It is enormously difficult, demanding an ability not only to establish a relationship with the terrorists, but to understand the position they are in, and see the world through their eyes. The negotiator—in the case of the Dutch sieges Dr. Mulder—needs all the information that can be gathered about the terrorists. If remotely possible, the place under siege needs to be electronically

bugged. Lowering the temperature is one of the negotiator's chief aims; he must smooth the ups and downs in the terrorists' mood, and stop them behaving impetuously, particularly in the period following the hostage-taking. In this period says Dr. Ochberg, Director of Mental Health Services for the U.S. Government, the terrorist frequently wishes to show power. He is liable to do so in an irrational way. The negotiator needs to tide him over until he first becomes more rational, and subsequently demoralised and exhausted.

As the siege draws on, sympathy and even affection may develop between gunmen and hostages which make it more difficult for the hostages to be killed. As Dr. Mulder commented after the end of the siege in the Indonesian embassy, "a sense of shared fate occurs." This can take striking forms. Dr. Mulder said that some of the women hostages in the consulate showed "an almost erotic relationship with the occupiers."

How reliable then are these methods for dealing with sieges? With cases involving ordinary criminals and the mentally ill they appear to work well. These occur most frequently in the U.S. where the response is now virtually routine. In 1974, the FBI established a behavioural sciences unit, which has trained agents in each of the Bureau's 59 offices to deal with kidnappers. The success record is good.

Psychiatric experts disagree on how far political hostage-takings present distinctive and intractable problems. In an article written shortly after the Balcombe Street siege, Dr. Peter Scott, the forensic psychiatrist who advised the police both there and at the Spaghetti House, appeared confident. "It is probably true to say," he wrote, "that unless the captors are constantly being encouraged and instructed from their organisation outside (which certainly did not happen either in the Spaghetti House or at Balcombe Street, and would in any case be very easily controlled by the police) then the

onset, nothing but unconditional surrender. Since the gunmen already faced maximum sentences for their previous killings and seemed to have nothing to lose that made the negotiator's task all the more formidable. Strangely, they were able to play upon the gunmen's anxiety not to disgrace the Republican cause.

By contrast, in the negotiations at Assen, the authorities did not categorically refuse the South Moluccan demand for a plane, stalling instead by saying that as long as the terrorists refused to reveal their destination, they could not get a crew for the plane.

Another British forensic psychiatrist, Dr. Paul Bowden, consultant and senior lecturer at St. George's Hospital, takes a more pessimistic view. In particular he thinks too much has been made of the question of the building up of sympathy between terrorist and hostage. Of the successes with terrorists so far, he feels: "Frankly, they've been lucky."

In cold blood after the third day of any siege, and the Moluccans do not appear to be the kind of ultra-ruthless, Palestinian-style terrorists who would resist the development of sympathy with their captives.

Psychologically sophisticated techniques of coping in a siege never appear to have been tried against Palestinian terrorists. The slackening off in their activities appears rather to be due to a reassessment of the usefulness of terrorism, and the Palestinians' own problems in Lebanon. Similarly, the IRA terror campaign in England appears to have slackened off, partly because of police successes, and perhaps also partly because of a reassessment of its political value.

But this does not diminish the importance of the successes so far, notably against the IRA in Britain and the Irish Republic. Hostage-taking, particularly in view of the enormous publicity it gets, threatens the whole legal structure of a society, and indeed it is often intended to do precisely that. A terrorist who can make the authorities concede his demands not only breaks the law, but makes the State acquiesce in his doing so, in full public view.

The struggle is, in a sense, a symbolic one. The peaceful victories of Balcombe Street and Monastervein represented a triumph for legality. The millions who watched these events on television saw men failing in not their demands by violent and illegal means. They saw the forces of law and order in control, coping by ordinary, rational and civilised methods, without the need to follow the terrorists in the resort to violence.

Food being let down to the gunmen during the Balcombe Street siege in London. The supply of food was one of the bargaining counters that the police used in dealing with the gunmen.

Pattern

Before the 1960s, political terrorism—though not uncommon—tended to be an extension of guerrilla warfare, aimed principally at the soldiers and officials of foreign rulers. This holds true for operations as diverse as those of the original Irish Republican Army against the British before 1921, the activities of the Irqan Zvai Leumi in what was then Palestine, those of the FLN in Algeria, of the Mau Mau in Kenya, and of General Grivas's EOKA in Cyprus.

In the 1960s the pattern changed. Political kidnappings became much more common, and, in the wake of the Arab failure in the June War of 1967, Palestinian terrorists began successfully hijacking aeroplanes, and taking groups of hostages—often with tragic and unforeseen consequences. Both kinds of action quickly found imitators elsewhere, among political groups and—particularly in the U.S.—among ordinary criminals and the mentally ill.

That they did so was in substantial measure due to the extraordinary publicity a terrorist incident gets, particularly on television. Publicity was frequently one of the terrorists'

Letters to the Editor

Generating wealth

From Mr. F. Crawford-Grundy, Sir.—Up until recently I was general works manager in one of the branches of a nationally known engineering group, and was responsible for some 40 staff and weekly employes. My prospects were reasonable, conditions and salary adequate.

Today, however, I am managing director of two £100 companies, and do not have any full-time staff. I also have to fight for every £ that comes into my pocket. For the first time I can honestly say that I am using my education fully, and also my previous industrial experience. My operations may grow, they may not, but at least I am trying to stand on my own feet. Life has become exciting, and I am continuing my learning, not from text-books, but from the sheep end of business.

I would suggest that it is through the small and growing companies dynamically led that our country is going to regain its prosperity. Consequently, I would ask that the Government consider how more effectively backing could be given to the new company, the entrepreneurial idea, research into new products—substituting against imports, or to cheaper production methods improving export effectiveness. (The latter two points are relevant to U.K. industry as a whole.) I believe that this wealth generation strategy should be given priority over the continual halting out of lame duck companies with Government—sorry, your money and mine.

What I suggest may not be popular short term, but as the new strategy develops it is this which will pull down inflation and unemployment, not continual handouts to the dinosaur companies of the land, despite their being household names.

To those readers who suggest my education has been wasted, or that I have joined the ranks of "the might have beens," I could only point out that I am backing my own proposals by my actions. It is in my mini-companies. Further, I have not yet been offered a directorship of British Leyland, or parliamentary candidacy for any constituency. I live in "bope, however."

F. Crawford-Grundy, Glenfeuil House, Shandon by Helensburgh, Dunbartonshire.

Pensions outlook

From Mr. A. Foupe, Sir.—While it is desirable that firms should do their best to provide for adequate pensions, it seems to me that the best intentions will be frustrated by inflation.

As far as private schemes are concerned the current rate of inflation is considerably in excess of the yield from investments, the result being that at the end of every year the invested funds are of less real value than they were at the start. Property provides the better security but the yield is "Gilt-edged" or equities. The even-though improvement will only come about by increased rents, but this will also add fuel to inflation.

The Government scheme sounds good on paper, but should be borne in mind that the Government has no arrangement for funding contributions and is incapable of saving. The prospect therefore is that the

contribution levied from the active will grow more and more intolerable as the proportion of retired increases and this will be further aggravated by the need of providing index-linked pensions for the enormous private aged sector.

The threshold of VAT

From Mr. N. Lawson, M.P., Sir.—I was most interested to read the letter (June 1) from Mr. A. Jacobs, the economic and taxation adviser to the Liberal Party, with its revelation about the concession on VAT for Mr. Hardee "found it was necessary to make" to the Government.

Mr. Jacobs' lack of familiarity with Parliamentary procedure has, however, led him into error over the Conservative racehorse amendment. The main vote here was on Amendment 207, which received the full support of the Conservative members of the standing committee. Mr. Jacobs is, I think, confusing this with an earlier vote on another amendment in the same group, which the mover himself described as merely "technical," and on which the Conservative "front bench" abstained.

On neither occasion did a single Conservative vote against the amendment in question. Mr. Jacobs may confirm this by reference to the standing committee D Hansard for May 26, cols. 313-4 and 367-8.

While on the subject of error, may I take this opportunity to correct a typing error which crept into the letter from me that you were kind enough to publish on May 30? The second sentence of the second paragraph should have read "A Conservative new clause to raise the VAT threshold from £2,000 to £10,000 was given an unopposed Second Reading," and not, of course, from £7,500 to £10,000.

I apologise to your readers for the fact that my preoccupation with the Operation Whiplash on the Finance Bill Standing Committee prevented my spotting this before despatching the letter.

Nigel Lawson, House of Commons, S.W.1.

Fine weather motorists

From Mr. A. Lamb, Sir.—Some of the low sales figures for motor cars in the U.K. may, in part, be due to an idiotic attitude by many dealers—in and around this city at any rate—to keep their showrooms full of spotless cars. Seeing a new car looking absolutely spotless is what one would expect, but does not buy a car because of this. In order to consider buying a car, one must have a test-drive.

I have had first-hand experience of negative attitude displayed by one motor car distributor, and it is as follows. I telephoned regarding a motor costing in the region of £10,000, requesting a test-drive. One of the directors spoke to me and said that in order to drive one of these cars I must choose a fine day, because if the car was out in bad weather it would take his work-force (or part of it) three days to repolish the car so that it could go back into the showroom. He said that it would be best if I telephoned when I wanted a test-drive and the weather was fine—be was evidently not prepared to arrange a provisional date and then telephone me if the weather was "unsuitable."

Freedom of TV expression

From Mr. H. Benjamin, Sir.—One thing which emerges strongly from your TV critic's cry of anguish "what hope is there for those of us who really believe in freedom of expression?" (June 1) is the widening gap which has emerged between those whose main interest (and livelihood) is the creation and production of TV programmes and an increasing majority of most shades of opinion among the viewing public.

Where censorship exists it surely does so for the protection of the very young and those of less than mature mentality. That TV censorship is considered necessary is clearly because these categories are likely to be viewers of the TV medium to a much greater extent than, for example, the theatre and the cinema. Your TV critic's complaint of "the hokey-boots brigade" smacks of the adolescent schoolboy's cry of "classics." When people declare that they dislike a programme it does not necessarily mean, as your TV critic suggests, that they are embarrassed by it; of those who choose not to watch blue films not all are sexually unsophisticated.

Your TV critic is clearly a man of gentle outlook (how else his new-found interest in Children's Hour? and he will have to accept that many of the "hokey-boots brigade" not only have genuine concern for the social consequences of "sex-violence" and consider that their importance sometimes outweighs freedom of expression, but also that many of them have greater knowledge and understanding of those who need protection than most of those who work in television centres and who provide so much pleasure.

H. Benjamin, Stanhoe Hill, King's Lynn, Norfolk.

AA breakdown services

From the Public Relations Manager, the Automobile Association, Sir.—Mr. R. S. Campin (June 1) suggests that the AA should operate a no-claims discount scheme for those members who have been fortunate enough not to have to call on the AA breakdown service over a number of years.

There is a big difference between the AA subscription and the motor insurance ex-

ample he appears to be asking us to follow. Motor insurance is a high premium and big claim risk business. If one took another insurance example, say for household contents, where the premium is lower, there are not many schemes offering no-claims discounts.

Not all the present subscription would be available for a breakdown service discount scheme. The handbook and the legal defence service are just two examples of the wide range of our membership services that are paid for from the basic subscription. These services are used on millions of occasions a year and are thus very far from being "well-maintained" as Mr. Campin suggests.

The AA breakdown service was used on 2.5m. occasions last year—an average of about half the membership. An analysis shows that only a very small minority of the members make such a number of calls as amounts to abuse. Furthermore, the assumption that new or well-maintained cars go smoothly on their way and the AA resources are taken up by old hangers is not borne out by the facts. All our past researches have shown there is little difference in the breakdown rate related to the age of the vehicle.

To set up the necessary administrative systems to keep records of the 2.5m. individual breakdowns would mean another computer as well as staff and paperwork, and the costs of all this would have to come from members, even those who do not break down.

Over the last 70 years we have built up a tradition of helping motorists stranded on the road whatever the reason. We often provide help to those with what amounts to a self-inflicted problem—keys locked in the car or the 50,000 drivers who ran out of petrol last year are but two examples.

It can happen to the most conscientious of us and the AA is there to help with a smile and not a printed notice to say you have lost your no-claims bonus.

R. S. Campin, Farnham House, Basingstoke, Hants.

Accounting for inflation

From Mr. D. Goch, Sir.—Although I was an early critic in your correspondence columns and elsewhere of the Marquess Committee's exposure draft 18 on inflation accounting, I was always conscious of the fact that the group was inhibited by outside constraints on the method and timing of the implementation of its current cost accounting proposals.

In the light of the volume of criticism of EDIE 1 which the reported decision of the Marquess Group that a second exposure draft is unnecessary and that postponement of the introduction of CCA will be limited to only six months (June 1) reveals a colossal insensitivity to the strength of expert opinion that much more thought about and practical experience of the methodology is needed before we launch into a full-scale scheme.

The public stance of the chairman of the group during the discussion period that has just closed has unfortunately created an impression that his mind is made up and that nothing else will unmake it.

Desmond Goch, 4, Paddock Wood, Harpenden, Herts.

To-day's events

- GENERAL**
 - Commonwealth Conference opens, Leicester House, W.2. The Queen and Duke of Edinburgh give dinner party at Buckingham Palace this evening for participating Heads of Government.
 - Nuclear Proliferation Group of NATO begins two-day Ministerial meeting in Ottawa under chairmanship of Dr. Joseph Luns, NATO secretary-general.
 - Mrs. Margaret Thatcher, Opposition leader, opens Grosvenor House Antiques Fair (until June 15).
 - Paris International Air Show, Le Bourget airfield (until June 12).
- OFFICIAL STATISTICS**
 - Retail sales (April, final). Hire purchase and other instalment credit business (April).
 - COMPANY RESULTS
 - Brown Shipley Holdings (full year). Hanson Trust (half-year). McCorquodale (half-year). MEPC (half-year). Meial Box (full year). Pegler-Hattersley (full year). Westland Aircraft (half-year).
 - See Week's Financial Diary on page 8.
- JURILEE CONCERTS**
 - London: Schubert Orchestras, New English Sinfonia and London Gabrieli Brass Quintet. In programme sponsored by the Stock Exchange, perform works by Britten, Vaughan Williams, Berkeley, Byrd, Tallis and Purcell. St. Katharine Cree, Leadenhall Street, E.C.3, 7.30 p.m.
 - New Philharmonia Orchestra, conductor Stanley Pope, in programme of Walton (Orn and Scpre); Schubert (Symphony No. 3—Unfinished); Wagner (Overture, Die Meistersinger); and Dvorak (Symphony No. 9 in minor). Royal Festival Hall, S.E.1, 8 p.m.
- JURILEE SERVICES**
 - St. Giles Cripplegate, Barbican, E.C.2, 1 p.m.
 - St. Katharine Cree, Leadenhall Street, E.C.3, 1 p.m.
 - St. Peter, Cornhill, E.C.3, 1.10 p.m.
- JURILEE EXHIBITIONS**
 - Queen Victoria's Jubilee of 1837, including paintings from the Royal Collection, Royal Academy of Arts, Burlington House, Piccadilly, W.1 (until July 10).
 - Royal Jubilee Exhibition, including George III's collection of coins and medals, King's Library, British Museum, W.C.1 (until July 24).
 - Jubilee souvenirs, Design Centre, 28, Haymarket, S.W.1 (until September 3).
 - Royal Portraiture in Photography, National Portrait Gallery, St. Martin's Place, W.C.2 (until October 3).
 - Jubilee Masterpieces, Victoria and Albert Museum, Exhibition Road, S.W.7 (until December).
 - SPORT
 - Golf: Marlton International, Balmorrie, Perthshire. Tennis: Nottingham tournament.

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County Motor Garage Company, Lowerwood Ltd., Thornhill, Jamnston, Renfrewshire, Scotland PA5 8YH. Telephone: 0569 20157.
Arnold G. Wilson, Regent Street, Leeds LS2 2QF. Telephone: 0532 39666.
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Aston Martin Lagonda (1977) Limited Newport Pagnell, Buckinghamshire MK16 9AN. Telephone: Newport Pagnell 01620 (12 Lines)

EUROBONDS

BY MARY CAMPBELL

London quote for Dana Corporation

BY JOHN WICKS

ZURICH, June 7

SECONDARY market trading in Eurodollar bonds has not been very active during the last ten days, and, with London closed yesterday and Monday, there has been little change so far this week. However, against a backdrop of falls of an eighth or a quarter of a point in Eurodollar interest rates, there is no doubt that this sector of the market has stabilised.

The same cannot be said for the D-mark sector where the June 1 injection of liquidity into the domestic banking system appears to have had no effect on D-mark international bond prices and which has continued to weaken.

Five Eurobond issues have been announced since Friday, for Australian Mining and Smelting, and Mitsubishi Gas Chemical Company in U.S. dollars, Laurentide Financial Corporation in Canadian dollars, North Sea Gas in D-marks and the Finnish electrical utility Imatran Voima Osakeyhtiö in units of account (for terms, see table). Due for announcement today or tomorrow is the Manitoba Province DM150m. issue from West-deutsche Zellebahn, which was postponed last week.

Australian Mining and Smelting is a wholly-owned subsidiary of Conzinc Rio Tinto of Australia, though there is no guarantee. The Mitsubishi Gas bonds will be convertible from the beginning of next month but no conversion

premium has been indicated. The latter are the same as the last Japanese convertible, for which, which created some comment in the market last week because it sank to a heavy discount. As yet it shows no sign of picking up: it was quoted on

the continent yesterday at about 96.7 after an issue price of par. Laurentide is a public company but is majority owned by

the large Canadian holding company, Power Corp. The terms of the proposed issue are the same as on Rank, which was yesterday quoted at about 99.99.

The Laurentide issue is secured on the receivables of the company and is subject to a series of trust indentures. The North Sea Gas issue is secured on a throughput agreement—the company is wholly owned by the Phillips group. As in the case of previous D-mark issues by this borrower, the management group is limited to the four big German banks, with Dresdner as lead this time on a rotation basis.

The Imatran Voima issue is the first in units of account since the Telephone Company of Funen issue last September. The calculations behind the reopening of this market involve a combination of a slight fall in Belgian domestic interest rates together with the stabilisation of the D-mark and Dutch guilder, the currencies with the closest affinity to the Unit of Account. The 8 1/2 per cent being offered on the 12 1/2 per cent issue is to be compared with the 8 per cent after withholding tax offered on the last Belgian domestic government bond issue.

Among the issues launched last week, the main concern about the Swedish issues was their size. The proposed terms of the five year tranche are directly comparable to the five-year tranches of the EEC issue, which has been some good two-way trading in the primary market.

Secondary market quote of about 97 1/2. This does, however, suggest that Sweden will have to take full advantage of its indicated discount in up to a point. The longer term tranches is expected to sell on the fact that it offers half a point more than the longer term tranche of the EEC issue while having an average life which is only just over a year more.

The European Coal and Steel Community (ECSC) is expected to issue a 1.5 billion mark note not only because of its maturity—eighteen years was

usually long for this market even before the 1973-4 devaluation but also because of the way the sinking fund has been structured. The sinking fund will redeem \$1.4m, in each of the first 13 years of the issue's life thus giving some support to the secondary market price right from the start. The \$21.8m, outstanding for the last five years will be in effect a bullet issue.

The issue is expected to appeal strongly to a limited range of Eurobond investors, insurance companies, for example, and U.S. funds managed offshore.

Some details of the next Eurobond issue have now emerged. It will be part of a Y20bn. (about \$17.5m.) two-tranche issue by the World Bank of which Y20bn. will be launched in Europe and Y20bn. in Japan. The Y20bn. figure is double the size of the first Eurobond issue, Y10bn. at 7 1/2 per cent, issued by the European Investment Bank in April. As in the case of the EIB, Daiwa Securities will be lead manager.

The IMF says the international bond market will remain active this year, although the level of activity will decline from that seen in 1976. Reuter reports from Washington.

In a supplement to its fortnightly publication Survey, it estimates new issues will total \$20bn. to \$25bn. this year, compared with \$30bn. in 1976. Maturities are not expected to lengthen from their present seven to nine year average, it adds.

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Table with columns: Borrowers, Amount m., Maturity, Coupon %, Price, Lead manager, Offer yield %. Includes entries for US DOLLARS, CANADIAN DOLLARS, D-MARKS, ALUMAR, INDI, UNITS OF ACCOUNT, SWISS FRANCS.

Indices

NEW YORK - DOW JONES

Table showing Dow Jones indices for June 7, 1977, with columns for High, Low, and Close.

STANDARD AND POORS

Table showing Standard and Poors indices for June 7, 1977, with columns for High, Low, and Close.

NEW YORK

Large table listing various stocks and their prices for June 7, 1977.

Y. S. E. ALL COMMON

Table showing Y. S. E. All Common indices for June 7, 1977.

MONTREAL

Table showing Montreal indices for June 7, 1977.

TORONTO

Table showing Toronto indices for June 7, 1977.

JOHANNESBURG

Table showing Johannesburg indices for June 7, 1977.

BRUSSELS/LUXEMBOURG

Table showing Brussels/Luxembourg indices for June 7, 1977.

AMSTERDAM

Table showing Amsterdam indices for June 7, 1977.

COPENHAGEN

Table showing Copenhagen indices for June 7, 1977.

MILAN

Table showing Milan indices for June 7, 1977.

VIENNA

Table showing Vienna indices for June 7, 1977.

PARIS

Table showing Paris indices for June 7, 1977.

STOCKHOLM

Table showing Stockholm indices for June 7, 1977.

SWITZERLAND

Table showing Switzerland indices for June 7, 1977.

SPAIN

Table showing Spain indices for June 7, 1977.

INDUSTRIALS

Table showing various industrial stock prices for June 7, 1977.

BONDS/TRADE INDEX

Table showing Bonds/Trade Index for June 7, 1977.

GERMANY

Table showing Germany stock prices for June 7, 1977.

TOKYO

Table showing Tokyo stock prices for June 7, 1977.

AUSTRALIA

Table showing Australia stock prices for June 7, 1977.

BRASIL

Table showing Brazil stock prices for June 7, 1977.

JOHANNESBURG MINES

Table showing Johannesburg Mines stock prices for June 7, 1977.

OSLO

Table showing Oslo stock prices for June 7, 1977.

AMSTERDAM

Table showing Amsterdam stock prices for June 7, 1977.

PARIS

Table showing Paris stock prices for June 7, 1977.

SWITZERLAND

Table showing Switzerland stock prices for June 7, 1977.

INDUSTRIALS

Table showing various industrial stock prices for June 7, 1977.

AUTHORISED UNIT TRUSTS

OFFSHORE AND OVERSEAS FUNDS

Table of Unit Trusts (Ltd) including entries like 'The Unit Trust Mgrs. Ltd.', 'British Overseas Investments', and 'British Overseas Investments (No. 2) Ltd.' with columns for share price and change.

Table of Unit Trusts (Ltd) including entries like 'British Overseas Investments', 'British Overseas Investments (No. 2) Ltd.', and 'British Overseas Investments (No. 3) Ltd.' with columns for share price and change.

Table of Offshore and Overseas Funds including entries like 'Arbutnot Securities (C.I.) Limited', 'Fidelity Mgmt. & Res. (Bda.) Ltd.', and 'Kemp-Gee Management Jersey Ltd.' with columns for share price and change.

Table of Offshore and Overseas Funds including entries like 'Kemp-Gee Management Jersey Ltd.', 'Save & Prosper International', and 'Kerzeval Mgmt. Jersey Ltd.' with columns for share price and change.

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Table titled 'FINANCIAL TIMES STOCK INDICES' showing various market indices and their values.

Table titled 'HIGHS AND LOWS' showing high and low values for various stocks and indices.

Table titled 'FT ACTUARIES INDICES' showing actuarial indices and their values.

Table titled 'HONG KONG' showing stock market data for Hong Kong.

Table titled 'SINGAPORE' showing stock market data for Singapore.

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INSURANCE, PROPERTY, BONDS

Large advertisement for insurance, property, and bonds, featuring various company logos and detailed descriptions of services offered.

NOTES

Text block containing various notes and financial information, including interest rates and company announcements.

Advertisement for 'INSURANCE BASE RATES' listing various insurance products and their corresponding rates.

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CRICKET **BY TREVOR BAILEY**

Prudential win no guide to Test prospects

THERE ARE several good reasons why the Prudential Trophy win by England has no real significance in terms of the coming Test series.

First, the main objective of the Australians in the three one-day internationals was clearly practice, rather than winning this mini tournament—every member of their touring party was given the opportunity.

In contrast, the English selectors relied on what they consider to be their strongest 11, only making one change.

It was rather ironic that their own victory was achieved without several of their most accomplished performers, including Walker, Marsh and Serjeant. This approach was understandable, even though it reduced their chances of picking up the £2,000 prize money which the sponsors awarded for each match.

Tactics

Thirdly, the final stages of the Oval game took place in conditions which would never be tolerated in serious cricket.

Fourthly, the requirements, and the tactics of limited overs cricket are very different from those in Tests. A fast, shock bowler like Thomson can prove a liability in the former, where

the denial of runs is often more important than the taking of wickets, and middle order batsmen frequently have to sacrifice their wickets in the pursuit of runs.

However, these Prudential matches have provided much entertaining cricket and also underlined the strengths and the weaknesses of the two opponents in the Jubilee fight for the Ashes.

England have appointed Mike Brearley as captain for the first two Tests. As expected he led his team competently, but the most hopeful feature was probably his splendid opening partnership of over 150 with Amis.

The three seamers for the first Test at Lord's will obviously be Willis, Lever and Lid, with Underwood as stand-in. Underwood is also excellent and the fielding will be excellent.

The problem area is in the middle batting which has several attractive stroke-makers, but lacks solidity. There is certainly room for at least one additional class player, now in form, while Greig is lucky there does not appear to be another quality all-rounder challenging for his place.

Australia also have their problems. They have yet to find a convincing opening pair and their batting, apart from Chappell, who showed his match-winning not-out century at the Oval that he is the most accomplished player of either side looks distinctly thin.

Although their reserve keeper, Robinson, made 70, containing some fine strokes, he enjoyed more than his share of luck and lacks the basic pedigree normally associated with an Australian No. 1.

The tourists' pace attack—even though Thomson, troubled by no-balls and wayward in line and length is still a worry—should be formidable.

Flattering

Walker is a fine bowler. Fawcett is distinctly hostile and was considerably quicker than Willis at Old Trafford. Malone swings the ball more than most and Dymock is a capable left-arm.

Chappell himself is a well-above-average medium-paced seamer even if his five wickets at Edgbaston was rather flattering.

The spin section of O'Keefe and Bright is less impressive. Neither should cause undue trouble and it would come as no surprise if, before the end, Australia are reduced, like the West Indies last summer, to fielding without a genuine spinner, which reduces spectator appeal and lowers the over rate.

My money remains on England in what I expect to be a low-scoring series with plenty of outstanding fielding, excellent quick bowling and, in the event of rain, or "turner," Underwood proving the deciding factor.

Hoechst

Payment of Dividend

NOTICE IS GIVEN to shareholders that following a resolution passed at the Annual General Meeting of shareholders held on 7th June, 1977, a dividend for the year ended 31st December, 1976 of 15% on the nominal value of the shares will be paid as from 8th June, 1977 against delivery of Coupon No. 37 or lodgement of London Deposit Certificate for trading Square No. 27.

The dividend of 15% will be subject to German Capital Yields Tax of 25%.

Coupons and London Deposit Certificates may be presented as from 8th June, 1977 to

S. G. Warberg & Co. Ltd., Coupon Department, St. Albans House, Goldsmith Street, London, EC2P 2DL

from whom appropriate claim forms can be obtained.

Coupons will be paid at the rate of exchange ruling on the day of presentation.

Payments in respect of London Deposit Certificates will be made at the rate of exchange ruling on the day of receipt of dividend on the underlying shares deposited in Germany.

United Kingdom Income Tax will be deducted at the rate of 20% unless claims are accompanied by an affidavit.

German Capital Yields Tax deducted in excess of 15% is recoverable by United Kingdom residents, and the Company's United Kingdom Paying Agent will, upon request, provide Authorised Depositaries with the appropriate forms for such recovery.

Frankfurt am Main, June 1977

Hoechst Aktiengesellschaft

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YACHTING **BY ALEC BEILBY**

Marionette makes impression

IT IS EARLY days in terms of deciding the British Admiral's Cup team, but the performance of Chris Dunning's Marionette in the 220-mile trial ocean race from the Solent to Deauville over the week-end certainly pleased the British selectors, though the race was overshadowed by the tragic loss of one of the crew from the Admirals Cup trial yacht, Charlton V, owned by Bob Appleby.

It was a tricky race, the wind predominantly light and of variable direction. Added to this were the problems of finding a difficult oew mark a mile south of the entrance to the new Brighton marina before trading across the Channel to the notorious tides off Cherbourg and then sailing east once more up the Channel to a further mark 25 miles north west of Le Havre before turning south for the finish off Deauville.

Marionette, a new yacht this season designed by Ron Holland, has already impressed observers, both in inshore racing as much as offshore, and her three-hour handicap win over her nearest rival, Jeremy Roger's brand new Moonstone, surprised even her crew, one of whom had spent considerable time up the coast during the race re-roving a broken halyard.

There are still five more trial races to be sailed before the British team is named to defend the Cup against a record challenge from 18 nations.

It had been initially proposed that the second British team trial should have been a shorter race back from Deauville to the Solent but the Royal Thames Yacht Club had organised a nationwide series of co-ordinated races for the Silver Jubilee involving ten other clubs and including the Deauville yacht club. These races, which sailed over a 24-hour period on either Saturday, Sunday or

Monday, attracted an entry of about 65 yachts.

Initially, it seemed that the overall national winner might have been Mrs. J. Spens's Faith which covered 215 miles in 24 hours but the organisers still awaited the results from the south, notably those yachts starting from France where the gales, and the opportunity of choosing a broad-reaching course in the Channel could have provided the chance of beating the Scottish crew.

It was then established that there had to be a least six finishers from any club for the results for yachts from that club to be counted and only five finished on the Clyde. In fact, only the best club, the Royal Dee Yacht Club and those coming from Deauville had enough finishing yachts to qualify and the eventual winner of this gate-torn event was Mr. A. L. Stead's Andromeda, from the Royal Dee yacht club, which covered 163.5 miles in the 24-hour period.

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Support for wages policy with defined ceiling

BY ROY HODSON

A PHASE THREE-wages policy with a defined ceiling is supported by the London Chamber of Commerce and Industry, representing 8,000 member firms.

The Chamber's new paper on wages will be discussed at a council meeting later this month. Mr. Denis Healey, Chancellor of the Exchequer, will be guest speaker at a lunch following the meeting.

The view of the Chamber is that it is prepared to jump to free collective bargaining only if a defined ceiling for Phase Three is not possible. But it suggests that such a bargaining system would be preferable to what it calls "free-for-all" dressed up as a Phase Three.

The paper reports that the great majority of Chamber members do not relish the prospect of a return to free collective bargaining with the likely effects upon employment, inflation, and foreign confidence. There are also growing fears among members of increased labour disputes.

According to the Chamber paper, the two most important factors covering pay policy after the end of July are the fight against inflation and restoration of differentials for key personnel, such as skilled craftsmen and middle managers. The Chamber surveys in London and the South-east already show

shortages of skilled workers and the Chamber argues that it is vital that these jobs are made more attractive.

Avenue Works to re-equip

NATIONAL PLASTICS, a member of the Courtauld's Group, has started plant replacement and general expansion at its Avenue Works, Walthamstow, London.

In phase one, 11 injection moulding presses being made by Krupp Reichenbauer of Essen and supplied by Hittit and Plastic Machinery will be installed.

The first machine will be installed this month and will be followed by the other ten in the next six months. National Plastics has an option on a further 11 injection machines if phase two of the expansion is confirmed.

GIST-BROCADES N.V.
In accordance with subsection 2a of Article 4 of the Trust Deed of 19th June 1969 relating to

GIST-BROCADES N.V.
U.S.\$15,000,000 20 year 5 1/2% convertible Debenture Loan, the under signed announces that the Conversion Price falls to be adjusted due to the payment of a dividend of 7% in cash, or at the option of the bearer 5% in shares from the share premium account.

From May 19th 1977 the Conversion Price will be reduced to Nfl.93.00 per share of Nfl.100 nominal value.

B.V. ALGHEHEN ADMINISTRATIE-EN TRUSTKANTOOR
Wolvenburg, Nederland
The Netherlands

All these notes having been sold, this announcement appears as a matter of record only.

COMPAGNIE GENERALE MARITIME ET FINANCIERE

U.S. \$ 50,000,000

Guaranteed Floating Rate Notes 1977-1984

Unconditionally guaranteed by the Republic of France

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A.E. AMES & CO. LIMITED AN ORESENS BANK A/S BANCA DEL GIBITTO BANK GUTZWILER KURZ, BUNGENBERG ROVERSEAS LIMITED AMEX BANK LIMITED BACHE HALEY STUART INC. BANCA NAZIONALE DEL LAVORO BANK OF NEW ZEALAND LIMITED BANK MEEB & HOPE N.V.

BANQUE ARABE ET INTERNATIONALE D'INVESTISSEMENT (S.A.L.) BANQUE BELGE POUR L'INDUSTRIE S.A. BANQUE FRANCAISE DE DEPOTS ET DE TITRES BANQUE DE L'INDOCHINE ET DE SUEZ BANQUE LOUIS-DREYFUS BANQUE DE PARIS ET DES PAYS-BAS BANQUE VERNEB ET COMMERCIALE DE PARIS BAYERISCHE LANDESBANK OBERBAIEREN BANKLINER HANDELSBANK FRANKFURTER BANK CHASE MANHATTAN LIMITED LA COMPAGNIE FINANCIERE CREDIT INDUSTRIAL BANK'VEBEN CREDIT INDUSTRIEL QALSAE ET DE LOURAIN CREDIT LYONNAIS CREDIT DU NORD CREDITO ITALIANO (UNION) WRITERS S.A. DEN DANISKE BANK AF 1871 AKTIESELSKAB

BANQUE ARABE ET INTERNATIONALE D'INVESTISSEMENT (S.A.L.) BANQUE FRANCAISE DU CUMUL DE CREDIT BANQUE GENERALE DU LUXEMBOURG S.A. BANQUE INTERNATIONALE A LUXEMBOURG S.A. BANQUE DE NEUFBRUNN, SCHLUMBERGER, MALLET BANQUE ROTHSCHILD BANQUE WORME BARCLAYS KOL & CO. N.V. BAYERISCHE VEREINBANK CAISSE CENTRALE DES BANQUES POPULAIRES CITICORP INTERNATIONAL GROUP COUNTY BANK LIMITED CREDIT COMMERCIAL DE FRANCE CREDIT INDUSTRIEL ET COMMERCIAL CREDIT SUISSE WHITE WOLD LIMITED DATWA EUROPE N.V. DEN NORSKE CREDITBANK

DILON, READ OVERSEAS COOPERATION EUROPEAN BANKING COMPANY LIMITED FIRST CHICAGO LIMITED GLOBE TRADING & CO. LIMITED GIRON CENTRALE UNO BANK DES OSTERREICHISCHEN PARAKASSEN A.G. HAMBROS BANK LIMITED HANDELSBANK N.W. (DIVERSEAS) LTD. HELSINKI BANK LIMITED HESSISCHE LANDESBANK-GIROZENTRALE INTERNATIONAL BANKING LTD. INTERNATIONAL SECURITIES S.A. INTERNATIONAL-BANQUE KIDDER, PEABODY INTERNATIONAL LIMITED KREDBETBANK N.V. KREDBETBANK S.A. LUXEMBOURGERS KUNN, LOES AND CO. INTERNATIONAL KUWAIT INTERNATIONAL FINANCE COMPANY S.A. "KIPCO" WHICH BROTHERS & CO. LIMITED LAZARD FRERES ET CIE LOYD'S BANK INTERNATIONAL LIMITED LONDON MULTINATIONAL BANK (UNION WRITERS) LIMITED MERRILL LYNCH INTERNATIONAL & CO. SAMUEL MONTAGU & CO. LIMITED MORGAN GRENPELL & CO. LIMITED MORGAN GRENPELL & CO. LIMITED NEDERLANDSCH-MIDDELANDSBANK N.V. NIMURA EUROPEAN BANK NORDDEUTSCHE LANDESBANK GIRDZENTRALE PIETROSCHE BANKEN AKTIESELSKAB N.M. ROTHSCHILD & SONS LIMITED SALMON BROTHERS INTERNATIONAL LIMITED SANITARY BANK LIMITED SMITH BARNEY HARRIS UPHAM & CO. INCORPORATED SOCIETE BANCAIRE BARCLAYS (SUISSE) S.A. SOCIETE CENTRALE DE BANQUE SOCIETE GENERALE SOCIETE GENERALE ALSACIENNE DE BANQUE SOCIETE GENERALE DE BANQUE S.A. SOCIETE LYONNAISE DE DEPOTS SOCIETE PRIVER DE GESTION FINANCIERE SOCIETE SEQUANAISE DE BANQUE SUMITOMO FINANCE INTERNATIONAL SWISS BANK CORPORATION (OVERSEAS) LIMITED SWISS BANK CORPORATION (OVERSEAS) LIMITED TRADITION SECURITIES LIMITED UNION BANK OF FINLAND LTD. VEREINIGD WESTERNS AKTIENGESELLSCHAFT "J. SONTORL & CO." S. G. WARBURG & CO. LTD. WILLIAMS, GILBY & CO. DEBY WITTE INTERNATIONAL TAMAIKI INTERNATIONAL (NEDERLAND) N.V.

INTERNATIONAL FINANCIAL AND COMPANY NEWS

Generale Occidentale to borrow Frs.3.75m.

PARIS, June 7. GENERALE OCCIDENTALE will finance its 40m. partial bid for Cavendish, the British food group, with borrowings totalling at least Frs.3.75m. according to a report presented at the company's extraordinary general meeting, Reuter reports from Paris.

A cash offer of 155n a share by Generale Occidentale for half the 49 per cent. of Cavendish shares not owned by it was announced last month—to raise its stake to 75 per cent. from 51 per cent. It will make a Frs.150m. convertible bond issue, raise Frs.200m. through a medium-term currency loan from a banking group and raise at least a further Frs.25m. through a long-term loan from Credit National.

The company said a further convertible issue denominated in foreign currencies equivalent to between Frs.30m. and Frs.50m. may be issued later.

The report said the initial issue of Frs.150m. bonds, proposed as part of the bid-financing package will have a 12 year life and be amortised from the fifth year onwards.

The coupon has not yet been fixed but the issue, convertible into shares on a one-for-one basis at any time, will be priced at least 10 per cent. over Generale Occidentale's average share price in 20 Paris bourse sessions in the period preceding its issue.

ITALIAN BANKING

Alarm over EGAM Bill

BY PAUL BETTS

ITALY'S mainly state-controlled banking system, which so far seemingly appeared to have weathered the country's economic difficulties, has been thrown into a state of growing alarm following a Parliamentary decision that could effectively transform its profits into what a leading banker here called "a mere accounting exercise."

The Parliamentary decision involves a Senate amendment to the controversial Bill concerning the dismantlement of the perennial loss-making state mineral agency, EGAM. This amendment, in effect, makes the banking system partially responsible for past economic policies, in particular the funding of obsolete and heavy loss-making EGAM subsidiaries, which have led the mineral agency to accumulate debts totalling a crippling L915bn. (£600m.) at the end of last year.

The EGAM Bill—now passed by decree law—provides in the first instance a total of only L100bn. to cover EGAM's indebtedness and a further L344bn. for the losses of the agency's 72 subsidiaries. These losses have steadily increased from L22bn. in 1973, to L29bn. in 1974 and to L194bn. and L210bn. in 1975 and 1976 respectively.

At the same time, the Government will decide by the end of October on the respective fates of individual subsidiaries, some of which are to be incorporated into the two troubled giant state

holding companies, ENI and IRI, while the "most hopeless cases" could be liquidated.

Bankers point out that the provision of L100bn. for EGAM's indebtedness hardly suffices to cover outstanding credits which some of Italy's leading banks currently hold in the mineral group. For their part, according to the Bill, the banks concerned will simply have to take their losses from the dissolution of EGAM, which in many cases they cannot effectively sustain without afflicting severe distortions to their balance sheets.

Surprise

The banking establishment, however, is even more appalled over the possible repercussions of the Bill. According to one banker, the EGAM Bill could become the thin end of the wedge since the banks could eventually be forced to write off as bad debts outstanding credits and unpaid interests in other heavily indebted and ailing state-sector concerns. The past policy of debt-financing in Italy has led to a situation in which the country's largest industrial concern, IRI, now has some L14,300bn. in accumulated debts and individual subsidiaries like Alfa Sud and the Bagnoli steel plant which between the two of them lost L138bn. in 1975.

The EGAM ruling has taken by surprise the banking establishment which until recently

had assumed that its bad debts with state sector groups were in effect guaranteed by the state. In the past it had been the widespread practice of troubled state-sector companies to simply roll-on their debts and interest payments from year to year. The banks, too, also advanced guarantees in the form of a strong Christian Democrat Party, this is no longer the case. In the past, too, pressure was also exerted on the banks to participate in such salvage operations from the forces, above.

"But the whole state sector in Italy is now coming under scrutiny and is a major issue in the current attempts to formulate an all-party economic and legislative agreement.

At the same time, the opposition is trying to erode the Christian Democrat's control over the banking system, which has found visible expression in the long battle over the nominations for a number of top banking posts. The Communists are, in effect, now campaigning to stop the current practice of the Christian Democrats of making political appointments to senior banking and industry posts.

Paradoxically, the attack on the banks comes at a time when the Governor of the Bank of Italy, Sig. Paolo Baffi, has stressed the need to protect the international credibility of the Italian banking system. In effect, it is the steady increase of the foreign indebtedness of the banking system which has so far softened the impact of the country's balance of payments deficit on reserves.

were confident in the funding of industrial salvage operations often motivated by political patronage or other social reasons — because of state guarantees in the form of a strong Christian Democrat Party, this is no longer the case. In the past, too, pressure was also exerted on the banks to participate in such salvage operations from the forces, above.

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AMERICAN NEWS

NYSE votes for options

BY JOHN WYLES

NEW YORK, June 7.

THE NEW YORK Stock Exchange has filed a detailed plan with the Securities and Exchange Commission to open a market in options trading whose development in the United States has been marked in the last few days by the start of limited street trading in "put" options on five exchanges.

All of these exchanges had previously traded in "call" options which give the holder the right to buy stock at a fixed price within a defined period of time. In a mirror image, a "put" option enables the holder to sell stock at a specific price within a specified time.

The New York Exchange wants to handle "put" as well as "call" options and is pressing the SEC to change its view that an exchange should have some experience handling "call" options before it moves into "put" options. This effectively bars the New York Exchange from a simultaneous start in both forms of options.

The exchange plans to start trading with calls on 25 stocks. They have not yet been identified but they will have a substantial number of shares and will be "widely held and actively traded."

In arguing for permission to trade in "puts" as well as "calls," New York claims that it will be unable to compete with rival exchanges trading the same stock in both if it were limited just to "call" options.

The American Stock Exchange, the Chicago Board Options Exchange, the Phila-

delphia Exchange, the Midwest Stock Exchange and the Pacific Stock Exchange all began trading in "put" options at the end of last week.

The inaugurations were all accompanied by warnings from officials of the exchanges that "put" options trading involved considerable risk and should not be undertaken by investors unable or unwilling to take a loss.

Meanwhile, the financial condition of stockbrokers remains good despite a 15.7 per cent. decline in their brokerage fees since fixed commission rates were ended on May 1, 1975. This is stated in an SEC report (to Congress) released yesterday in Washington.

The SEC said New York Stock Exchange member firms had lost \$862m. in revenues because of the end of fixed commission rates. But the financial condition of broker-dealers in aggregate had actually "improved substantially" in the 20 months since fixed rates ended, because trading activity has been very high.

Thus far, there was no evidence that competitive commission rates have caused an increase in the securities industry's level of concentration as measured by commission revenue the report added.

However, the SEC said the impact of competitive rates had been measured in very favourable market conditions. It was not known what effect these rates might have had in an unfavourable period.

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FTC fails to block Tenneco

THE FEDERAL TRADE COMMISSION has failed to win a court injunction to block the takeover of Monroe Auto Equipment by Tenneco, Inc., reported our New York correspondent yesterday that a refusal to grant the injunction by a Federal Court of Appeals in Washington, D.C. would clear the way for Tenneco to proceed with the acquisition.

Tenneco wants to acquire at least 80 per cent. of Monroe's 13m. shares through an exchange of 0.3846 of Tenneco common for each outstanding share of Monroe common.

Monroe is a leading manufacturer of shock absorbers and the FTC's challenge to its takeover was based principally on the fact that a Tenneco subsidiary produces car exhaust systems and that a link-up could, therefore, reduce competition in the car spare parts market.

The FTC is expected to maintain its opposition as far as possible through court proceedings. If, however, the acquisition goes ahead the Commission would be likely to continue its challenge through administrative action which tends to be very protracted.

Deltac unit for Armour

DELTEC INTERNATIONAL and Armour and Co., a wholly-owned subsidiary of the Greyhound Corporation, have jointly announced the purchase for cash by Armour and Co. of the food distribution operations of Deltac in Europe and North America. The purchase price, which is subject to possible post closing adjustments, was around \$7m.

Mr. Albert S. Drain, president and chief executive officer of Armour Food Company, said that

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Bid for Avis minority

BY JOHN WYLES

NEW YORK, June 7.

A NEW BIDDER for the 47 per cent. of Avis shares formerly held by International Telephone and Telegraph Corporation has emerged in the shape of Norton Simon Inc., whose diversified interests include Canada Dry soft drinks and Max Factor cosmetics.

The former I.T.T. stock is already under offer from Fuqua Industries, whose activities include the manufacture of gardening equipment and sporting goods. But the Fuqua offer, worth \$15.50 a share, or \$38m. in total, has won no support from the Court appointed trustee of the shares, Mr. Richard Joyce Smith.

Mr. Smith started proceedings for a public offering of the shares which Fuqua is attempting to challenge in a federal court. However, the Norton Simon offer has won a very positive response from Mr. Smith who is attempting to halt the public offering and is seeking a Court hearing in Connecticut on the new bid offer any way.

Clearly, Fuqua is not ready to give up the fight, and its Board is due to meet this week to consider a revised offer for the trustee stock and for the 53 per cent. of outstanding stock.

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ICI Aust. lifts interim

BY JAMES FORTH

SYDNEY, June 7.

ICI AUSTRALIA, partly-owned offshoot of the British chemicals and synthetic fibres group, has lifted its interim dividend payment following a dramatic 53 per cent. boost in earnings for the March half-year. Profit rose from \$A9.16m. to \$A14.0m., continuing the recovery since the disappointing 1974-75 year when profit slumped from \$A22.3m. to \$A4.5m. Last year earnings increased to \$A21.5m. and the group appears likely to top that result in the current year.

The latest result represents a return of 8.3 per cent. on shareholders' funds, compared with only 6.3 per cent. a year earlier. The interim dividend is lifted from 5c a share to 6c. Last year the directors paid a final of 8c, increasing the total payout from 13c to 19c.

The directors said that as well as improved sales—up 17.3 per cent. from \$A205m. to \$A239m.—the profit increase was helped by improvements in productivity, which in turn was related to new capital expenditure. The group plans to spend more than \$A300m. on capital expansion over the next three to four years.

Growth in sales of heavy chemicals, pharmaceuticals, plastics and fertilisers continued, but sales of commercial explosives to the mining industry showed little expansion.

Demand for agricultural chemicals was, however, improved with better expectations in some sectors of the rural industry. One poor spot was the fibre-making subsidiary, which has run up losses of about \$A7m. over the past two years, and again traded at a loss, although at a reducing rate. Further action had been taken to rationalise fibre-making operations to improve profitability.

The directors said the Australian fibres and textile industries continued to be adversely affected by import quotas introduced recently by the Government would have little effect on demand for fibre-makers' products for some time as stocks held by the textile industry remained high.

THE MAJOR newspaper, television and publishing group, the Herald and Weekly Times, boosted earnings 30 per cent. from \$A52m. to \$A68m. in the March half year.

The directors gave no indications of the reasons behind the improvement, but last year when profit was a peak \$A130m. the television and publishing activities showed the strongest gains. Reflecting the cooperation in colour television, earnings of Herald Sun TV last year soared from \$A145,000 to \$A1.44m.

The latest half-year increase was achieved on a sales lift of 14 per cent. from \$A73.5m. to \$A82.9m. The interim dividend is held at 5 cents a share.

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Good year for Metal Box Berhad

BY WONG SIU LONG

KUALA LUMPUR, June 7.

METAL BOX BERHAD, the Malaysian company, which was set up after the split of Metal Box's activities in Malaysia and Singapore, had an impressive first year ending March 31, with profits rising by 95 per cent. to 5.13m. ringgits.

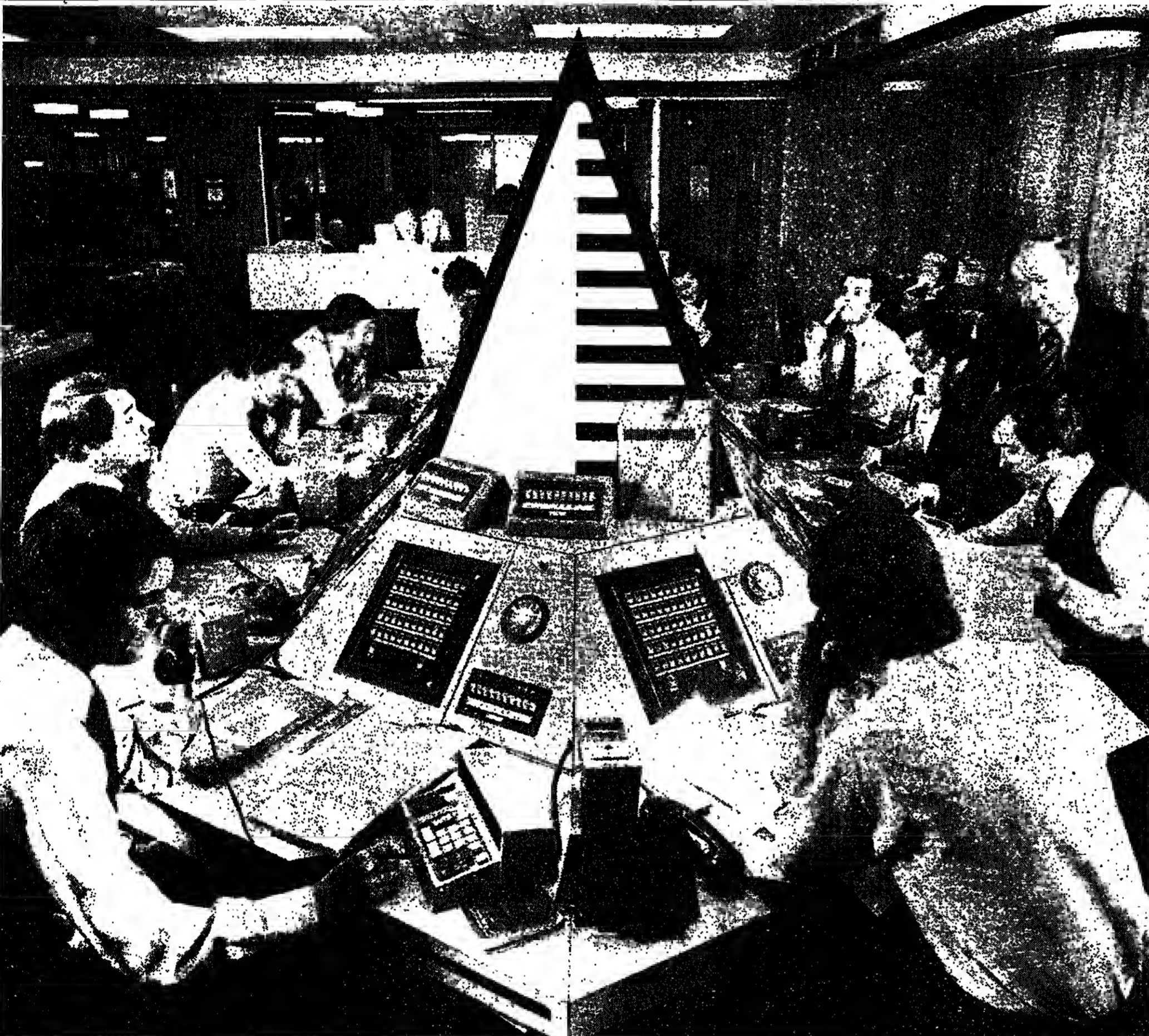
This compared with 2.62m. ringgits profit from the old Metal Box activities in Malaysia.

Sales increased by some 13 per cent. to 48.4m. ringgits. After shares of 100 ringgit each, tax, MMB's profits came to 2.67m. ringgits.

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Handwritten signature/initials

INTERNATIONAL FINANCIAL AND COMPANY NEWS

Peking banking delegation in London

A HIGH-LEVEL delegation from the Bank of China's head office in Peking arrived in London on Sunday and is expected to stay until June 20. Its visit may be prolonged to fit in further engagements. The delegation is led by Fu Ping, vice-chairman of the Board of directors and general manager. Other members are Tsai Ping, managing director and deputy general manager, Chen Cheng-Shung, deputy manager of the business department in Peking, and Li Ze-Ting, secretary to the vice-chairman. The delegation is expected to see mainly British banks. It has just completed a month-long trip round Europe, visiting Switzerland, West Germany and Belgium. Its plans include a visit to Derby to the Rolls-Royce works, arranged by the National Westminster Bank, and another to Scotland. This is the first senior group from the Bank of China to come to London since 1973. Its advent has caused considerable speculation as to whether the Chinese plan new financial initiatives. However, the Bank of China is reported to maintain that the delegation is simply returning the visit of those European bankers who have made the trip to Peking. The visit follows the visit to China of important U.S. and Japanese banking teams. The Japanese Press reported that their bankers had been discussing the extension of substantial overdraft facilities to the Chinese.

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Capital injection for SSIH

ZURICH, June 7. SWITZERLAND'S second biggest watch group, the Geneva-based Societe Suisse d'Industrie Horlogere (SSIH), is to receive a large-scale capital injection following heavy operating losses in 1976 and again last year. The international trading company SIBER Hegner is, through its subsidiary SIBER Invest S.A., to take over Sw.Fr.25m. of new share capital to be issued at par by the Geneva undertaking. The capital increase, which will raise overall capital from Sw.Fr.44m. to Sw.Fr.69m., will be in the form of 250,000 registered shares of Sw.Fr.100 nominal value. The transaction will give SIBER Hegner a 36.2 per cent stake in the SSIH capital and one of its major shareholders. The total number of shares outstanding, SIBER Hegner has for many years distributed Swiss watches including the best-known SSIH brand Omega, on various overseas markets and more recently acquired an interest in the group's domestic sales operations.

Total turnover of the group fell last year to a consolidated Sw.Fr.552.4m., compared with sales of Sw.Fr.705.7m. in 1975 and Sw.Fr.733.3m. in the previous year, while group operating loss reached a figure of Sw.Fr.78.2m. in 1976 after a shortfall of Sw.Fr.64.5m. in 1975. Group net loss amounted to Sw.Fr.46.2m. (1975: Sw.Fr.23.2m.). The Geneva parent company last year recorded a loss of Sw.Fr.27.5m., after one of Sw.Fr.7m. in 1975. The large deficits are due to a fall in volume sales, as well as to high depreciation needs.

MERCHANT INDUSTRIAL GASES

Air Products in Europe

BY JOHN WICKS

OVER A FIVE-YEAR period starting this year, the U.S. under-taking Air Products and Chemicals is to invest some \$200m. in Europe. This forms part of a capital expenditure programme by the group of about \$1bn. in new plant and equipment worldwide. John A. Mountain, vice-president, finance, of the Allentown-based parent company, and European treasurer David E. Kelly, told the Financial Times that particular emphasis will be placed on the development of the European market for so-called merchant industrial gases. These are gases, primarily liquid oxygen and nitrogen, for delivery "over the road" in the market instead of by pipeline to single industrial users.

Operating throughout the EEC, Air Products anticipates annual growth in this sector in major European markets in the period 1977-81 of 11 per cent, each in the U.K. and Federal Germany, 13 per cent in France, 12 per cent in Belgium and 10 per cent in Holland. In the U.K., where the company has a share of the "merchant" liquid oxygen/liquid nitrogen market of some 46 per cent, at present its competitor being British Oxygen—it means to maintain about this share over the five-year period. A plant with a capacity of 300 tons per day has just been opened at Cumbernauld, Scotland, and further U.K. expansion is likely in the next few years.

In the other European countries where Air Products now operates, the aim is to increase its share. This is particularly so in France, where the company currently has only 8 per cent of the market; a new merchant oxygen-nitrogen plant is to open next year at Air Products' existing works at St. Etienne in

the South of France. In Germany, where the group has a 15 per cent market share, production will be boosted this year by a new plant, also of 300 tons per day, at Lindeburg and capacity will probably be expanded during the coming three years. In Belgium (23 per cent market share) and Holland (34 per cent), the company earlier this year announced plans to take over the 40 per cent minority stake of European partners in Air Products SA and Air Products BV. In the process of obtaining 100 per cent ownership of the French company Societe des Produits de l'Air.

AS TO the finance for future European ventures, most of this will be raised in the U.S. Technologies are being investigated for partial European financing, although no offer of equity is planned.

The company's future European investment may well also include on-site facilities for major industrial users. Industrial gas supplies of this kind are usually made by short distance pipelines to steel and chemical plants. Due mainly to the present state of the steel industry, this side of Air Products' business in Europe is developing much less slowly than the "merchant" market. On-site nitrogen generators were commissioned last year in Stade, Germany, and Chasseuil, France. Pipelines for these systems are naturally ordered on an ad hoc basis and generally pose no difficulties with regard to financing.

Outside the actual industrial gas sector, Air Products is considering future European production of chemicals. No exact

figures have yet emerged, but first half of the current 1976-77 fiscal year (the six-month period ended March 31), European sales were up to \$77.17m. (\$68.25m.) within the company's gases and chemical intermediates or polymeric chemicals—and might be set up in the Low Countries or the United Kingdom.

Elsewhere, business in Europe is developing well in the field of cryogenic engineering and catalysis. The catalytic division, which operates the successful London-based subsidiary Catalytic International last year set up in the Republic of Ireland in Dublin to offer a full range of engineering, procurement and construction services in the Eastern Hemisphere. Latest figures from Air Products' German partner show favourable development in the actual catalyst manufacturing operation of Houdry-Huls based on the Chemische Werke Huls plant in Chem.

As to the financing of future European ventures—which also may include acquisition of key assets—Air Products' existing operations and candidates for which are being "aggressively sought and screened"—most of this will be raised in the U.S. Technologies are being investigated for partial European financing, although no offer of equity is planned. Possible benefits of listings on various European stock exchanges are currently being evaluated. A "since increase" is anticipated for European sales and profits by Air Products in the

Losses reported at Semperit

BY PAUL LENDVAI

SEMPERIT AG, the Austrian rubber concern reports a 11 per cent rise in turnover to Sch.5bn. (£150m.) in 1976, but also a net loss of Sch.73m., only slightly down on the Sch.85m. loss recorded for the previous business year. For the third consecutive year this company, controlled by the Creditanstalt Bankverein, Austria's number one bank, passes the annual dividend. It was 8 per cent in 1976 and was hiked to 4 per cent in 1973. The board stresses that the crisis in the European tyre industry which two years ago fully hit Semperit has not been overcome. The transition to radial tyres and the speed limits combined to reduce the demand for tyres, which account for 63 per cent of Semperit's aggregate turnover.

The pressure of imports has also increased on the Austrian market. Nevertheless the company succeeded in running down

the accumulated stocks and improving the utilisation of available capacities. It is claimed by the board that the co-operation, particularly in the domain of research and development, with the French Klever-Colombes Company (since 1973) contributed to the improvement. After a fall of 11.8 per cent in output in 1975, Semperit managed to raise production last year by 5 per cent to 86,800 tons. Exports accounted for 48.2 per cent of the sales and if one adds the fully owned subsidiary plant at Budapest, the proportion of exports rises to 52.5 per cent, an all-time peak. The Semperit group turnover which includes in addition the Dublin plant and other subsidiaries in Germany and holdings in Yugoslavia companies, rose by 12.3 per cent to Sch.5bn. in 1976. Output was up by 12.9 per cent to 155,700 tons. Production staff at the parent company was again slightly increased from 8,785 to 9,017 and

at the group as a whole from 12,996 to 13,574. The Board's report stresses that since mid-1976 demand both abroad and at home picked up, though sales to the Comecon countries continued to decline due to foreign exchange difficulties and the restriction in that area. In view of unused capacities of most other rubber producers, the Board reckons with a further intensification of competition. The trend towards rising costs is likely to prevail. Nevertheless Semperit looks with "moderate optimism" at the future on the basis of growth possibilities found in co-operation with Klever-Colombes. During the first four months of 1977, sales were up by 8.4 per cent on the same period last year and the higher degree of utilisation of capacities should have positive effects on the earnings position, the Board concludes.

New stakeholders at Feichtner

BY OUR OWN CORRESPONDENT

BANKHAUS FEICHTNER of Vienna, a small private banking house, will be a joint stock company with the Oesterreichische Sparkasse, the postal savings bank, and the Nieder-Oesterreichische Hypothekbank, the Lower Austrian Mortgage Bank, taking a majority interest. Subject to approval of the supervisory boards of the two credit institutes, the Lower Austrian Mortgage Bank will have a 51 per cent holding in the bank, which last year had consolidated assets to the tune of Sch.500m. (about £18m.). The hitherto owner, Herr Gerald Lang sells 44 per cent of the

remainder to the Postsparkasse and retains only 5 per cent, but will continue to remain chairman of the Board of directors. Mr. Kurt Noesslinger of the Postsparkasse and Mr. Heinrich Knebler of the Lower Austrian Mortgage Bank will join the Board. Zentralparkasse, the largest Vienna-based Austrian savings bank, is to acquire a controlling interest in "Wien-Kredit," a hire purchase bank in the Austrian capital. Hitherto the Sch.23.75m. equity of Wien-Kredit was held by the Wiener Holding, the umbrella company for the holdings of the Municipality of Vienna

and Wiener Stadtische, the municipal insurance company. The acquisition of Wien-Kredit, a sparkasse of 51 per cent, will be carried out by way of a major capital increase. Through the acquisition, Zentralparkasse will gain seven branch offices in the provinces. So far the regional savings banks have not been allowed to open branch offices in other areas. Meanwhile Donau, Vienna insurance company, will be merged with Anglo-Banque Lloyds, an insurance company controlled by the Wiener Stadtische. So far Wiener Stadtische had a 57.34 per cent interest in "Donau" and the Swiss Rueckversicherungs AG held the rest of the Sch.72m. equity. Capital of "Donau" will now be raised by Sch.15m. to Sch.87m. with a reduction of the Swiss interest to 26 per cent of the increased capital.

Astra lowers sales target

By William Dufforce

STOCKHOLM, June 7. ASTRA, the Swedish pharmaceuticals concern, has lowered its earnings growth target for 1977 after a sales turnover increase that exceeded during the first four months. Sales rose from 453m. kronor in the corresponding period of 1976 to 524m. kronor (£70m.), representing a growth of 11 per cent when adjusted for the sale and acquisition of subsidiaries. Astra was looking for a 15 per cent rise in turnover to 1.7bn. kronor this year and a slightly higher rate of growth in earnings, which were 103m. kronor last year. The new managing director, states that sales may fall short of the earlier forecast, while earnings are expected to increase at the same rate as turnover.

Foreign pharmaceutical sales, which account for close to 60 per cent of the total, rose twice as fast as domestic sales during the first four months but developments in West Germany and Holland did not come up to expectations. Astra has nevertheless decided to invest 20m. kronor in a new plant for its West German subsidiary. The concern is planning investments totalling some 120m. kronor this year compared with the 98m. kronor spent last year. At the end of April its liquid assets totalled 107m. kronor, or just under 40m. kronor less than at the beginning of the year.

Lufthansa triples profit —plans big investment

BY JONATHAN CARR

COLOGNE, June 7.

THE WEST GERMAN airline Lufthansa is proposing an increased dividend after more than tripling its net profit in 1976—much the most successful year in its history. With the threat of a strike now virtually banished, Lufthansa is heading for another good result in 1977. The executive board chairman, Dr. Herbert Culmann, told the annual Press conference here that while earnings rose by 13.2 per cent to DM438m., net profit had reached DM112.3m., against just over DM33m. in 1975.

It was proposed to pay DM42m. as a 7 per cent dividend compared with DM24.5m. in 1975, when 5 per cent was paid to preference shareholders and 4 per cent to ordinary shareholders. The State holds more than 70 per cent of the capital stock, and Dr. Culmann made it clear he thought nothing of recent suggestions by the Parliamentary opposition that this holding should be reduced. Dr. Culmann said last year's result was so satisfactory that an even higher dividend payout would have been feasible. But in view of its big investment plans over the next few years, Lufthansa preferred substantially to boost reserves. Accord-

ingly, a total of DM70.3m. is being paid over to them from last year's profits. Investment of almost DM900m. is planned to the end of 1979—with DM361.5m. of that coming in this year alone. After adding three Airbus and two Boeing 747-300s to its fleet last year, Lufthansa plans to acquire three more Airbus, one DC-10, one Boeing 727 and one Boeing 747. Dr. Culmann stressed that for Lufthansa there was no question of buying Concorde. He noted ironically that the British and French had different aims in this connection. If a later generation of supersonic transports offered the prospect of money-making business, of course Lufthansa would examine the new situation.

Last year's good result was due in particular to the performance of Lufthansa's regular air services which showed a profit of DM72.5m. after three consecutive years of losses. Even Lufthansa's longer, non-stop inner-German services have recently started to make a profit, although overall the German business continues to make a loss of between DM60m.-DM80m. annually. Total earnings from air transport (passengers, freight and post) rose by 15 per cent against

1975 to DM3.5bn. The North Atlantic route was among the most successful with 13 per cent more passengers—some of them apparently attracted by a "keep fit" programme which is claimed to be one of the advantages on the Jumbos.

For the first quarter of this year earnings are up by nearly 7 per cent, and the cautious estimate for this year's profit is that it will once again be "in three figures". This would have been put seriously at risk had the white collar workers union DAG, in which most Lufthansa crew members are grouped, carried out its threat to strike unless an offer of pay and conditions were improved.

But a compromise was reached with management last week and it remains only to put this to the vote of the union membership later this week. The dispute was made particularly complex because of the long-standing rivalry between the DAG and the busse public services union, the OBTU, in which most of the ground personnel of Lufthansa are organised. The DAG appeared to have manoeuvred itself into a tough stance from which it was hard to retreat without losing face.

Hoechst counter-attack on Left

BY DAVID CURRY

PARIS, June 7.

THE GERMAN chemicals giant, Hoechst, has sharply criticised the plan of the left-wing political parties in France to nationalise its French pharmaceutical subsidiary Roussel-Uclaf if it comes to power in next year's general election. The French company's management has up to now refused to comment on the nationalisation plan claiming that its job was the day to day running of the company without regard to political circumstances. The move to the left has come from M. Kurt Lanz, the French company's president and vice-president of the parent company which holds a stake of just over 50 per cent. He told shareholders at the annual meeting this week that nationalisation would threaten the entire development of the company.

Roussel-Uclaf, he claimed, drew its strength from its link with Hoechst and its own research and development which contributed to the 60 per cent of turnover realised outside France. Nationalisation would place in jeopardy all these overseas activities, M. Lanz commented. The company had been under

attack from the Left because of its present emphasis on overseas investment. It replies that this is necessary to maintain the growth of earnings outside France and to redress the balance between home and foreign investment. But it has equally emphasised that the present level of foreign investment is exceptional.

Mr. Lanz said it was absurd to accuse the company of monopoly since it held only 6 per cent of the home market for specialist drugs and these sales contributed only 20 per cent of the company's total. He repeated the warning already given by Hoechst that if nationalisation were to occur, the company would have recourse to the International Court of Justice. Roussel-Uclaf is one of one big companies down for nationalisation along with the entire credit sector if the Left wins power. Its situation is roughly analogous to that of the computer company CII-Honeywell Bull which although majority French-owned, counts the American group Honeywell as its

dominant if minor shareholder and which in practice controls the company's activities. The remarks of Mr. Lanz illustrate the growing offensive on the part of the "nationalisable" companies. St-Gobain-Pont-a-Mousson, the largest of the candidates for such an honour, declared war some time ago and the financial sector has just formed a joint campaign committee to resist nationalisation. The most significant exception up to now has been the chemicals and textiles group Rhone-Poulenc which has suffered severe financial losses, and has also been subject to conflicts over policy and personalities within the management.

Astrian Dicks writes from Bonn: Hoechst is reducing by half its original sales projections for 1977, based on the experience of the first five months, the chairman, Herr Rolf Sammet, told the annual meeting in Frankfurt today. He called the development of the chemical group's business so far this year "disappointing", although the month of March had stood out as exceptionally good.

These securities having been sold, this announcement appears as a matter of record only

26th May 1977



RENOWN INCORPORATED

(Kabushiki Kaisha Renown)

9,800,000 Shares of Common Stock

(par value ¥50 per share)

evidenced by European Depositary Receipts

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Banca di Roma Bank Mees & Hope NY Banque Bruxelles Lambert S.A. Banque Francaise du Commerce Extérieur
Banque de l'Indochine et de Suez Banque Nationale de Paris Banque de Neufize, Schlumberger, Mallet
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Notice of Redemption

Massey-Ferguson Nederland N.V. 9 3/4 % Guaranteed Sinking Fund Debentures Due July 1, 1982

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of July 1, 1975 under which the above described Debentures were issued, Citibank, N.A., as Fiscal Agent, has drawn by lot, for redemption on July 1, 1977, through the operation of the sinking fund provided for in the said Agreement, \$2,000,000 principal amount of Debentures of the said issue of the following distinctive numbers:

Table with columns for Coupon Debentures of \$1,000 Principal Amount Outstanding. Includes columns for M, A, and various serial numbers.

The Debentures specified above, are to be redeemed for Sinking Fund (a) at the W.C.G.-Agency Services Department of the Fiscal Agent, 111 Wall St., Bond Widows—2nd Floor, in the Borough of Manhattan, The City of New York or (b) subject to any laws or regulations applicable hereto, at the main offices of Citibank, N.A. in London (Citibank House); Citibank (Luxembourg) S.A.; Credito Italiano; Milan; Dresdner Bank Aktiengesellschaft; Frankfurt/Main; Paribas; Heligoland & Pierson; Amsterdam; Societe Generale de Paris; Swiss Bank Corporation; Basler Credit Suisse; Zurich and Societe Generale de Bruxelles S.A., Brussels. Payment at the offices referred to in (b) above will be made by a United States dollar check drawn on a bank in New York City or by transfer to a United States dollar account maintained by the payee with a bank in New York City on July 1, 1977, the date on which they shall become due and payable. UPON PRESENTATION AND SURRENDER THEREOF, at the redemption price of 100 per cent of the principal amount thereof, together with accrued interest to the date fixed for redemption. On and after said redemption date, interest on said Debentures will cease to accrue.

The Debentures should be presented at the offices set forth in the preceding paragraph on the said date with all interest coupons maturing subsequent to the redemption date. Coupons due July 1, 1977 should be detached and presented for payment in the usual manner.

For MASSEY-FERGUSON NEDERLAND N.V. BY CITIBANK, N.A. Fiscal Agent

May 11, 1977

30th June 1977 REDEMPTION OF BONDS MIDTKRAFT ELECTRICITY (Interessskabet Midtkraft) U.S. \$8,000,000 5 1/2% Bonds 1979

Midtkraft Electricity announces that for the redemption period ending on 30th June 1977 it has purchased and cancelled bonds of the above loan for U.S. \$439,000 nominal capital.

The nominal amount of bonds to be drawn for redemption at par on 30th June 1977 to satisfy the Company's current redemption obligation is accordingly U.S. \$3,561,000 and the nominal amount of this loan remaining outstanding after 30th June 1977 will be U.S. \$1,500,000.

DRAWING OF BONDS

Name is accordingly hereby given that a drawing of bonds of the above loan took place on 23rd May 1977 attended by Mr. Keith Francis Croft Baker of the firm of John Veau & Sons, Notary Public, who drew 301 bonds for a total of U.S. \$361,000 nominal capital were drawn for redemption at par on 30th June 1977.

Table listing the following are the numbers of the bonds drawn: 32, 917, 1015, 1023, 1257, 1458, 1545, 1585, 2331, 2368, 2531, 2581, 2631, 3119, 3212, 3437, 3485, 3578, 3632, 4005, 4061, 4961, 5151, 5915, 5918, 5923, 6470, 6478, 7086, 7438, 7539, 7458, 7611, 7707, 7830, 7889, 7944, 7959.

The above bonds may be presented for payment of the proceeds of redemption at par on or after 30th June 1977 at the offices of the paying agents named on the coupons in the manner specified in Condition 4 of the Terms and Conditions of the Loan printed on the bonds. Each of these bonds when presented for redemption must bear the coupon dated 30th June 1977, and the subsequent coupon, otherwise the amount of the missing coupon will be deducted from the principal to be repaid.

Principal Paying Agent: N.M. Rothchild & Sons Limited, New Court, St. Swinburn Lane, London EC4P 4DU.

WALL STREET + OVERSEAS MARKETS Slightly weaker in slow trading

BY OUR WALL STREET CORRESPONDENT

STOCK PRICES resumed the slow decline of Monday in moderate trading. The Dow Jones Industrial Average, which opened at 1130.75, declined 0.17 to 1123.07 at mid-session. U.S. business will increase its capital spending in 1977 by only 7.2 per cent in real terms. The Dow Jones Industrial Average, off nearly two points earlier was around 92.65 at mid-session just 0.42 lower while the New York Stock Exchange index fell 0.83 to 112.50. Foreign stocks outperformed U.S. shares, with volume about \$m.

PARIS—The market was closed for a one-day strike. BRUSSELS—Share prices closed mixed to mostly lower following Wall Street's earlier close. Sidra, Union Midlere, Calbeq and GB were higher but Copeba, Vieille Montagne, Gevaert, Monnaie, St. Roch, Combra and Alpe fell all. Bobkov was unchanged after announcing that it expected some improvement in results for the current year. U.K. stocks were little changed. French and German fell slightly. Dutch were also lower. Canadians were mixed and most U.S. stocks fell. Golds rose as did Canadian Petrobras, but Petroleum and its U.S. unit were both lower. AMSTERDAM—The market closed lower in very quiet trading with Unilever and Royal Dutch leading declines in Dutch Inter-nationals.

for energy-saving measures turned lower on late profit-taking sales. Among limited sales, Full Photo Film showed a 50 to Y33 on foreign exchange. HONG KONG—The market closed lower in fairly quiet trading after opening easier. The Hang Seng index fell 1.57 to 151.70. HK Lang and Jardines were unchanged and Wheelock rose 0.12 to \$517.20. SEICUS respectively. HK Pacific and Wheelock index remained suspended. AUSTRALIA—Price of Australian stock market broadly lower in light trading. Downward trend was attributed to lack of activity in London and the holiday. However, light bargain hunting kept prices from closing even lower. BHP traded as low as \$44.50 early in the session but closed at \$45.50. The group's related shares, building materials, suppliers and brewers, closed lower with Perpetual in Mining issues. Uranium closed lower with Perpetual's striping 65 cents to \$410.50. Base metal mines also closed lower with the exception of BHP. South Africa's \$4.15 and North Africa's \$4.15. Both issues were newly issued take-over rumors. The Wales, CSR and ICI closed lower, while some resource shares advanced in early trading following the Government's call

OTHER MARKETS

Canada share prices were mixed in light noon trading. The Toronto composite index was off more than 10 points and declines led advances 144 to 100. Comico at \$23, and Moore Corporation at \$20, each lost 10 per cent while Aquitaine at \$15, Walker-Gooderham "A" at \$24, Massey-Ferguson at \$20, and Dome Petroleum at \$38; all fell 5%.

COMMODITIES

U.S. may cut wheat output

By John Edwards, Commodities Editor THE U.S. may cut wheat production if a bumper crop are produced this year, Mr. Bob Bergland, U.S. Secretary of Agriculture, said in Washington. Mr. Bergland said that experts in his department should have a fairly accurate appraisal of world wheat supplies by August 5 and he would then have to decide whether or not to reduce output. If a crop reduction proved necessary, the U.S. would try to persuade Canada and other big wheat exporting countries to cut output. A slight fall in world wheat production this year from the record level of 417m. tonnes reached in 1976 was forecast in the latest report from the International Wheat Council about two weeks ago. Production was still expected to exceed demand, forcing raising surplus stocks to an even higher level.

Teachers to try industry

BRITISH Rail's Channel ferries - Sarulia and Senlac - will be the Queen's Silver Jubilee head Review on June 28. Sarulia will take part in business studies. The Senlac will be anchored off Ryde. Both will provide grandstands as the Royal Yacht Britannia steams down the lines of physical sciences - programmes 174 ships taking part.

U.S. Markets

Table with columns for NEW YORK, June 8, 1977. Lists various market indices and prices.

BOND DRAWING

NOTICE TO HOLDERS OF LAND BONDS

NOTICE IS HEREBY GIVEN that a drawing of the undersigned's share of the £250,000 loan raised by the Central Bank of Ireland, Dublin, on 5th July 1977, for the purpose of financing the purchase of land for residential purposes, was held for redemption at par on 30th June 1977.

FINANCIAL TIMES

REUTERS

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THE BUSINESS SIDE OF GIVING TO CHARITY - a guide for Company Directors.

CHARITY CREDITS - an explanatory leaflet.

DEEDS OF COVENANT - their preparation and administration.

NAME: ADDRESS: Specialists in tax-privileged giving to charity.

Entertainment Guide

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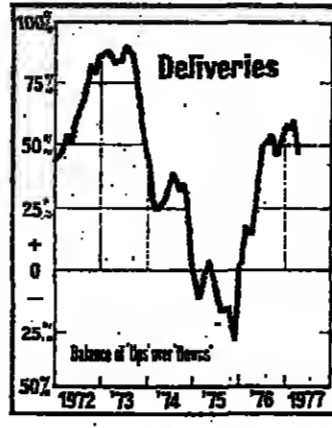
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GENERAL OUTLOOK
As encouraging as before

THE REVIVAL in business confidence received a check last month. In part this was caused by the less optimistic mood in the consumer-oriented sectors of the economy...



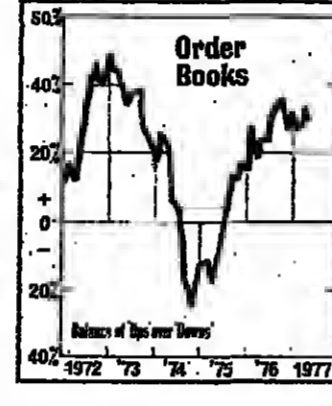
rather than to say that their optimism had increased further still. The outlook is also tempered on the export side by concern about the future profitability of overseas sales.

GENERAL BUSINESS SITUATION 4 monthly moving total May 1977. Table with columns for months and percentages for 'More optimistic', 'Neutral', and 'Less optimistic'.

EXPORT PROSPECTS (Weighted by exports) 4 monthly moving total May 1977. Table with columns for months and percentages for 'Higher', 'Same', and 'Lower'.

ORDERS AND OUTPUT
Consumer trades slow down

THE CONTRASTING fortunes of the consumer-orientated and industry-orientated sectors of the economy emerge quite clearly from the latest indicators for industrial activity.



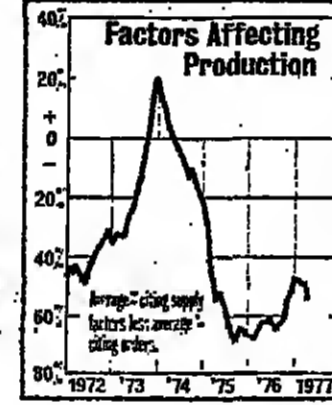
possible incomes and the growth in competition. There was, however, some expectation that demand might be boosted by special events like the Jubilee and, in the London area, by the tourist trade...

NEW ORDERS 4 monthly moving total May 1977. Table with columns for months and percentages for 'Up', 'Same', and 'Down'.

PRODUCTION/SALES TURNOVER 4 monthly moving total May 1977. Table with columns for months and percentages for 'Rise over 20%', 'Rise 15-19%', etc.

CAPACITY AND STOCKS
Orders still the main factor

IN ALL THREE sectors surveyed last month more firms than before were saying that their current production schedules are now being determined, at least in part, by the rate at which export orders are flowing in.



shortage of skilled factory staff, and fewer mentions of raw materials in the cars and consumer durables sector.

STOCKS 4 monthly moving total May 1977. Table with columns for months and percentages for 'Increase', 'Stay about the same', and 'Decrease'.

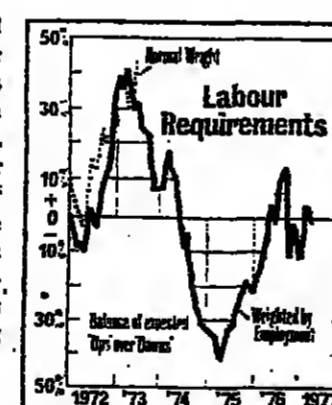
FACTORS CURRENTLY AFFECTING PRODUCTION 4 monthly moving total May 1977. Table with columns for months and percentages for 'Home orders', 'Export orders', etc.

CAPACITY WORKING
Above target capacity

Table showing capacity working percentages for 'Above target capacity', 'Planned output', and 'Below target capacity'.

INVESTMENT AND LABOUR
Upturn in capital spending

THE LESS optimistic mood which is now prevailing in the stores and consumer services sector has put something of a brake, albeit only a slight one, on the trends towards a better outlook for employment and for investment.

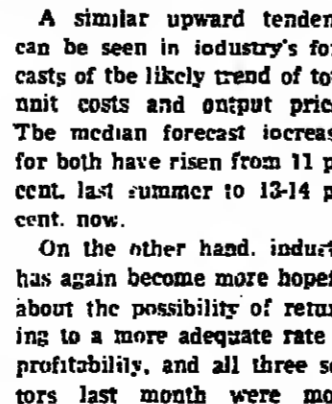


months, the signs of an investment upsurge are unmistakable. In the case of employment, on the other hand, as many firms expect to make do with fewer staff in the next 12 months...

LABOUR REQUIREMENTS (Weighted by employment) 4 monthly moving total May 1977. Table with columns for months and percentages for 'Increase', 'Stay about the same', and 'Decrease'.

COSTS AND PROFIT MARGINS
Inflation bets are hedged

A similar upward tendency can be seen in industry's forecasts of the likely trend of total unit costs and output prices. The median forecast increases for both have risen from 11 per cent last summer to 13-14 per cent now.



On the other hand, industry has again become more hopeful about the possibility of returning to a more adequate rate of profitability, and all three sectors last month were more optimistic about profit margins during the next 12 months...

CAPITAL INVESTMENT (Weighted by expenditure) 4 monthly moving total May 1977. Table with columns for months and percentages for 'Increase in volume', 'Increase in value but not in volume', etc.

COSTS 4 monthly moving total May 1977. Table with columns for months and percentages for 'Wages rise by', 'Unit cost rise by', etc.

ART GALLERIES
UNCERTAINTY AND pessimism about inflation trends have both been growing as the end of the second phase of the TUC/Government pay policy has approached.

UNCERTAINTY AND pessimism about inflation trends have both been growing as the end of the second phase of the TUC/Government pay policy has approached. The median forecast increase for wage costs during the coming 12 months has edged up steadily from 7.8 per cent last summer to 10.1 per cent now as more firms have had to take account of the possible trend of post-price settlements due to be negotiated during the next 12 months.

accounts for about 80 per cent of the turnover of all public industrial companies. The weighting is by market capitalisation save where an alternative method of weighting is cited. The all-industry figures are four-monthly moving totals, covering some 120 companies in 11 industrial sectors (mechanical engineering is surveyed every second month). Complete tables can be purchased from Taylor Nelson and Associates Ltd.

PROFIT MARGINS 4 monthly moving total May 1977. Table with columns for months and percentages for 'Improve', 'Remain the same', and 'Contract'.

BO The British Engineers. RIVETING SYSTEMS PARTS FEEDING AND ASSEMBLY SYSTEMS OTHER AIDS TO INCREASED PRODUCTIVITY Send for The Guide to the BE Group

FT SHARE INFORMATION SERVICE

INDUSTRIALS

CANADIANS

BUILDING INDUSTRY—Continued

DRAPERY AND STORES—Continued

ENGINEERING—Continued

BRITISH FUNDS

Table of British Funds with columns for Fund Name, Price, and Yield. Includes funds like 'Five to Fifteen Years' and 'Over Fifteen Years'.

BANKS AND DEBT PURCHASE

Table of Banks and Debt Purchase with columns for Bank Name, Price, and Yield. Includes various bank shares and government debt.

ELECTRICAL AND RADIO

Table of Electrical and Radio companies with columns for Company Name, Price, and Yield. Includes companies like 'J. & J. Electronic' and 'Radio Shack'.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics companies with columns for Company Name, Price, and Yield. Includes companies like 'ICI' and 'Dow Chemicals'.

Hire Purchase, etc.

Table of Hire Purchase and other financial services with columns for Company Name, Price, and Yield.

ENGINEERING, MACHINE TOOLS

Table of Engineering and Machine Tools companies with columns for Company Name, Price, and Yield. Includes companies like 'Machinix' and 'Toolworks'.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, and other consumer goods companies with columns for Company Name, Price, and Yield.

CINEMAS, THEATRES AND TV

Table of Cinemas, Theatres, and TV companies with columns for Company Name, Price, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores companies with columns for Company Name, Price, and Yield.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of Building Industry, Timber, and Roads companies with columns for Company Name, Price, and Yield.

FOREIGN BONDS & RAIS

Table of Foreign Bonds and Rais with columns for Bond Name, Price, and Yield.

AMERICANS

Table of American companies with columns for Company Name, Price, and Yield.

Main table of Industrial shares with columns for Company Name, Price, and Yield. Includes a wide range of industrial companies.

HOTELS AND CATERERS

Table of Hotels and Caterers companies with columns for Company Name, Price, and Yield.

Handwritten signature 'J. J. J. J.' in a stylized font.

Handwritten note: "only is it is"

DAIWA SECURITIES logo and header information.

INDUSTRIALS - Continued table listing various industrial stocks with columns for stock name, price, and other financial metrics.

MOTORS, AIRCRAFT TRADES table listing motor and aircraft related stocks and companies.

PROPERTY - Continued table listing real estate and property-related investments.

TRUSTS - Continued table listing various trust funds and their performance.

TRUSTS - Continued table listing additional trust funds and their details.

MINES - Continued table listing mining stocks and companies.

AUSTRALIAN table listing Australian market indices and stock prices.

TINS table listing tin and related commodity prices.

COPPER table listing copper market prices and related data.

MISCELLANEOUS table listing various miscellaneous market items.

NOTES table containing financial notes and market commentary.

TEAS table listing tea market prices and related information.

INDIA AND BANGLADESH table listing market data for India and Bangladesh.

SRI LANKA table listing market data for Sri Lanka.

AFRICA table listing market data for African markets.

MINES table listing mining stocks and companies.

CENTRAL RAND table listing central rand market prices.

EASTERN RAND table listing eastern rand market prices.

FAR WEST RAND table listing far west rand market prices.

FINANCE table listing various financial instruments and market data.

REGIONAL MARKETS table listing regional market data and indices.

OPTIONS table listing options market data.

DIAMOND AND PLATINUM table listing diamond and platinum market prices.

FINANCE table listing additional financial market data.

DIAMOND AND PLATINUM table listing additional diamond and platinum prices.

FINANCE table listing further financial market data.

DIAMOND AND PLATINUM table listing final diamond and platinum prices.

FINANCE table listing final financial market data.

DIAMOND AND PLATINUM table listing final diamond and platinum prices.

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DIAMOND AND PLATINUM table listing final diamond and platinum prices.

FUN The world's finest umbrella frames Fox—member of the Raine Group, Sheffield

AH London and City... The builders who've been giving a conservative service since 1740... AH! that's Ashby & Horn... the builders!

Another cut in home loan rates likely

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

ANOTHER CUT in the mortgage rate is expected to be announced this Friday by the building societies. In April, the societies reduced the record 12 1/2 per cent mortgage rate by 1 per cent, and dropped the investors' rate from 7 3/4 per cent, net to 7 per cent. Since then, the lower rates have had no adverse effect on the inflow of funds into societies and April's record net receipts of \$475m. may almost have been reached again in May. No final figure is yet available but it should be around \$450m. It is against this background that the Council of the Building Societies Association will meet on Friday to see whether a further cut in interest rates is possible. It now looks as though another reduction will be decided upon, cutting the mortgage rate by either 1 per cent, or 1/2 per cent. The societies will be anxious to ensure that any reduction does not turn off the flow of savings which, because of their edge over other competitors, is running at such high levels. The movement still has to make up some of the lost ground caused by low receipts at the turn of the year and remains intent upon repeating the 1976

FT Monthly Survey of Business Opinion

Investment set to rise but exports may be squeezed

ECONOMIC RECOVERY will continue to be based upon rising export sales and increased industrial investment during the next 12 months or so. But, while the upturn in capital expenditure looks like being a strong one, more and more companies are becoming concerned about the future price competitiveness and/or profitability of their exports. This emerges clearly from the latest Financial Times monthly survey of business opinion. Exporters' worries stem mostly from the fear that the flow of North Sea oil will cause the pound to become over-valued and thus prevent exchange rate movements from reflecting in full the differences in national rates of inflation. There has already been an increase, albeit relatively small, in the number of companies who say that their production schedules are now being determined, at least in part, by the flow of export orders. Another area of uncertainty is the likely trend of wage settlements after phase two of the TUC/Government pay policy expires at the end of July. Industrialists have been steadily raising their forecasts of future cost and price trends. On the other hand, industry is again becoming more hopeful about the chances of moving towards a more adequate rate of profitability during the next 12 months. The outlook for investment also looks promising. Over half of the latest all-industry sample expect to increase the volume of their capital expenditure during the next 12 months. Employment prospects are viewed more cautiously, however. About half the all-industry sample expect to make do with the same sized labour force as now while the remainder are equally divided between those who expect to need fewer and those who expect to take on more. The latest survey, which involved new interviews with industrialists in electrical engineering, care and the consumer durable industries, and stores and consumer services organisation, also brought out more clearly the diverging trend between the consumer product sectors of the economy and the remainder. Retail sales have been declining, but export shipments have continued to grow and there are more signs of a revival in the capital goods sectors of industry. Survey details Page 43

EARNINGS ON CAPITAL

Table with columns: 4 monthly moving total, May 1977. Rows: Those expecting earnings during current year to: Improve, Remain the same, Contract, No comment. Columns: Feb. '77, Jan. '77, Dec. '76, Nov. '76, Ect. Eng., Consumer Durables, Stores.

Optimism grows that Government may ease HP controls

BY MICHAEL SLANDEN

HOPES ARE being renewed in the finance industry that the Government could relax the present tight controls on the terms of instalment credit deals for cars and other consumer purchases. The Finance Houses Association, representing the leading instalment credit companies, has recently renewed its arguments to the Government for easing the rules. In a memorandum sent to the Department of Prices and Consumer Protection, the Association has again asked for the repayment period permitted for car purchases to be extended from 24 to 36 months. The controls have remained unchanged at a one-third down payment and a two-year repayment period since they were re-imposed in December, 1973. The Association has now updated the arguments it presented to the Government nearly a year ago for the limit to be eased. The Association points out the rise in car prices has substantially exceeded the increase in average earnings over the period since the controls were imposed. This has meant the proportion of a wage-earner's income required to pay off a hire-purchase debt incurred to buy a new car has been substantially raised. The Association's annual

Ecevit confident he can form a Government

BY DOMINICK J. COYLE

ISTANBUL, June 7.

MR. BULENT ECEVIT, the man who as Turkish Prime Minister in 1974 launched the invasion of Cyprus which threatened a full-scale war between Greece and Turkey, has failed to secure his hoped-for overall majority in Sunday's General Election. Mr. Ecevit has said his first priority would be to end the political violence on the streets and university campuses which has plagued Turkey for the past two years, and bring more than 200 people held in custody. His close advisers suggested that "Rightist elements would be rooted out of the police force," a reference to followers of the neo-Fascist NRP which captured some 6 per cent of the popular vote and may have as many as 15 seats in the Assembly, against four in the old Parliament. The RPP leader has acknowledged that Turkey faces pressing economic problems, including an acute shortage of foreign exchange, while advisers to the Party consider there will be a need to reschedule some foreign debt obligations. Devaluation More short-term still, there is widespread expectation in banking and business circles, once shared by the main political parties of an early and major devaluation of the Turkish lira (now 17 to the U.S. dollar), irrespective of the nature of the new Government. At a time when his campaign managers had assured him privately on the basis of partial returns, of coming within three or four seats of an overall majority of 228 (in fact the RPP is likely to end up with about 213). Mr. Ecevit spoke of a need to improve relations with the U.S. Government in the wake of the Cyprus invasion and the resulting U.S. arms embargo on Turkey. He expressed willingness to open talks directly with Mr. Constantine Karamanlis, the Greek Premier, over the Aegean territorial dispute, but any initiatives would have to wait until the new Government was formed. Mr. Ecevit emphasised that improved relations with Washington could not be achieved "by one-sided efforts alone," and it remains doubtful whether a Government under him would agree to negotiate seriously on Cyprus settlement or an Aegean Sea agreement as long as the U.S. embargo remains in force. That must be doubly doubtful now, given the new balance in the National Assembly where, in fact, the Justice Party has actually increased its representation. Ecevit Profile Page 4

Callaghan may urge free vote on Europe

BY RUPERT CORNWELL, LOBBY STAFF

THE Prime Minister is leaning towards a free vote on the principle of direct elections to Europe, as the only means of handling the outright opposition to the measure that exists within the Cabinet as well as the Labour Party. Mr. Callaghan has been helped on his way by clear signs from Mr. David Steel that he is ready to accept this virtually unprecedented breach of the doctrine of collective Cabinet responsibility — if it proves to be necessary to keep alive the Liberals' all-important Parliamentary pact with the Government. Key to pact It is still unclear whether the Cabinet has taken a firm decision on the subject, but the Government's intentions should become plain when Mr. Michael Foot, the Leader of the House, makes his keenly-awaited "common-sense" early next week after the Commons has reassembled. The promise to introduce a Bill on direct elections, coupled with at least a gesture towards the Liberal desire for proportional representation, was a key part of the deal last March. However, for the Prime Minister to have demanded support from implacable foes of the measure, including Mr. Anthony Wedgwood Benn, the Energy Secretary, and Mr. Peter

Saudi oil price

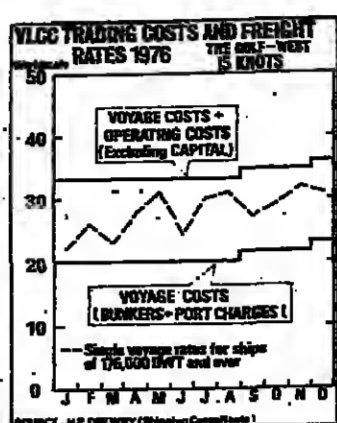
breach came late last month when Crown Prince Fahd said just prior to his visit to Washington: "We are prepared to raise the price of oil gradually between now and the end of the year so as to reach the higher price level." The Kingdom has never made public the number of supply contracts entered into early this year when it set out to erode the higher price set by the OPEC majority. They are believed to be for a year's duration initially but renewable. Apart from them, the restoration of the limit on the Kingdom's production is not expected to create demand pressure on the average price of oil for the foreseeable future. Saudi Arabia never reached the new allowable level of production of 10m. b/d because of weather conditions and technical difficulties, including the big fire at one of its major fields last month.

Commonwealth leaders

changing political scene in South-East Asia since the Vietnam war. To-morrow the talks are likely to move on to what is regarded as one of the conference's most important areas of discussion—the search for a new world economic order and the role the Commonwealth can play in bringing this about. The meeting will review the limited achievements of the North-South dialogue in Paris last week as well as the final report of its own experts' group. Two of the most delicate issues between many of the conference may be thrashed out at

THE LEX COLUMN Bank loans and the tanker surplus

While many bankers do not hide their concern about lending to the real estate industry and the less developed world, it is virtually impossible to find a major bank (Hambros and European American Bank excepted) that confesses to having made sizeable provisions on shipping loans so far. This is despite the fact that the tanker crisis has been around for three years already, ship values have slumped dramatically and current freight rates often do not cover operating costs let alone debt servicing costs. However, the next year to 18 months could be a far tougher period for bankers than many care to admit. First of all, it is clear that sooner or later there are going to have to be some hefty provisions against shipping loans. There is a limit as to how long these can be delayed especially since the shipping market still shows no signs of recovering. In addition, many of the ships which were financed at the height of the 1972-75 shipping boom are starting to come off charter and though part of their financing will have been repaid there is little hope of them being re-chartered profitably at present. Finally, the crisis—which was initially confined to the tanker market—is now engulfing the bulk trades generally, and a typical owner who had been subsidising their tanker losses from the earnings of their dry cargo in 1973 is now worth \$15m. Fleets are beginning to feel the financial pinch. Last month, 80 per cent on such a ship in Nisets Kaitani, a medium-sized Japanese shipping company, was starting to come off charter and with total debts of over \$120m., repaid by now but the residual defaulted on a bank loan, and loan of \$33m. stands in the way of the problem banks' book at over twice the value until now has been ship's current market value, centred on the Scandinavian. Provided the loan is backed by owners, mainly because of their past adventurous operations in all should be well, but the current outlook for further profitable work once ships come off charter is bleak.



scale 50-55 which will not be able to cover operating costs let alone debt servicing charges. Lasting surplus Some owners have been entering into time charters at rates that cover trading costs (let alone debt servicing charges) and offers little encouragement for the future. Despite cautious predictions of over 70m. dwt of orders over the last couple of years and scrapping at the rate of 1m. dwt per month, existing fleet of 321m. dwt still nearly a third too large. Some of the oil companies have had the surplus well around until at least 1983. One possible solution is to lay up vessels—almost a tonne of tankers are currently in mothballs. However, it has been estimated that the cost of reactivating a large tanker over one year's lay-up amounts to \$1m. and if a ship laid up for more than the years, it might never be fit for active service again. Another alternative is for tankers to steam at reduced speeds which reduces the amount of expensive fuel consumed but as laying up ships there are to the amount of surplus capacity which can be absorbed in this manner. More worrying, however, is the fact that the depressed situation in the tanker market is now spreading to the cargo market. Existing chartered carriers which had been transporting oil are now having to carry non-oil cargoes with many tanker orders have been converted into bulk carriers thereby exacerbating the surplus of dry cargo ships, forcing rates lower. The principal problem in world shipping is capacity producing over 30m. tons annum of new ships with potential demand is unlikely to be much above 10m. annually over the next few years. Governments are reluctant to cut back production of various social reasons but they do, the world ship and oil order was estimated at \$38bn by Fearnley and Egersent. These vessels have to be built and tankers account for 70 per cent of the total. More than half, and VLCCs have been fluctuating between 15 and 30 per cent of this total. VLCCs may be directly over the last couple of years from the worst effects of the Scandinavian tanker crisis or indirectly guaranteed by governments and hence not at able to cover its total operating costs let alone service its remaining debt not being serviced. At worldwide 20 a VLCC decreases and if the index estimated last year that only trip between Europe and the \$1.5bn of shipping loans were Gulf and would be better laid in actual default. Since then various attempts have been made at assessing the total in the early 1970s is probably of loans at risk. Fearnley and Egersent's equivalent of world-wide Guarantee Institute.

Bank loans The total mortgage debt outstanding on large ships about 175,000 dwt and more than a third are unchartered at present. These vessels have to be built and tankers account for 70 per cent of the total. More than half, and VLCCs have been fluctuating between 15 and 30 per cent of this total. VLCCs may be directly over the last couple of years from the worst effects of the Scandinavian tanker crisis or indirectly guaranteed by governments and hence not at able to cover its total operating costs let alone service its remaining debt not being serviced. At worldwide 20 a VLCC decreases and if the index estimated last year that only trip between Europe and the \$1.5bn of shipping loans were Gulf and would be better laid in actual default. Since then various attempts have been made at assessing the total in the early 1970s is probably of loans at risk. Fearnley and Egersent's equivalent of world-wide Guarantee Institute.

Weather

UK TODAY London, S.E. England, East Anglia Son and showers, perhaps cloudy later. Wind W, moderate or fresh. Max. 14C (57F). Central England, Midlands Sunny spells, showers develop. Wind W, moderate or fresh. Max. 14C (57F). S.W. England, Wales, Lakes, Channel Isles Squally showers, sunny intervals. Wind W, fresh or strong. Max. 12-14C (54-57F). E. N.E. England, Borders, Edinburgh, E. Scotland, Glasgow Scattered showers, sunny intervals. Wind N.W., moderate or fresh. Max. 9-11C (48-52F). Isle of Man, W. Scotland, Argyll, N. Ireland Bright intervals, showers merging in places. Wind N.W., gale force in places. Max. 10C (50F). Aberdeen, Moray Firth, Cathcart, Orkney, Shetland Showers or longer outbreaks. Wind N., strong to gale. Max. 8C (46F). Central Highlands Wintery showers. Wind N., strong. Max. 5C (41F). Outlook: Showers or longer outbreaks, sunny intervals.

BUSINESS CENTRES

Table with columns: City, Monday, Tuesday, Wednesday. Lists major cities like Alexandria, Amsterdam, Athens, etc. with their respective business days.

HOLIDAY RESORTS

Table with columns: City, Holiday, Monday, Tuesday, Wednesday. Lists holiday resorts like Jersey, Las Vegas, etc. with their respective holiday periods.

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